



## EUROPEAN NEWS

## Euro-fanatics drown out bickering at the summit

BY TIM DICKSON IN BRUSSELS



MISSING THE JOKE: Mrs Thatcher's attention turns elsewhere as her fellow prime ministers, Jacques Santer (left) of Luxembourg, Felipe Gómez (centre) of Spain and Ruud Lubbers of the Netherlands share a humorous moment at the summit.

A PASSIONATE demonstration of Euro-enthusiasm upstaged the predictable and largely nationalistic bickering of EC heads of state as the European summit got under way in Brussels yesterday.

Hordes of Euro-fanatics descended on the Charlemagne building just after lunchtime making their presence known with placards calling for a "United States of Europe" and throwing water "bombs" constructed from balloons commemorating the 20th anniversary of the Treaty of Rome. Several appeared to be aimed in the direction of the British Prime Minister, Mrs Margaret Thatcher, who was quickly surrounded by a swarm of Belgian security men no doubt fearing the real thing. Two demonstrators are understood to have been arrested.

Their chanting was not quite up to the standard of European farmers—a more vocal group occasionally seen in these parts. But the strong reaction of the

large numbers of helmeted and truncheons-wielding police managed to pacify them.

More dramatically the leader of the Italian Radical Party, Mr Marco Panella—a member of the European Parliament and a super Euro-enthusiast—attempted to throw himself in front of a car, but happily missed. Unkind observers

suggested that the party's publicists would have done better to call in the services of Ilona Staller, or "Cecilia," the striptease artist who created such a stir in the recent Italian elections.

Few people inside the Charlemagne this week would be prepared to die or even take off their clothes in the cause of

Europe. But one such is possibly Lord Plumb, the defiantly "monoglot" British president of the European Parliament who cleverly got in on the act yesterday via the "first ever" summit meeting between heads of state and representatives of the European Parliament.

His briefing afterwards got off to a somewhat unhappy

start when a senior British government official announced to waiting journalists that "Mr. Whitsun" had not yet started speaking. But with little useful information filtering through from the heads of state themselves, the latter pulled in a big audience to hear his "very frank and straight views."

Meanwhile, elsewhere the heads of state were certainly busy bickering with each other for the financial mess which ostensibly they have come here to sort out.

The latest plan put forward over the weekend by Mr Leo Tindemann seemed to have been quickly shot down by France and the Mediterranean countries, while speculation mounted last night that the "old firm"—the Franco-German alliance—was putting together another compromise.

direct recognition of the Greek-US relations were plunged at the end of last week over the issue of terrorism has deepened following a blunt warning by Prime Minister Andreas Papandreou that the four US military bases here would be closed unless Washington publicly retreated its claim that Athens had given a good Euro-answer. "I am not blaming anybody."

The two sides were poised to launch preliminary talks on the bases' future when the crisis over terrorism erupted last week, following press reports based on unidentified sources which said the issue of bargaining with terrorists had been raised by Mr Robert Keeley, the US ambassador to Athens, in a meeting with Greece's Foreign Minister on June 25. The reports were confirmed by the Greek Government.

Meanwhile, the Government has reacted strongly to accusations that the Socialists have been reluctant to tackle terrorism in Greece "for fear that any search for the source would lead to persons associated with the Socialist party." It accused the Conservatives of joining forces with the Americans "in a suspicious political game which turned against the interests of our country."

## Deep chill returns to Greek relations with Washington

BY ANDRIANA IERODIAKONOU IN ATHENS

THE SUDDEN chill into which Greek-US relations were plunged at the end of last week over the issue of terrorism has deepened following a blunt warning by Prime Minister Andreas Papandreou that he would seek a new agreement in any new agreement beyond 1988.

The two sides were poised to launch preliminary talks on the bases' future when the crisis over terrorism erupted last week, following press reports based on unidentified sources which said the issue of bargaining with terrorists had been raised by Mr Robert Keeley, the US ambassador to Athens, in a meeting with Greece's Foreign Minister on June 25. The reports were confirmed by the Greek Government.

Meanwhile, the Government has reacted strongly to accusations that the Socialists have been reluctant to tackle terrorism in Greece "for fear that any search for the source would lead to persons associated with the Socialist party." It accused the Conservatives of joining forces with the Americans "in a suspicious political game which turned against the interests of our country."

## Banking system freed to set own lending rates

BY OUR ATHENS CORRESPONDENT

THE BANK of Greece yesterday partially freed the highly regulated banking system, allowing it to set its own lending rates, and reduced the proportion of deposits placed on compulsory reserve. At the same time by restructuring the allocation of compulsory reserve funds, the Bank's measures seek to generate approximately Dr 75bn (\$340m) in extra financing to meet the needs of the public sector this year.

In parallel, banks will be able to offer depositors freely negotiable interest rates on deposits above Dr 5m for deposit periods of three, six, 12 or 18 months.

By doing away with a 15 per cent compulsory reserve requirement for investments, the Bank of Greece estimates that it will reduce the overall proportion of commercial bank deposits on reserve from 77.5 per cent to 65.

## French bank lifts gloom in markets

BY GEORGE GRAHAM IN PARIS

THE BANK of France yesterday offered a more optimistic signal to the Paris financial markets after a fortnight of gloom about the country's economic performance.

The central bank lowered its interest rates by a quarter of a percentage point, bringing its intervention rates back to a band of 7.5 per cent, the same level as at the beginning of 1987, and countering a recent sharp rise in money market rates.

At the same time, however, the Bank announced it was increasing the rate of obligatory reserves which banks must maintain in proportion to their deposits and their holdings of tradable securities like certificates of deposit from 1 per cent to 2 per cent. The move to increase reserve levels is seen as partly offsetting the reduction in interest rates, which is nevertheless expected to have a significant psychological effect.

The mood has been catastrophic in recent weeks. What was needed to improve the atmosphere was a gesture from

the Bank of France," said Mr Christopher Potts, senior economist at Banque Indosuez.

The "decline" has become a preoccupation in France over the past 10 days, and the Government has had to try to counter the impression that France was doomed to an inevitable slump in economic performance. The bout of collective despondency was triggered by the announcement of a sharp deterioration in the foreign trade balance, which slumped to FFr 5.6bn (\$272m) last month.

Economists have focussed on the level of capital investment, with both the left-wing opposition and right-wing critics of Mr Jacques Chirac calling for a tax stimulus to help companies invest more.

Mr Edouard Balladur, the Finance Minister, yesterday said that investment levels would be higher in France than in any of the other six leading Western industrial nations, rejecting any need for further investment incentives.

## EC ship workers' aid plan delayed

BY WILLIAM DAWKINS IN BRUSSELS

A KEY European Commission report on how to help the up to 45,000 shipyard workers who are expected to lose their jobs over the next two and a half years has hit financial and political snags.

The report calls for a major EC ban on high-level contacts by Community ministers with Syrian government officials could be lifted next month, following the closure of offices of the Abu Nidal

Palestinian terrorist group in Damascus. British diplomats said yesterday, writes Quentin Peel in Brussels.

However, other EC members are against Syria, approved in London last year, following the disclosure of Syrian involvement in the attempted hijacking of an Israeli aircraft at Heathrow airport, are likely to remain in force. They include rigorous surveillance of Syrian embassies, Syrian Arab Airlines flights, and a ban on

The report was also being held up by wrangles between Commission officials over the extent to which such aid should be used merely to support national assistance schemes or should be directed centrally from Brussels.

At the heart of the document, which has already taken almost

the closures evenly across the EC. Clearly, it warns, the bulk of any cuts would have to fall on the yards which have little prospect of becoming competitive.

The Commission estimates new orders for the world's shipbuilding industry will have halved by next year from the 1977 level of 14m tonnes. That is a much bigger drop than was being forecast as little as two years ago, and next year's estimated 7m tonne order book represents a mere 40 per cent of present world capacity.

The source of the downturn, says the report, is a "structural change in the general pattern of maritime transport." It adds: "An entirely new feature of essential importance is that the upturn that the world economy has taken during the last few years has not been accompanied by an equivalent increase in seabound cargo volumes."

All this means that earlier forecasts of a revival in world capacity to between 17m and 20m tonnes in the 1990s could now sustain production only

a year to produce, is a grim forecast that the EC's present shipbuilding capacity will have to be cut by about a third in the next few years. Even after that, the most profitable yards would be running only at 70 per cent of full output, and the prospect of eventually clawing back to 80 per cent.

The report points out that it will be impossible to spread

## REFLECT ON THE FUTURE OF YOUR BUSINESS SYSTEMS

Can you see an infinite future for your business? Do your computer systems and communications accurately reflect your organisation's exact needs?

Philips has a unique approach to the problems of information management in the future. We call it SOPHOMATION, and it is happening today. SOPHOMATION offers you the freedom to develop and change as your organisation grows, and the business world evolves.

Our systems approach, whereby our solutions—workstations, processors, software and communications equipment—always mirror the present and define clearly the future needs of each individual customer, has given us a unique understanding of our world markets.

This is very true in the banking and finance industries. To date, more than 25,000 of our PTS 6000 systems, with more than 102,000 workstations, have been installed in over 500 financial organisations in 44 countries worldwide.

Read how one of our European customers has solved his particular problems:

**I've had over twenty years experience as a banker and a customer—and I've always thought Philips were good. Now I know they are!**

**Mr. Rolf Beeler, Swiss Volksbank, Switzerland.**  
"We want to be leaders in the technology of the entire banking business—but without losing out on personal service," says Mr. Beeler, General Manager, Computer Services Division.

"What we have now is the technical support from Philips to make our service even more personal.

"The Philips video disc interactive training system, linked to the PTS 6000, is an excellent example. Now our staff can refine their customer transaction techniques—at a fraction of the cost of traditional training methods!"

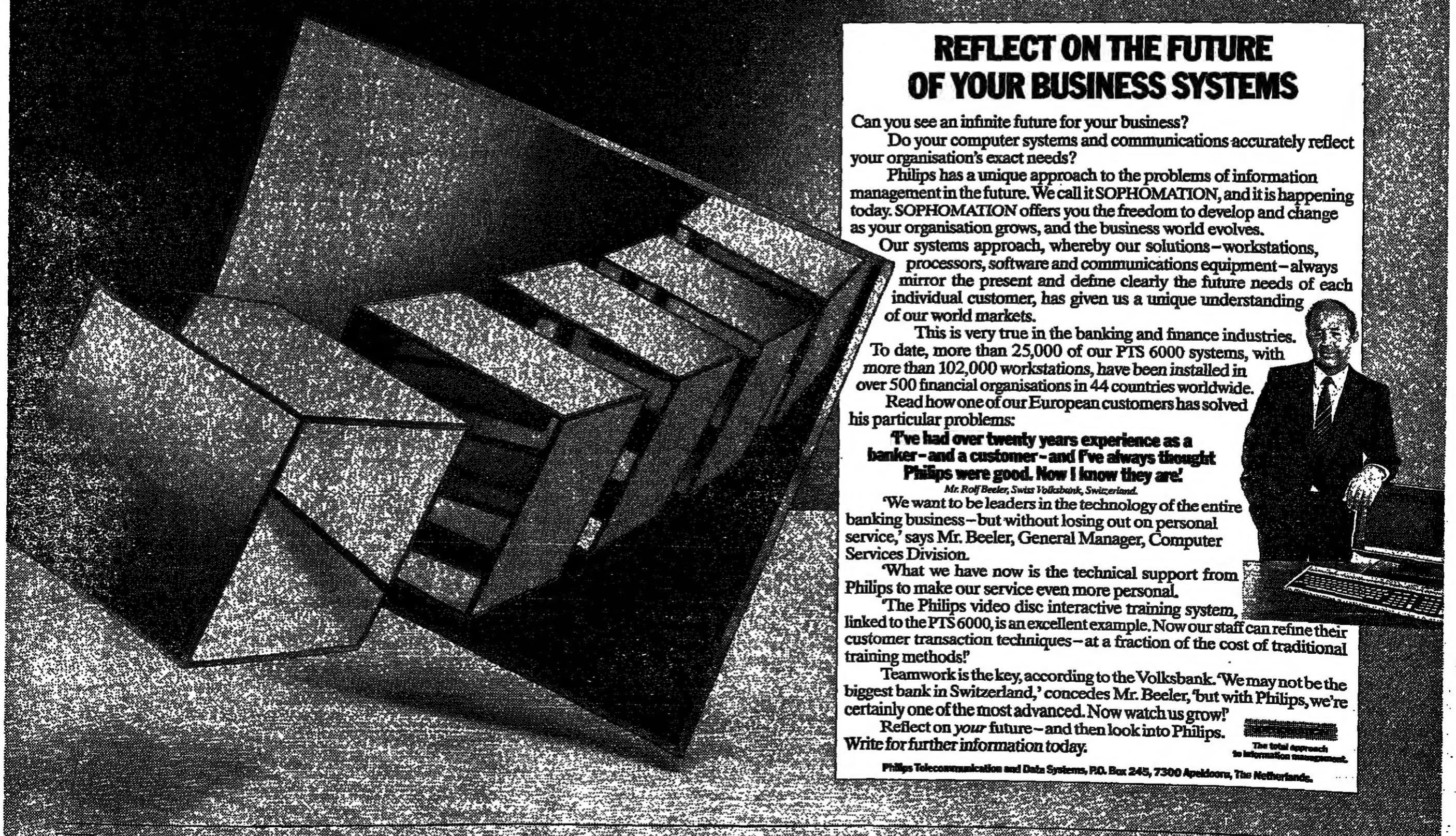
Teamwork is the key, according to the Volksbank. "We may not be the biggest bank in Switzerland," concedes Mr. Beeler, "but with Philips, we're certainly one of the most advanced. Now watch us grow!"

Reflect on your future—and then look into Philips. Write for further information today.

The total approach to information management.

Philips Telecommunication and Data Systems, P.O. Box 245, 7300 Apeldoorn, The Netherlands.

PHILIPS ADDS NEW DIMENSIONS TO INFORMATION MANAGEMENT



PHILIPS

## EUROPEAN NEWS

## Hungary to allow more private employment

By Leslie Collett in Berlin  
PRIVATELY-OWNED companies in Hungary's "second" economy will soon be allowed to double the number of people they may employ, according to a senior Hungarian politician.

Mr László Maróthy, head of the National Planning Office and a member of the Communist Party's politburo, said up to 24 people would be allowed to work in a private company.

The new regulation is expected to come into effect this year said in an interview. When private concerns were first permitted in Hungary 10 years ago they could only employ three people.

Mr Maróthy also noted that "employment problems" would arise in certain areas as a result of reforms to restructure industry. This would generate previously "unknown tensions" in Hungary, suggesting some of the jobless might find employment in the private sector.

Government statistics show that 6 per cent of Hungary's national income (GNP minus services) comes from the private sector, 6 per cent from household farm plots and about 4 per cent from economic work co-operatives which lease equipment from state companies.

Mr Ivan Berend, president of Hungarian Economic Policy of Soviets and a leading economist, noted recently that all forms of private enterprise in Hungary accounted for a third of agricultural output, more than a half of services, 80 per cent of construction and a third of national income. The population's average monetary income was doubled by work in the so-called "second" economy.

The Industry Minister, Mr László Kapolyi, said last month that private artisans and small companies which employ about 150,000 people, are playing an increasingly important role in industry. The majority made consumer goods and components and the main contribution to exports and import substitution was "indispensable," he said. Small, short-term loans were to be made more readily available to private artisans through a new bank.

## Gibraltar airport: bone of contention choking the Spanish

VISITORS TO Gibraltar come mostly by road these days. Long lines of cars queue up at the border waiting to get in. Since Spain opened the frontier gates in 1985, car-borne tourists have been the main source of commercial boom on the colony, but they still have to go through the airport.

They cross the runway on their way in, and after searching for a parking space or getting stuck on the narrow lanes that climb up the side of the Rock they cross it again on their way out.

The RAF-controlled airstrip is talk of raising daily services

from the airport to the dizzying number of four.

A row over Gibraltar airport has been slowly brewing in the two years that Britain and Spain have been discussing it. In the agenda of Gibraltar negotiations, begun after Spain acknowledged the rights of the 30,000 Gibraltarians and lifted its border restrictions in exchange for being able to broach the question of sovereignty. The airport has been at the top of Spanish priorities. In that time, Spanish optimism soured into frustration.

Madrid wants to turn it into

a partly-Spanish airport, enabling a resumption of Gibraltar-Madrid flights. The planned EC airline liberalisation, if applied to Gibraltar, would mean recognising the airport as British and opening it to other carriers while all that remained unsettled.

The nub is Spain's particular touchiness about the flat bit of the colony, part of the tongue of sand joining the Rock to Europe, where Britain built the airport in the Second World War.

Spain's 1984 agreement with the UK refers cryptically to the

issues of sovereignty. To the Spanish this means two claims: one to the Rock, taken by the English in 1704 and ceded to them in perpetuity (unfairly, say the Spanish) under the Treaty of Utrecht in 1713; the other for the isthmus over which Britain claims prescriptive rights, but which Spain never ceded to anybody.

Spain is simultaneously sticking to the letter of the treaty, which gave Britain "full and entire property of the town and castle, together with the port, fortifications and forts thereunto belonging," and dismissing the treaty as an anachronism.

The document, under which Britain also obtained Minorca, is nothing if not quirky. It forbids land communications with the Rock, which means that General Franco was complying with it when he cut the colony off in 1969. It is also adamant that "no leave shall be given, under any pretence whatsoever, to Jews or Moors, to reside or have their dwelling" on Gibraltar. This is curious, since Gibraltar has a solid Jewish community and, when Franco withdrew the Spanish workforce, imported 4,000 Moroccans.

David Barchard looks forward to Turkey's referendum on banned political leaders

## Sleepless nights for Ozal and Demirel



Mr. Demirel: Premier six times; deposed twice.

NEARLY 18 months before the next general elections are due in Turkey, the years of political calm ushered in by the 1980 coup are over. Instead a scramble for political survival has begun between the Prime Minister, Mr Turgut Ozal, and his one-time master, Mr Suleyman Demirel.

Battle was joined two months ago when the Prime Minister publicly let it be known that he was thinking of holding the general elections this year rather than next.

On the face of it, this was an extraordinary step. Early elections would risk 18 months of secure government with the biggest majority in Turkish history in three decades.

Even if Mr Ozal's Motherland Party (MP) wins (and currently it looks in poor shape) it would certainly never get anything like the 252 seats it now has in the 400 member Assembly.

Ordinary voters in Turkey mostly seem indifferent to the striking advances the country has made since 1983. The MP is seen as a rich man's party and Mr Ozal as the millionaire's friend.

There have been some encouraging signs such as the 45 per cent of the votes the MP won in a round of municipal elections three weeks ago. But most people's bets are still on Mr Suleyman Demirel, six times prime minister since 1965 and twice deposed in military coups, who now seems poised for a remarkable political comeback.

Mr Demirel has one huge handicap however. He may be popular with the masses in villages and towns — but he is barred from running for office until 1992. Only two years ago he and the other pre-1980 politicians were still political non-persons who could not even make public statements.

Pressure to lift the bans imposed by the military on Mr Demirel and other senior figures such as ex-prime

ministers Ecevit and Demirel will be out of the game. Things would be set extremely fair for a general election.

So how will the Turkish electorate vote on September 6? The question must be giving Turkey's leaders sleepless nights. If there is a high turnout and everyone votes along party lines, then Mr Demirel could face a serious threat.

For even if his True Path Party is the largest grouping in the country with perhaps 40 per cent of the voters behind it (an optimistic guess), Mr Demirel is the only banned leader likely to command double figures in the percentage of his support.

The leaders were banned from politics by a clause in the 1982 referendum, which was approved by 92 per cent of the voters. Certainly, by most standards the referendum was not exactly a democratic affair. Martial law was in force. Discussion was forbidden. Local headmen in villages across the country were hauled in and told which way the vote was supposed to go.

Nonetheless Mr Ozal has been able to argue plausibly that a ban imposed by referendum should be lifted by one. So on September 6, Turkey will hold its third referendum.

It looks like being a make-or-break occasion for both Mr Demirel and Mr Ozal. The Prime Minister and his party are trying to maintain control while in practice urging their followers to vote for the bans to continue. So a resounding vote to lift them would put Mr Demirel very much in the lead and per-

haps turn the Government into a lame duck administration. On the other hand, if the bans continue, Mr Demirel will be out of the game. Things would be set extremely fair for a general election.

Mr Demirel and Mr Ecevit never understood the bitterness a parent feels when a child is killed," said one elderly Turkish worker to me last week.

The referendum strategem has come as a kiss of life for Mr Ozal's administration when it looked set on a hopeless downwards trajectory.

Still all is far from rosy. The civil service is once more infected by listlessness and uncertainty about which party will be in charge this time next year.

Government policy-making is overshadowed by the elections and the need to curry favour with the voters. This has potentially dire consequences for economic management. Civil servants and pensioners, for example, have just been given a 48 per cent pay rise.

Unpopular laws are being amended or relaxed. Mr Ozal even briefly tried to loosen the law on firearms possession.

This would have undone one of the main achievements of the 1980 revolution which disarmed a population accustomed to illegal firearms ownership.

Little is being heard these days about Mr Ozal's economic reforms which have clearly been put on a backburner, along with monetary restraint, until after the elections. The prime ministers' free market technocrats whose work has won the government most of its international reputation, carry little clout at present.

Instead the party bosses, old style higher bureaucrats and the chiefs of the large state banks have come back into their own.

Instead things turn out as Mr Ozal planned and he can follow up a referendum success with an election victory (which depends on persuading his own deputies and President Kenan Evren to go along with the ideal). It may all have been worthwhile.

But the firm edge to government policy has disappeared. Any hitch in the plans and Mr Ozal could find himself not the master of events but their prisoner.

## Parties up and running in Portugal's poll campaign

BY DIANA SMITH IN LISBON

AN HOUR of party political broadcasts in prime television time officially opened the campaign for Portugal's general election and election for European Parliamentary deputies on July 19.

The main contenders are the social democrat PSD, whose downfall through an opposition censure motion in April provoked the fifth snap election in eight years, the socialist PS, struggling for leadership of the left splintered by the new, maverick PRD (Democratic Renewal Party) of ex-President António Ramalho Eanes, who is trying to capture the socialist electorate, the Communists running with independent and some Greens, and the Christian Democrat CDS, fighting eclipsed by the self-assured PSD. Aside from them, a bevy of tiny parties on the left and right, and the ecological Monarchists are all allowed lavish television and radio time for the next 17 days.

Three opinion polls carried out since late April give the PSD and its ambitious leader, Prof António Cavaco Silva, 38

per cent of the vote. A majority requires 43 per cent. The PSD and CDS — whom join forces if the Social Democrats fall short of a majority on their own and the CDS wins enough votes to compensate. In 1983 the PSD took 30 per cent.

Capitalising on squabbles on the left, the PSD are after a majority hinged on economic recovery. They, like the PRD which took 18 per cent in 1983 and now gets 8 per cent in the polls, are training their big guns on the Socialists, led by the conscientious Vitor Constâncio, former governor of the Bank of Portugal.

Dr Constâncio aims to restore standing lost by the PSD in 1983, when it plummeted to 21 per cent after exceeding 30 per cent for years. He wants to make his party a creditable moderate alternative to the PSD, edging towards a two-party system. The polls give him 21.25 per cent.

## MOTOROLA'S NEW SUPER-MICROCOMPUTER: IT'S EXPANDABLE, UPGRADEABLE, COMPATIBLE AND FAST.

Motorola's new System 8000 is a midrange computer built around our own MC68020 32-bit microprocessor and the VMEbus.

In addition to these industry standards, System 8000 features the double Eurocard format, and runs the large body of widely available software written for the popular Unix® V.3 operating system.

Its open architecture and Unix® operating system permit coexistence within multi-vendor environments.

System 8000 is ideal for multi-tasking, multi-user applications. It can serve department work groups of up to 32. It allows users to access data for Remote File Sharing, and sharing of peripherals. It also permits access to the headquarters mainframe.

System 8000 is part of a modular family of Motorola computers and other products that can be perfectly matched to fit your requirements. Their flexibility allows the addition of more memory, more speed, more storage capacity as needed. Hundreds of compatible plug-in boards are already available on the market, and more are on the way.

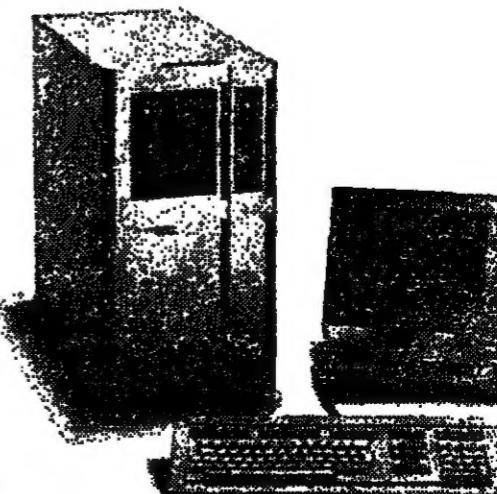
Motorola is a unique vendor in the computer systems market because we are the originator of much of the technology which has been adopted as standards in the industry. Among these are our M68000 family of microprocessors and the widely utilised interface system based on our VMEbus.

Motorola has been a major contributor to the growth of computer technology since the introduction of our first microprocessor.

Today, we are one of the world's largest electronics companies. We do business on five continents, and wherever we are, we share a deep dedication to the service of our customers in wireless voice and data communications, computers, semiconductors and components for defence, aerospace, automotive and industrial electronics.



MOTOROLA A World Leader in Electronics.



Motorola's System 8000 is a perfect computer for any company committed to growth, productivity, and the ever-changing demands of competitive business.

**OIL AND GAS RE-APPRAISED**  
2 & 3 July, 1987 London

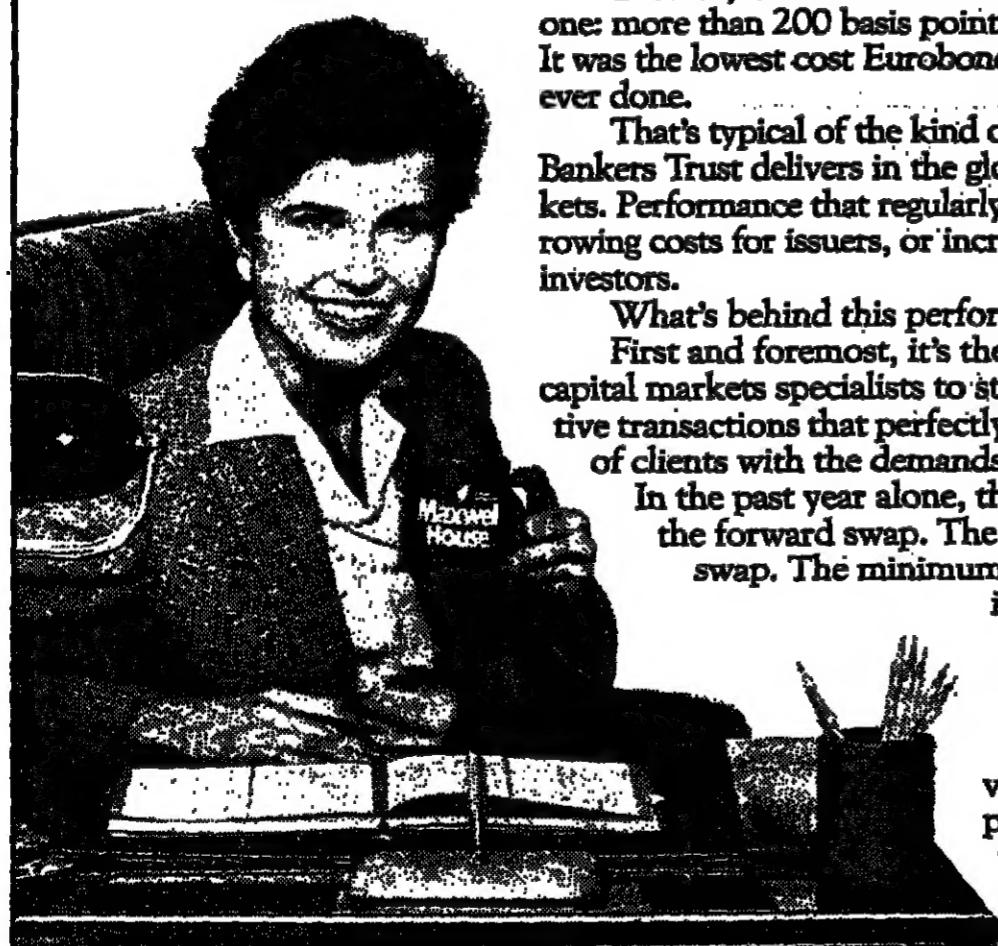
For information please return this advertisement, together with your business card, to:  
Financial Times Conference Organisation  
Minster House, Arthur Street, London EC1R 9AX.  
Alternatively, telephone 01-221 1255 or fax 01-27347 FTCONF G or 01-623 6814.

**THE FAMOUS GROUSE**  
Quality in an age of change.

**THE FAMOUS GROUSE**  
SCOTCH WHISKY

# If your bank has never delivered money at 200 points below LIBOR, try the one that has.

## Bankers Trust.



True, the credit was an extraordinarily good one: SEK (Swedish Export Credit).

Even so, the rate was an extraordinarily low one: more than 200 basis points below LIBOR. It was the lowest cost Eurobond/swap issue ever done.

That's typical of the kind of performance Bankers Trust delivers in the global capital markets. Performance that regularly lowers borrowing costs for issuers, or increases yield for investors.

What's behind this performance?

First and foremost, it's the ability of our capital markets specialists to structure innovative transactions that perfectly match the needs of clients with the demands of the market. In the past year alone, they've developed the forward swap. The coupon option swap. The minimum and maximum interest rate swap.

The currency option swap. And a host of others.

Such innovation springs, in part, from the total integration of the people within the capital markets

organization—the swaps experts, options and futures specialists and Eurobond originators—with those in trading and syndication. At Bankers Trust, they talk across desks, not across departments.

Equally important is the integration of our worldwide capital markets locations, supported by our global distribution network.

Easing the process even more is our proprietary software and information systems which allow us to complete even the most complicated transactions with unusual speed and at low cost.

Other issuers for which Bankers Trust has carried out financings at rates below LIBOR include Philip Morris, for which we were co-book runner on a (US)\$100 million three-year, fixed-rate Eurobond issue that was swapped into floating rate dollars. The issue was part of a refinancing program related to Philip Morris' acquisition of General Foods.

Small wonder, then, that in a recent *Euromoney* poll, corporate and sovereign swaps users worldwide voted Bankers Trust to be the very best overall performer in the swaps market. Bar none.

Today, as worldwide merchant bankers, Bankers Trust enjoys a commanding position in investment banking, corporate finance, and money, securities and currency trading. Since we have no vested interest in any of these forms of financing, we can select, combine or modify them in ways that best suit our customers' needs. So an increasing number of clients are looking to us for services like these:

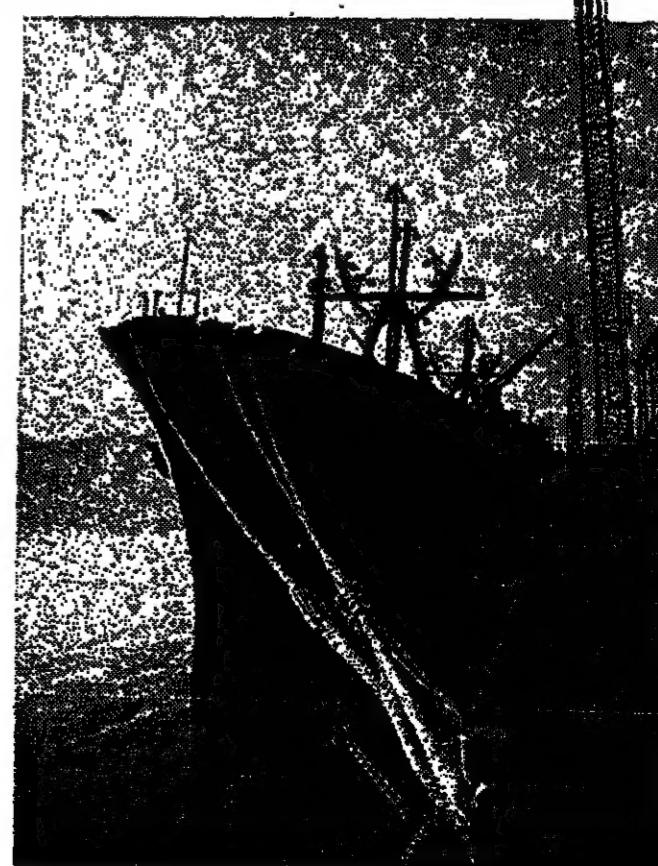
**Management Buyouts**—As a leader in structuring and arranging the financing for management buyouts, Bankers Trust not only can provide the senior debt, but also can place the subordinated debt and equity.

**Eurosecurities**—As a major force in the Euromarkets, Bankers Trust lead-managed 51 Eurosecurity offerings totaling \$7 billion last year. We are one of the most active participants in the secondary market, where we are a market-maker in over 600 different Eurosecurities.

**Options**—Bankers Trust is a leader in interest rate and currency options, making markets in options on both short- and long-term instruments. Our strength as a market-maker enables us to design option packages specifically tailored to our customers' investment or financing requirements.

Our success in these highly competitive areas is really our clients' success. If you'd like to share in it, come to the bank that makes it a reality: Bankers Trust.

Over the last two years, Bankers Trust has lead-managed ten issues for SEK. We were book runner not only on their history-making (US)\$200 million Eurobond issue at more than 200 basis points below LIBOR, but also on their (US)\$200 million 40-year Eurobond issue—the longest term ever done.



**Bankers Trust Company**  
Merchant banking, worldwide.

Dashwood House, 69 Old Broad Street, London Kishimoto Building, 2-1 Marunouchi, Tokyo

## OVERSEAS NEWS

## Fiji devalues as crisis takes turn for worse

BY ROBIN PAULEY, ASIA EDITOR, IN NADI

Fiji DEVALUED its currency yesterday as the political and economic crisis facing the South Pacific island state took a serious turn for the worse.

The Reserve Bank announced the Fiji dollar was being devalued by 17.75 per cent with immediate effect, partly to try to protect the nation's rapidly dwindling foreign reserves and partly to help tourism which has collapsed since the May 14 military coup. Petrol and diesel prices were also raised yesterday.

At the same time Dr Timoci Bavadra, the ousted Prime Minister, killed any hope of an early solution to the political crisis. He told Ratu Sir Penia Ganilau, the Governor General, that his proposals for constitutional reform, giving political supremacy to Melanesian Fijians at the expense of the larger Indian population, amounted to racial apartheid and so were unacceptable.

The entire workforce of 500 walked out of Labasa Mill, one of only two cane crushing plants working. They were protesting against the presence and behaviour of armed soldiers in the mill.

In a separate incident arson was reported to have caused \$300,000 (£186,000) of damage to buildings at a Fiji Sugar Corporation mill.

No more major mills are due to open today but there is little sugar cane for them to crush and it is not clear whether more mill workers will now take action in support of the Labasa strikers.

Ratu Ganilau is hoping Dr Bavadra will ask the sugar farmers to bring in the crop to save the national economy. But this seems unlikely unless Ratu Ganilau withdraws the regulations announced last week which empower him to order the soldiers to seize private land,



Ganilau: hoping property, buildings and vehicles.

FOREIGN SCEPTICS in Seoul often wonder whether South Korea is ready for democracy. However, they ask, can be a country which has been ruled since 1910 by a string of harsh regimes, ranging from the Japanese colonial Government to two home-grown military dictatorships, even know what democracy is?

But a remarkably uniform picture of how a democratic South Korea should work emerges from informal conversations with educated middle-class South Koreans. Their ideas are based not so much on creating new institutions as on making existing institutions play their role. Their aim is to create a free and equal modern society.

Yesterday the consensus on the proposals put forward by Mr Kim Taek Won, leader of the ruling party, was that they were a considerable way towards addressing the country's basic problems.

The people's demands for the foundation of a democratic state fall into eight basic categories:

- Free elections, with universal suffrage and secret ballot;
- Civilian control of the military, and an end to its involvement in politics;
- Freedom of the press;
- An independent judiciary and a fair legal system;
- Revision of the National Security Law;
- The independence of public

officials and an end to corruption in all areas;

● Equal opportunities in economic and social spheres for women, lower income groups, and people from different regions;

● Balanced development spending and equitable distribution of the benefits of the country's economic progress;

The immediate object of democratic change, South Koreans say, is to untie the apparatus of state control. The starting point is the military, which is in turn underpinned by the police and intelligence services and administered, frequently against its will, by the judiciary.

The system has allowed bribery and corruption to flourish, they feel enforced by the threat of action from the authorities if people refuse to take part. Koreans want to develop independence and respect for legal process in their institutions.

The case of the death of a tortured student is a case in point. Two policemen were asked to take responsibility by their superior officers. They were promised that their families would be supported, and that assistance would be provided for them to move away from accusing neighbours. They appear to have been led to expect short sentences, and of course would have received



Violence on the streets has wrought change in Korea

good treatment while in jail. The question of who actually committed the crime, the matter of evidence and legal process were simply ignored.

Those Koreans unfortunate enough to be involved in car accidents experience similar problems. Whether at fault or not, a driver is immediately

arrested and taken to the police station, where compensation for the victims is negotiated. Failure to agree will bring official charges, which are to be avoided: they will result in fines and removal of the driver's licence. Legal process is again ignored.

Further abuse of the law occurs under the National Security regulations. Originally framed to deal with Communist spies, this law has been widely abused. South Koreans complain, to include such offences as insulting the President.

Young businessmen and those in banking and finance are particularly concerned about the issue of the independence of public officials. They allege that the Pan Ocean scandal, in which the chairman of a major shipping company committed suicide, was "only

the tip of the iceberg". The Office of National Tax Administration investigated the company and found widespread evidence of fraud and foreign exchange irregularities. But businessmen say that the independence of the tax authorities cannot itself be guaranteed. A tax investigation is reported to be a widely used ploy in dealing with companies which fail to toe the Government line.

A free press is one important way to protect the independence and freedom of individuals and their institutions. South Koreans believe. At present, letters to the editor are not published in newspapers, partly because a signed letter will invite a visit from the authorities to its author. But the press has achieved significant freedoms in the past few weeks and has played a strong role in the present movement for change.

Although South Korea has an elected National Assembly, complaining to an MP is not really an option. MPs in the Opposition Party are subject to arrest if they annoy the Government

— the deputy leader of the main

Opposition party is in jail at the moment — and anyway, the National Assembly has no power to take up complaints with the authorities.

Demands for equal opportunities get to the root of some of the basic social problems in the country. Women, although often highly educated, have few rights. Family and inheritance laws, the product of Confucianism, resemble those in Islamic countries, and women are frequently fired from their jobs when they get married.

Workers are under strict control, with no trade unions allowed and often low wages. There is wide agreement that the fruits of the country's prosperity should be more fairly shared, while businesses remain competitive internally.

Regional development is a particularly thorny problem. The Eastern side of the country, including the cities of Seoul and Pusan, has received almost all development spending over the past 20 years. The western side, including the city of Kwangju, is an agricultural backwater, with only a few factories providing employment.

Although this area has seen increased spending on industry and infrastructure in the past few years, young South Koreans believe that efforts must be increased.

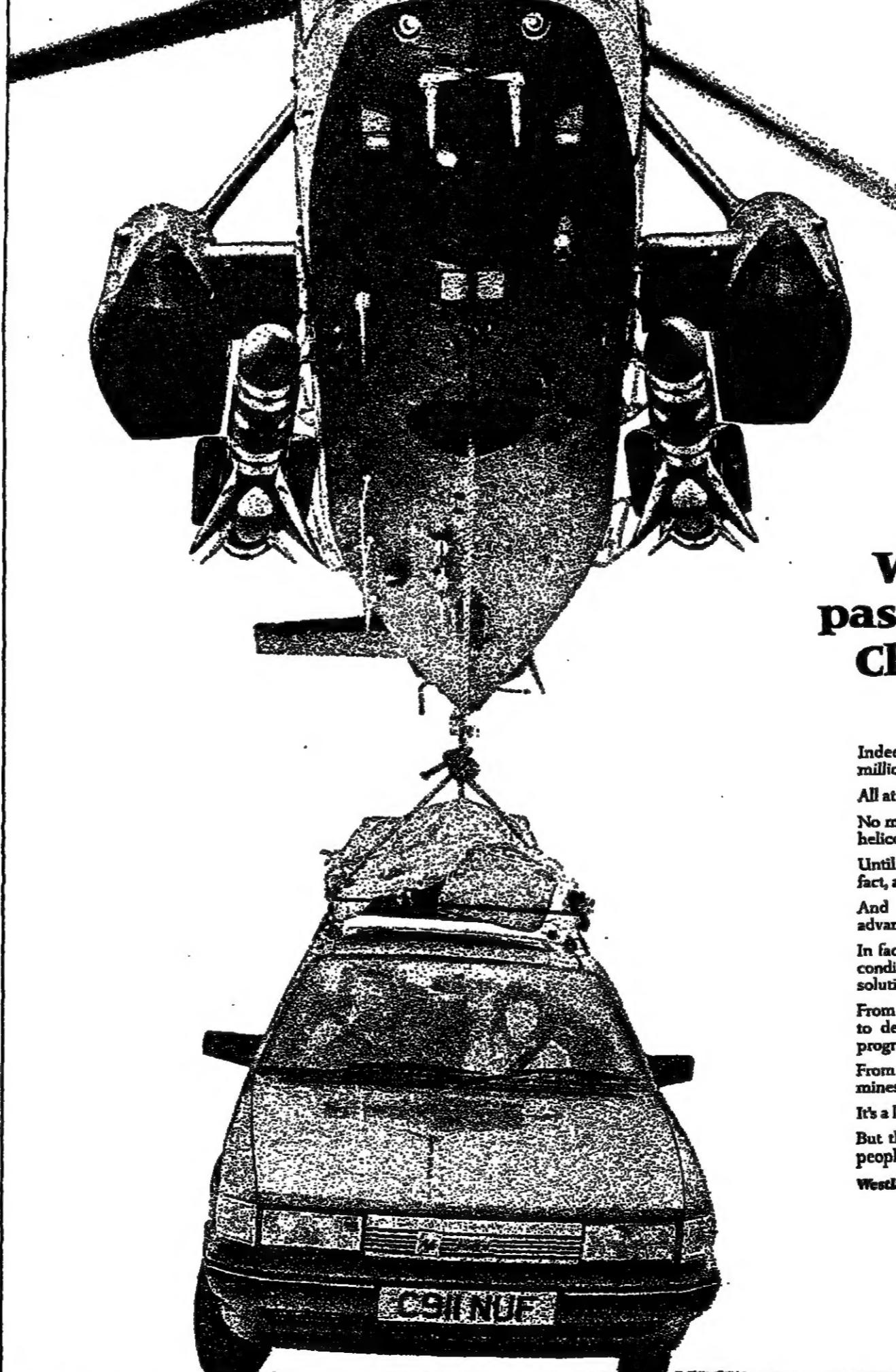
The articulate nature of the South Korean opposition is a function of the level of education, which is exceptionally high. More than half the adult population of Seoul has either graduated from or currently attends a university. The demands of the people reflect a more Western attitude to rights and freedoms than many would expect in an Asian country.

But the scale of the expectations which this generates causes problems. As one foreigner put it: "It takes South Korea five years to achieve something that took Japan ten years, the pace of change is so rapid."

The people of South Korea have been fighting seriously for democracy for only 20 days. The crucial factor now is whether their President is capable of change at the same pace as his people.

## Seoul rolls down the fast track to democracy

Maggie Ford looks at popular aspirations in South Korea



Westland.

We fly 1.5 million passengers across the Channel each year.

Indeed, since 1979, Westland have carried nearly 30 million people across the English Channel.

All at a cruising altitude of just five feet.

No mean feat; we think you'll agree, for a "West Country helicopter company".

Until you realise that British Hovercraft Corporation is, in fact, a Westland company.

And that our hovercraft technology is every bit as advanced as our world-leading expertise in helicopters.

In fact, wherever there are problems created by extreme conditions, you'll find Westland pioneering high technology solutions to them.

From testing agricultural efficiency in the Third World to designing launch vehicles for the European Space programme.

From nuclear submarines in the Atlantic Ocean to coal mines in China.

It's a lot to carry.

But then our shoulders are rather broader than a lot of people think.

Westland. It's twice the company you've been led to believe.

Westland Group

## S Africa 'bombs Angolan government-held town'

SOUTH AFRICAN warplanes are bombing a strategic town in southern Angola as army units backed by helicopters and armoured cars prepare for an assault. Angop's official news agency Angop said yesterday, AP reports from Lisbon.

Two South African infantry battalions supported by 50 armoured cars and Kenton helicopters are surrounding Onganda, the capital of Cunene province that borders the South African-controlled territory of Namibia, Angop said.

Warplanes were bombing Angolan army positions in

## Kuwait confident it has enough crude tankers

BY RICHARD JOHNS IN VIENNA

KUWAIT IS confident its 11 tankers being registered under the US flag, together with Soviet vessels chartered for a year will be enough to carry its exports of crude and crude products. The US-registered ships will enjoy American naval protection in the Gulf. Mr Fattah al-Badr, chairman of the Kuwait Oil Tanker Company, revealed here yesterday that seven of the number involved — half of its fleet, totalling about 1.5m deadweight tonnes — would be used on a shuttle service to trans-shipment point in the Arabian Sea off Khorfakkan on the eastern seaboard of the United Arab Emirates.

Operations by the vessels to be owned by Chesapeake Shipping of Delaware, a wholly owned KOTC subsidiary, Reuter reports.

would begin as soon as "military arrangements" had been made, Mr Badr said with reference to the US Administration's decision to beef up its task force in the Gulf region with four extra warships including the USS Missouri.

Mr Badr said his company was chartering three British vessels, but he declined to reveal their names.

He described Iranian attacks on two tankers on Saturday as "cowardly" saying that one had been struck by 50 Bazooka rockets and the other by 15.

Mr Ali Akbar Hashemi Rafsanjani, the Iranian Speaker, was quoted as saying yesterday that the US was moving towards the brink of an armed encounter with Iran,

FOR FURTHER INFORMATION ABOUT THE WESTLAND GROUP AND ITS ACHIEVEMENTS, PLEASE CONTACT KATE BRADFORD, WESTLAND GROUP PLC, YEVILLE, SOMERSET, ENGLAND. (TELEPHONE 0935 75222.)

## WORLD TRADE NEWS

# US and EC fail to resolve pasta export dispute

BY TIM DICKSON IN BRUSSELS

THE PROSPECT of renewed trade bitterness between the US and the European Community loomed yesterday following the failure of weekend talks to resolve the long running pasta dispute.

Negotiations were suspended early on Saturday morning with the two sides still "far apart" on the central issue of the level of EC subsidies for pasta exports to the US. No date for a new meeting has been arranged but expectations in both camps are that another attempt will be made to resolve the problem over the next two weeks, almost certainly in Washington.

The breathing space will enable negotiators on both sides of the Atlantic to review their positions. The indications last night were that the Americans are planning to discuss their next moves at a key session tomorrow.

### Immediate issue

The immediate issue of the \$25m to \$30m of EC pasta exports to the US (mostly from Italy) designate the tensions which have surrounded the recent talks. The European Community appears to be insisting that the outcome of the pasta negotiations are tied to

### Wartsila signs contract for Soviet engine plant

BY PETER MONTAGNON

WARTSILA, THE Finnish engineering company, has signed a contract with Avtomotor, the Soviet Union for the first stage of a 1.5m diesel engine factory in Leningrad.

The factory will produce Wartsila's Vasa 22 and 32 type diesel engines under licence, beginning in 1990 with an initial annual output of 100 engines. Production is scheduled to be expanded to 400 by 1993.

The 550-7400 kW medium-speed heavy fuel engines are

chiefly used as main and auxiliary engines on ships, but they also have power generation applications, for example on oil-drilling rigs and as standby power plants in factories.

### Turnkey plant

The contract is a traditional turnkey plant project rather than a new-style joint venture between Finland and the Soviet Union whose authorities will own and operate the new plant.

Construction will be carried out by Wartsila jointly with Finn-Stroj of Finland.

### Hungary homes plan to boost currency

BY Leslie Collett in East Berlin

HUNGARY has begun actively encouraging Westerners of Hungarian origin to retire in their native country in a bid to reverse falling hard currency revenues.

A village is to be built near Budapest for elderly Americans of Hungarian descent who are being offered retirement flats with long-term leases. The unusual scheme was made possible by a new law permitting foreigners to lease property in Hungary for 30 years.

Private Budapest business men approached Hungary's leading chain HungarHotels with the idea of building a US-style retirement village for ethnic Hungarians. Together they worked out plans for a 300-flat village with sport and entertainment facilities. An unnamed American partner in the hotel and real estate consultancy line chose the community of Fot outside Budapest for the site.

The estimated cost of the project, \$20m, is to be financed with deposits of prospective tenants. Meanwhile the first flats in Budapest designed for ethnic Hungarians are also under construction and Hungary has plans to convert castles and former church buildings into flats for permanent use by Westerners.

Foreigners leasing the flats will be able to pass on the right to use them to relatives and will be permitted to rent them to other Westerners through a Hungarian tourist organisation.

Private Hungarians however will not be permitted to lease property to Westerners although renting flats and holiday homes to Westerners is a source of lucrative income for a good many Hungarians.

### Nissan, US group to develop new truck

NISSAN Diesel Motor, Japan's biggest producer of heavy-duty trucks, and Navistar (formerly International Harvester) of the US have agreed to develop jointly a new vehicle. Our Tokyo Staff writes.

Nissan Diesel, which will become the first Japanese truck maker to build a truck with a foreign partner, is expected to take charge of the vehicle's body while Navistar develops a six-cylinder engine.

The Victorian investment complements an A\$100m invest-

### EXPORT-IMPORT POLICY AIMS TO CORRECT HEAVY TRADE IMBALANCE

# Pakistan launches three-year plan

BY JOHN ELLIOTT IN ISLAMABAD

PAKISTAN yesterday launched a new three-year export and import policy which includes counter-trade proposals for imports of key commodities, together with provision for the first time of \$250m credits for engineering exports to Third World customers.

Companies such as Kenya, Malaysia and Kuwait, which supply tea, palm oil and petroleum products to Pakistan totalling about \$600m a year, are being told that purchases will be made elsewhere unless products from Pakistan's heavily under-utilised engineering industry are bought in return.

Pakistan needs to take urgent action to improve exports and boost its balance of trade at a time when other main sources of foreign exchange - remittances from Pakistanis working overseas - is declining

at 10 to 12 per cent or more a year to little more than \$2bn.

Announcing the policy last night, Mr Mabulul Haq, Minister for Commerce and Planning, said the aim was to boost the country's exports from an estimated \$3.5bn this year to \$3.5bn in 1989-90, and to restrict imports to between \$5.2bn and \$5.5bn over the same period.

This would reduce Pakistan's trade gap from \$1.5bn this year to \$1bn in 1990. Exports have grown by 17 per cent this year, partly because of growing international demand for cotton yarn and garments, and imports have fallen by 7 per cent in the wake of lower petroleum product and edible oil prices.

But the Government is concerned that these improvements cannot be sustained and that, without the policy initiatives, exports would not

grow by more than 5 per cent in 1987-88.

Bilateral negotiations to boost exports have started with six countries - Japan, US, UK, West Germany, Kuwait, and Malaysia - which together account for nearly 90 per cent of Pakistan's current trade gap.

About 25 per cent of petroleum products imports have been moved from Kuwait on to the spot market to attract engineering orders, and Malaysia has been warned that it risks similarly losing a substantial amount of its palm oil sales.

Pakistan started to try to bring down the price of tea imports recently by restricting Unilever subsidiaries' freedom to import from Kenya. Now tea is to be linked with engineering and other exports

where possible.

### Gibraltar air fares run into problems

BY Quentin Peel in Brussels

A PLAN to exclude Gibraltar temporarily from a new European air fares liberalisation package failed as it was put forward by Mr Leo Tindemans, the Belgian Foreign Minister currently chairing the EC Council of Ministers.

Sir Geoffrey Howe, the British Foreign Secretary, said the plan would leave Gibraltar at the mercy of a Spanish veto in the future, if it was excluded from the air transport liberalisation deal, which was all but approved by EC Transport Ministers last week.

Spain was also understood to have rejected the proposals, which would include a special clause underlining that Gibraltar's inclusion as, in effect, a UK regional airport, would not in any way prejudice separate negotiations on the sovereignty of the British territory.

A second amendment would classify all airports as belonging to "areas to which the Treaty (of Rome) applies" rather than the present wording referring to the "territory of a member state."

### Japan sets condition for Polish car plant

BY OUR FOREIGN STAFF

JAPAN has told Poland that it cannot provide financial backing for a bid by the Daihatsu car concern to build a plant there until agreement is reached in the framework of the Paris Club on fresh international credits to Poland since February 1986, following the outbreak of the Polish debt crisis in 1981 and the declaration of martial law in Poland.

Daihatsu and three trading houses including Mitsui are bidding in competition with Fiat of Italy to establish production facilities for Poland's state-owned vehicle manufacturer FSO. Daihatsu hopes the plant will make the "Chardac" minicar.

Commenting on the possibility of resuming official loans to Poland, Mr Nakasone explained this condition during his first round of talks yesterday with General Jaruzelski who is visiting Tokyo.

Japan, along with other industrial nations, has been withholding new official credits to Poland since February 1986, following the outbreak of the Polish debt crisis in 1981 and the declaration of martial law in Poland.

Mr Nakasone said: "It is necessary that an agreement should be established at an international arena such as the Paris Club of creditor nations."

He hoped that such an agreement would be achieved at an early date, but he did not make firm commitments about Japanese loans.

more the electricity needed in processing.

Mr Jolly said the partners had not decided how much of the Chinese plant's output would be for local consumption and how much for export. But the Chinese will certainly want significant export earnings to cover the project cost and to service the large.

Negotiations for the project took only eight months, which is surprisingly brief in China, and the contract was signed last night in Peking's Great Hall of the People. Mr Jolly attributed the quick agreement to the relationship between CITIC and Victoria established during the protracted Portland negotiations.

### Victoria takes 25% stake in China aluminium mill

BY ROBERT THOMSON IN PEKING

THE Government of the Australian state of Victoria has taken a 25 per cent stake in the development of an A\$100m aluminium rolling mill and extrusion plant, which will be the largest industrial manufacturing joint venture to be undertaken in China.

Mr Rob Jolly, the Victorian Treasurer, said in Peking yesterday before signing the joint venture contract that South Korea will be a main target for exports from the Chinese plant.

NISSAN Diesel, which will become the first Japanese truck maker to build a truck with a foreign partner, is expected to take charge of the vehicle's body while Navistar develops a six-cylinder engine.

ing his first round of talks yesterday with General Jaruzelski who is visiting Tokyo.

Japan, along with other industrial nations, has been withholding new official credits to Poland since February 1986, following the outbreak of the Polish debt crisis in 1981 and the declaration of martial law in Poland.

Daihatsu and three trading houses including Mitsui are bidding in competition with Fiat of Italy to establish production facilities for Poland's state-owned vehicle manufacturer FSO. Daihatsu hopes the plant will make the "Chardac" minicar.

Commenting on the possibility of resuming official loans to Poland, Mr Nakasone explained this condition during his first round of talks yesterday with General Jaruzelski who is visiting Tokyo.

Mr Nakasone said: "It is necessary that an agreement should be established at an international arena such as the Paris Club of creditor nations."

He hoped that such an agreement would be achieved at an early date, but he did not make firm commitments about Japanese loans.

## AMERICAN NEWS

Progress towards democracy halted by interim government's decree

### Threat of violence hangs over Haiti

Canute James, recently in Port-au-Prince, finds major political problems following the political demise of President Jean-Paul Duvalier



whether the decree is considered constitutional or unconstitutional", said Mr Jacques Lortie, the Information Minister. "Withdrawal of this decree is not something that we will consider".

The clumsy manner in which the government issued its decree, and the certainty that it will add fuel to a nation seething with anger at what it perceives a slow pace towards democratic reform, suggests a split in the interim government.

Diplomats in Haiti see it as the work, not of Lt Gen Namphy, but of his deputy, Brigadier General Williams Regala - once an influential force in the dictatorship and whose appointment to the interim government contributed to the recent turbulence.

"There is little evidence that Lt Gen Namphy will go back on his word to step down," said an official. "and one is baffled trying to read the reasons for this action which is known will provoke widespread opposition."

With popular approval of a new constitution last April, and with nascent political parties jostling for support, the pace at which the dictatorship was being dismantled appeared too fast for the military强人.

Having placed the 7,000-man army on alert to deal with expected protests, the interim government has also placed the US in a somewhat

Haitian political leaders say the government's move has left the country facing its biggest crisis since the overthrow of the Duvalier dynasty in February last year.

They also say the move supports widely-held suspicions among Haitians that the interim government, prodded by elements still supportive of former President Jean Paul Duvalier, who fled to France during national public protests, was not serious about its intention to hand over power to the civilians.

"This is a flagrant violation of the constitution and we are demanding that the government immediately nullifies this decree", said Mr Thomas Deslauriers, leader of the National Labour Party, and one of the 75 likely contenders for the presidency.

The government's move to go back on the undertaking to leave the elections to the independent body, approved overwhelmingly in the April referendum, is likely to cause concern in the US, although no threat to US policies. It has been giving substantial financial and material support to the administration in the hope of containing the violence of the past two years.

### Sharp drop in sales of US family homes

BY BARBARA DURR IN LIMA

THE ADVENT of Mr Guillermo Larco Cox, from the conservative wing of the ruling Apra party, as Prime Minister in Peru is expected to toughen the Government's action against subversion.

He and his new Cabinet were to be sworn in yesterday.

Mr Larco Cox will closely oversee the creation of the new Ministry of Defence, which will supersede the existing three ministries of the army, navy and air force.

The Department also said April house sales were not as robust as had been reported.

These rose by 1 per cent, instead of the 7.5 per cent reported last month.

The May decline brought new home sales to a seasonally adjusted annual rate of \$16,000 - the lowest annual rate since December 1984.

The drop in May was the largest since January 1982, when home sales fell 14.9 per cent, the Department said.

### Peru to step up subversion drive

BY BARBARA DURR IN LIMA

the Government was attempting to transfer costs to business with a new price freeze, this would result only in scarcities and public discontent.

For business, the Government is expected to offer lower fuel costs and give exporters more generous exchange rates. It is estimated there will be a disguised overall devaluation of 15 per cent.

The Government is not expected to devalue the inti directly more than the current 2.2 per cent a month. The estimated cost in foreign reserves for the programme is \$400m to \$500m until the end of the year.

The names of two members of the new Peruvian cabinet were printed incorrectly yesterday. They are Mr Gustavo Saberbein, Minister of Economy and Finance, and Mr José Balsalio Burga, Minister of Energy and Mines.

### Egypt 'will be allowed to make US battle tank'

EGYPT WILL be allowed to produce the US main battle tank, the M1 Abrams, under the terms of a recent agreement, the Washington Post reported yesterday. AP writes.

The controversial move, which has not been transmitted formally to the US Congress, will transfer sensitive technology to Egypt and help that country's bid to become the dominant arms merchant in the Arab world, the newspaper said.

"A decision has been made at the highest level to go ahead with production of the M1 tank in Egypt," the Post quoted an unidentified US official as saying.

A White House spokesman commented that he had no information on the reported agreement. The Defence Department said likewise.

### Southern Democrat bids for US presidency

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

SENATOR Albert Gore Jr, a 39-year-old from Tennessee, yesterday formally launched his bid for the Democratic Party's presidential nomination.

Referring to the election in 1960 of John Kennedy to succeed President Dwight Eisenhower, and to the generational theme he intends to emphasise, Senator Gore said: "Twenty-seven years ago, the voters of America, looking for the strength and hope of a generation, replaced the oldest man ever to serve in the office of the presidency with the youngest ever to be elected to that office. I believe they are ready to do so again."

With his formal entry to the race, the southern Democrats would have put as their first choice. That would be Senator Sam Nunn of Georgia, the powerful chairman of the Senate Armed Services Committee, who is still pondering about whether to seek the presidency.

Mr Gore comes from a political family. While he was fighting in Vietnam, his father, then also a senator for Tennessee, was voicing his opposition to the Nicaraguan Contra rebels.

On economic policy, Mr Gore has supported the position which the Democratic Party in Congress has now adopted - that a tax increase is a necessary part of a comprehensive programme to reduce the federal budget deficit.

Mr Gore suffers, along with most of the seven members of the presidency, from not being well known nationally. The exception is Rev Jesse Jackson.

Jackson has firmly among the outsiders. Moreover, he has been relatively late into the field. However, he has attracted the support of some wealthy Democrats, 17 of whom pledged in April to raise \$250,000 each for him.

The youthful Mr Gore is not, however, the candidate many

of the US television networks and the conservative press have said this had not affected programmes. Reuter reports from New York.

Managers had been trained to step into the positions of many of the producers, news writers, editors and technicians who walked out at midnight last night.

Gibraltar  
air fare  
run into  
problems

in mill

Half

# REVOLUTION AT THE CHEMICALS FACTORY

At Shell Chemicals we've been changing the way we serve our customers.

As sometimes happens with chemical change we've come across a side effect: one man's idea of change is another's licence for revolution.

Witness the goings-on at the Shell Chemicals' Carrington plant on the outskirts of Manchester.

In only eighteen months Carrington has identified its strengths and turned itself around. Unprofitable plants have been weeded out and an investment of £20 million has turned Carrington into a leaner, fitter organisation which meets even higher targets.

In the vanguard of the revolution are the Carrington technicians; foremen, operators and maintenance workers rolled into one. They work as integrated teams able to do each others' jobs.

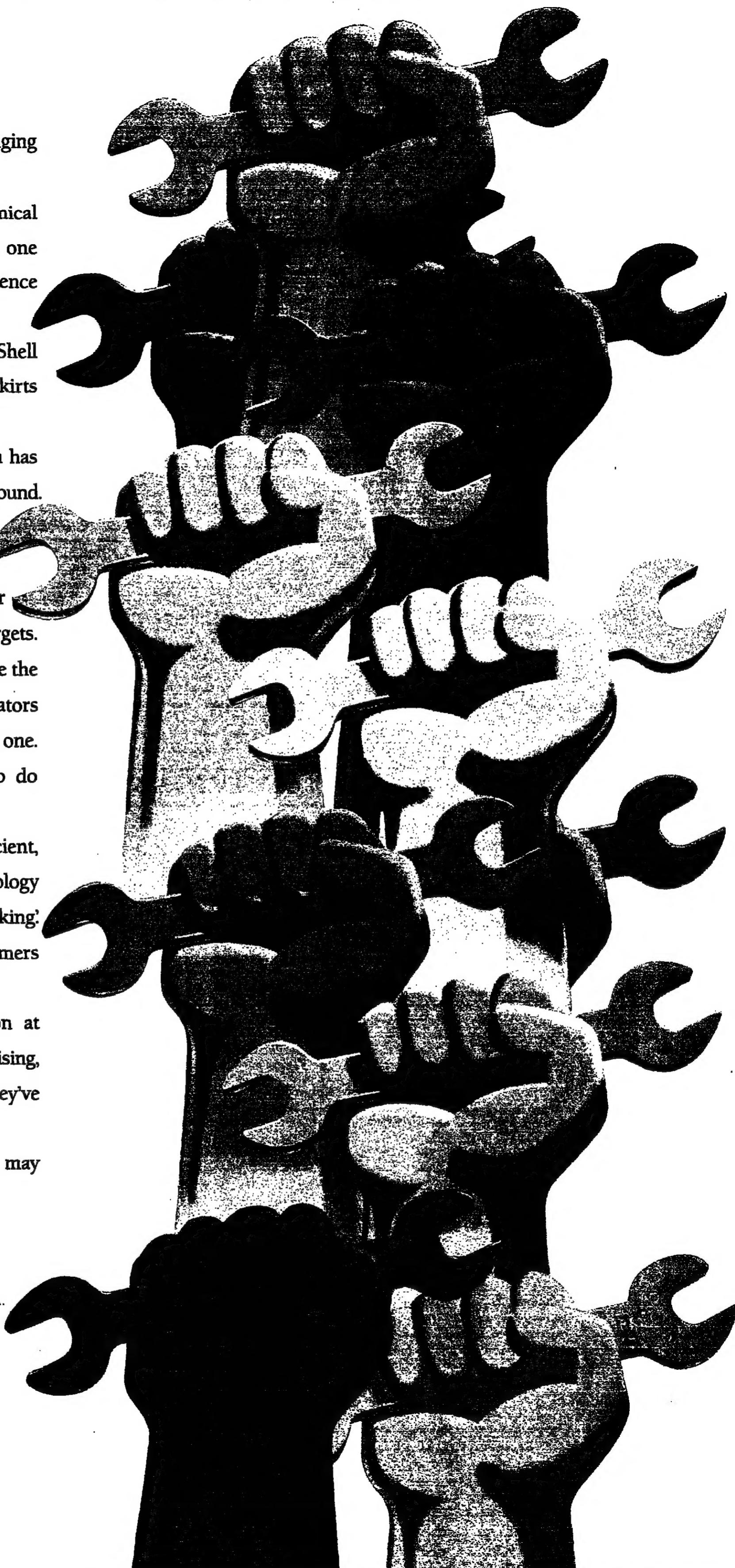
Highly motivated, flexible and efficient, committed to results, they follow an ideology entitled very simply 'the customer is king'. Performance can only improve. Customers please note.

We can reveal that the revolution at Carrington has contributed to another uprising, that of Shell Chemicals UK profits. They've uprisen threefold.

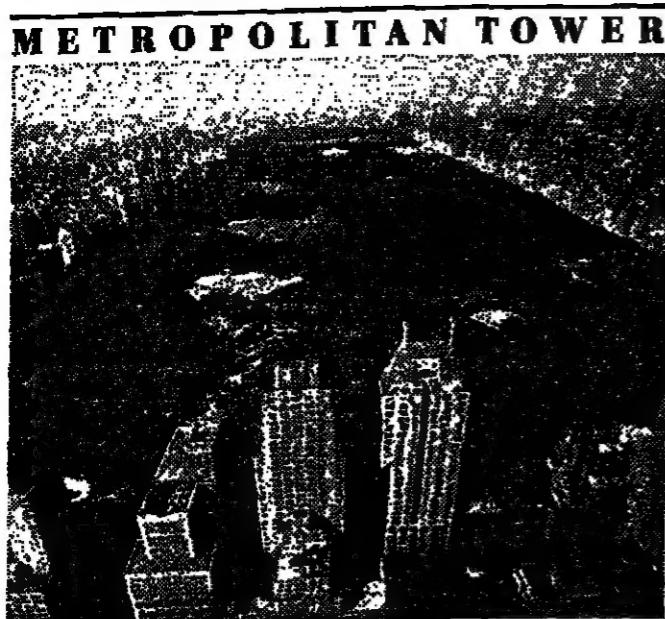
Something only our competitors may find revolting.

 **Shell Chemicals**

SHELL CHEMICALS UK LTD.  
1 NORTHUMBERLAND AVENUE, LONDON WC2N 5LA.



## UK MOTOR COMPONENTS



Stand on the 80th floor\* observation deck at Metropolitan Tower, turn 360° and you get an unobstructed 35 mile view in every direction.

Metropolitan Tower, the most beautiful residential structure in New York, soars 716 feet above the street and offers spectacular views in all directions.

But more than the views are the best. In fact, if you ever thought about buying a luxury condominium in New York, you must consider Metropolitan Tower. Whether as a home or a corporate pied-a-terre, this is an investment that will assuredly give you increased satisfaction as the years go by.

Special features at Metropolitan Tower include a private dining club, and a private fitness club with a forty foot pool. There is even a chauffeur's waiting lounge in the attended parking garage. And because personal service is basic to gracious living, Metropolitan Tower has assembled the finest staff in New York.

One, two, and three bedroom apartments available from \$328,000.



146 W. 57th St., NY, NY. ON-SITESALES OFFICE BY APPOINTMENT ONLY (212) 623-5700.  
Builder/Developer: Harry Macklowe Real Estate Company. Sponsor: Corcoran Associates, 205 East 46 St., New York, New York 10017. The complete offering terms are in an offering plan available from the Sponsor. This offering is being made in New York State. "The building 716 feet tall, has 66 construction floors spanning in height to a 70-story residential building."

# A industry squeezed from every side

By Kenneth Gooding, Motor Industry Correspondent

THE DECLINE of the UK automotive component sector in the past few years has been so severe that Austin Rover, Britain's major car producer, has had to look outside its home base for a long list of products—including some which, on the face of it, seem relatively mundane, such as radio aerials and mirror glass.

Andy Barr, the company's director of manufacturing operations, says that, for technical or commercial reasons or simply because they are not made in Britain any more, Austin Rover buys the following outside the UK: Gas-filled suspension struts, self-levelling suspension units, automatic gearboxes, plastic raw materials, in-car entertainment units, full electronic anti-lock braking systems, precision forgings for suspension and gearbox, small electric motors, air flow meters and fuel injectors, fuel nozzles, electric seat slides, high performance tyres, seat reclining mechanisms and seat belt webbing, as well as the aerials and mirror glass.

Virtually all tyre development is also carried on outside the UK and the company's former tyre industry has fallen well behind competitors elsewhere in Europe, meaning that many precision forged items are no longer obtainable in Britain.

And the decimation is continuing. Lucas Electrical is to stop producing car instrument panels; has sold its vehicle lighting division to a company which Fiat will ultimately take over and has put its starter motor and alternator operations up for sale. It is also seeking partners for its switches and indicators business and engine management systems division.

It is facts like these—along with the dismal trends illustrated in the charts—which led the House of Commons Trade and Industry Select Committee to set up an inquiry into the future of the UK motor components sector. The committee is expected to report in mid-July.

The reasons for the decline are easy to pinpoint. An important factor was the sharp contraction of car production in the UK: from nearly 2m in 1972 to just over 1m in 1986.

The sudden appreciation of

the pound between 1979-81 also caused a substantial fall in commercial vehicle output—and contributed towards the demise of Bedford's medium and heavy truck business and the sale of Ford's UK truck operations and Leyland Trucks to overseas interests. At the same time the overvalued pound made it very difficult for UK-based component producers to build up sufficient export business to compensate for the loss of domestic orders.

But recently there have been signs that the decade of decline

for the components sector could be at an end. Car production in the UK is on the way up again. Many of the component companies have rationalised, re-organised and are now much more competitive. And with the pound back at its 1979 level, prospects for component companies in export markets should be brighter.

Much of the optimism within the industry stems from the UK car producers' forecasts indicating that collectively they could be producing an extra 250,000 cars a year by 1989 and 475,000 by 1991 to add to the 1.02m made in 1986.

But doubters point out that these forecasts should be treated with considerable caution because they depend on ambitious targets for productivity, quality, exports and market share, not to mention a continuing competitive level for sterling. For example, General Motors says the predicted 30 per cent increase in output at its Vauxhall subsidiary will depend on exchange rates remaining about where they are today and on the company achieving a 25 per cent reduction in costs.

And even if the targets are met, the increase in car production will not help UK suppliers unless the extra vehicles have a high British content. Garry Rhys, professor of motor industry economics at University College, Cardiff, and advisor to the select committee, points out that "in practical terms the recovery of car output will help the larger component companies only if the UK ex-works value of these extra cars is over 80 per cent."

Nissan, it is worth noting, has undertaken to start production at its UK factory with a Euro-

pean content of at least 80 per cent, building to 80 per cent as quickly as possible. It is expected that most of this European content will come from the UK.

Whether this will help domestic component manufacturers depends to a great extent on which companies suffer when Nissan brings its annual 100,000 "British" cars to market. If the Nissan cars cut imports, the effect will be beneficial. If they are bought as substitutes for Austin Rover products, damage will be done.

According to United Engineering Steels, the private sector special steels company owned jointly by British Steel Corporation and GKN, only Austin Rover, Ford, Jaguar and Land Rover build truly British cars. (General Motors Vauxhall subsidiary and Peugeot Talbot, owned by the French group, assemble cars largely from imported components.) It would take four or five million cars assembled at Walsall, Tyne and Wear to reach the UK content of one genuinely British car. In the opinion of Alistair Brown, chief executive of UES's United Engineering and Forging division:

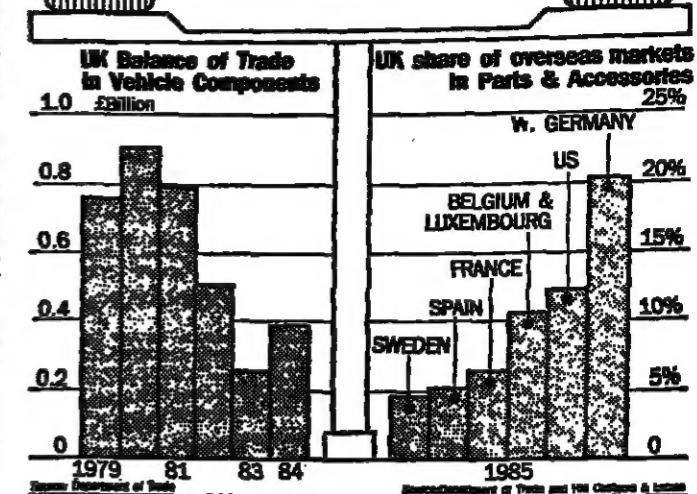
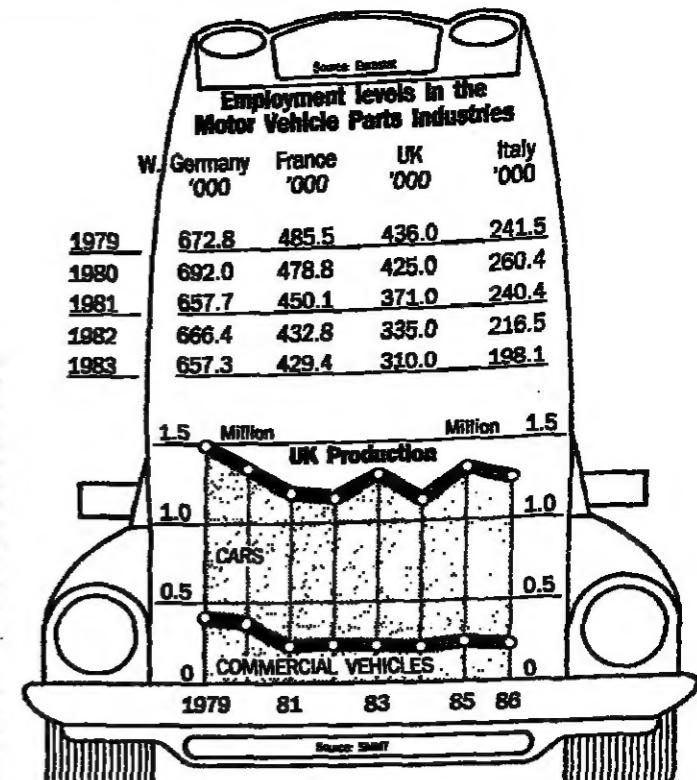
Prof Rhys says that, although there are 2,000 companies involved in the UK automotive component business, the sector's future depends on the 100 or so companies which account for 80 per cent of the sector's output and employment. "The UK market alone may allow the 1,750 or so smaller companies (or large companies with a small part of their output to the motor industry) to prosper. But it is of insufficient size to allow sales that in turn will generate the resources needed for larger component companies to fund new products, encourage research and development or to give sufficient economies of scale. Only companies which support components of excellent quality and design at competitive costs with international sales can expect a secure future."

The problem is that only a minority of even the top 100 suppliers have an international presence and the average component maker exports less than 10 per cent of its output. Those few major UK component companies, particularly

the small ones, have not invested in modern equipment. Austin Rover's Andy Barr confirms this point: "In spite of the action we have taken to reduce our supply base from 1,200 to 700 companies since 1982, providing long-term agreements to give suppliers confidence in the future, there has been a lack of substantial investment. High UK interest rates and concern about the future of the UK vehicle industry have not encouraged

Even those smaller companies which do have a competitive edge, says Mr Jewitt, lack the resources to build export contacts. He thinks there is a role for Government here.

"The new Government should encourage small and



medium-sized groups to form joint ventures. The Department of Trade and Industry should see which companies could benefit and set up some mechanism where companies could look for ventures, talk to one another.

But Government officials seem to feel that they are already doing what they can to help, particularly by pressuring Ford and GM to open up their continental production to UK components and by trying to identify those components used by other vehicle manufacturers which British suppliers might now bid for. Lord Young, the new Industry Secretary, is unlikely to want to go much further.

Saudia's new Horizon Class offers you first class seats in business class.



\*Initially available on London and New York routes.

**saudia**

The spirit is alive

# Because we look after the pounds, the pennies look after themselves.

(Interim dividend up one third to 3.0p)

First National Finance Corporation are pleased to announce an interim dividend of 3.0p per share for the six months ending 30th April 1987.

This increase is attributable to FNFC's continuing success and increased efficiency.

Our Consumer Credit Division continues to grow, contributing substantially to

Results for 6 months to 30th April	1987	1986
Profit before taxation	£22,424,000	£13,374,000
Taxation	£3,500,000	£1,241,000
Preference Dividend	£1,526,000	£67,000
Earnings per share	13.1p	9.6p
Dividend per Ordinary share net of tax credit	3.0p	2.25p

the Group's profitability.

The Commercial Lending Division and the Property Division have also contributed well to the results.

The 68% growth in Group profits and 36% increase in earnings per share is extremely gratifying for us, as well as being very good news for Shareholders.

**FNFC**

FIRST NATIONAL FINANCE CORPORATION p.l.c.

# After such a good press, do Norcros really need to run this ad?

**'Norcros surges  
to £53m'**

DAILY TELEGRAPH

**'Norcros poised for  
expansion in US'**

THE INDEPENDENT

**'Efficiency pays  
at Norcros with a leap  
to £53m'**

LONDON DAILY NEWS

**'Record profit at  
Norcros'**

THE TIMES

**'Norcros investigates  
acquisitions in US'**

FINANCIAL TIMES

**'Norcros on target'**

THE GUARDIAN

**'Norcros £53m  
package'**

THE STANDARD

**'Norcros triumphs'**

YORKSHIRE POST

**'Norcros  
blockbuster £62 million  
profit forecast'**

BIRMINGHAM POST

We believe we do.

It's our intention to keep you informed of our progress at Norcros and, however good, published figures on their own can't tell you the full story.

For instance, a study of our 1987 Report and Accounts will show our strategy continues to be focused on two major areas: the manufacture and distribution of building materials, and specialist print and packaging products.

In addition, figures don't make clear the tremendous advances we've made in these fields.

Not only in terms of technical and human skills, but above all, in the will to stay ahead.

For the truth is - well before this year's results - Norcros have been investing very substantially for the future.

This investment shows in the exciting new products we're introducing into market after market.

It shows in the cost-saving processes we continue to install.

It shows in the record capital expenditure of £40 million we're making this year - every penny coming out of operating cash flow.

Most of all, though, it shows in the confidence and determination of our management and staff at every level.

Not even the record results of 1986/7 get near showing the full measure of that.

## **NORCROS**

**Pre-tax profit  
Up 17.8% at £53.2m**

**Earnings per share  
Up 31% to 28p**

**Dividend  
Up 29% to 12p**

## **THE NORCROS GROUP**

◆ INDIVIDUAL EXCELLENCE - COMBINED STRENGTH ◆

For the full story of what's happening at Norcros, please write for a copy of our Report and Accounts to The Secretary, Norcros plc, Spencers Wood, Reading, Berks, RG7 1NT



The 1986 operating results of Banco di Napoli have been approved by the General Meeting held under the chairmanship of Professor Luigi Coccia and certified by Price Waterhouse S.p.A.

The Group's total deposits and borrowed funds came to Lit. 51,785 billion, 17.4% more than in 1985; loans and advances amounted to Lit. 41,062 billion, a rise of 22.2%.

Notable achievements were recorded in the field of foreign business, with foreign currency lending rising to 44.6% of total lending by the Bank, the highest percentage ever. Banco di Napoli International, which was already held in high esteem, saw its international standing rise still further. In the near future the Bank's foreign network will be enlarged by the opening of a representative office in Los Angeles and a branch in Hong Kong to complement those in New York, London, Frankfurt and Buenos Aires.

On the earnings front, gross operating income came to Lit. 497 billion, 47.4% higher than the 1985 figure of Lit. 337 billion; the gross surplus rose to Lit. 523 billion. These results were achieved after the 1986 allocation of Lit. 341 billion to the staff pension fund. A further allocation of Lit. 245 billion was made to the fund under the programme of extraordinary increases that was concluded in 1986.

## 1986 ACCOUNTS

MAIN FEATURES OF DEVELOPMENTS TO 31st DECEMBER 1986 (in billions of lire)

PROFIT AND LOSS ACCOUNT	1982	1983	1984	1985	1986
Net interest income	777	942	1,096	1,235	1,491
Income from trading and services	174	239	310	359	430
Overheads and operating expenses	718	914	1,076	1,257	1,424
Gross operating income	233	267	330	337	497
Gross surplus	190	300	380	430	523
Net profit	7	9	13	17	55
BALANCE SHEET					
Total assets	26,868	35,931	43,212	50,575	60,430
Loans and advances	14,211	19,952	26,022	33,606	41,062
Deposits and borrowed funds	21,743	30,031	36,401	44,124	51,785
Sundry provisions (for which: Funds earmarked for the staff)	918	1,260	1,744	2,235	2,792
Net worth	505	614	887	1,288	1,672

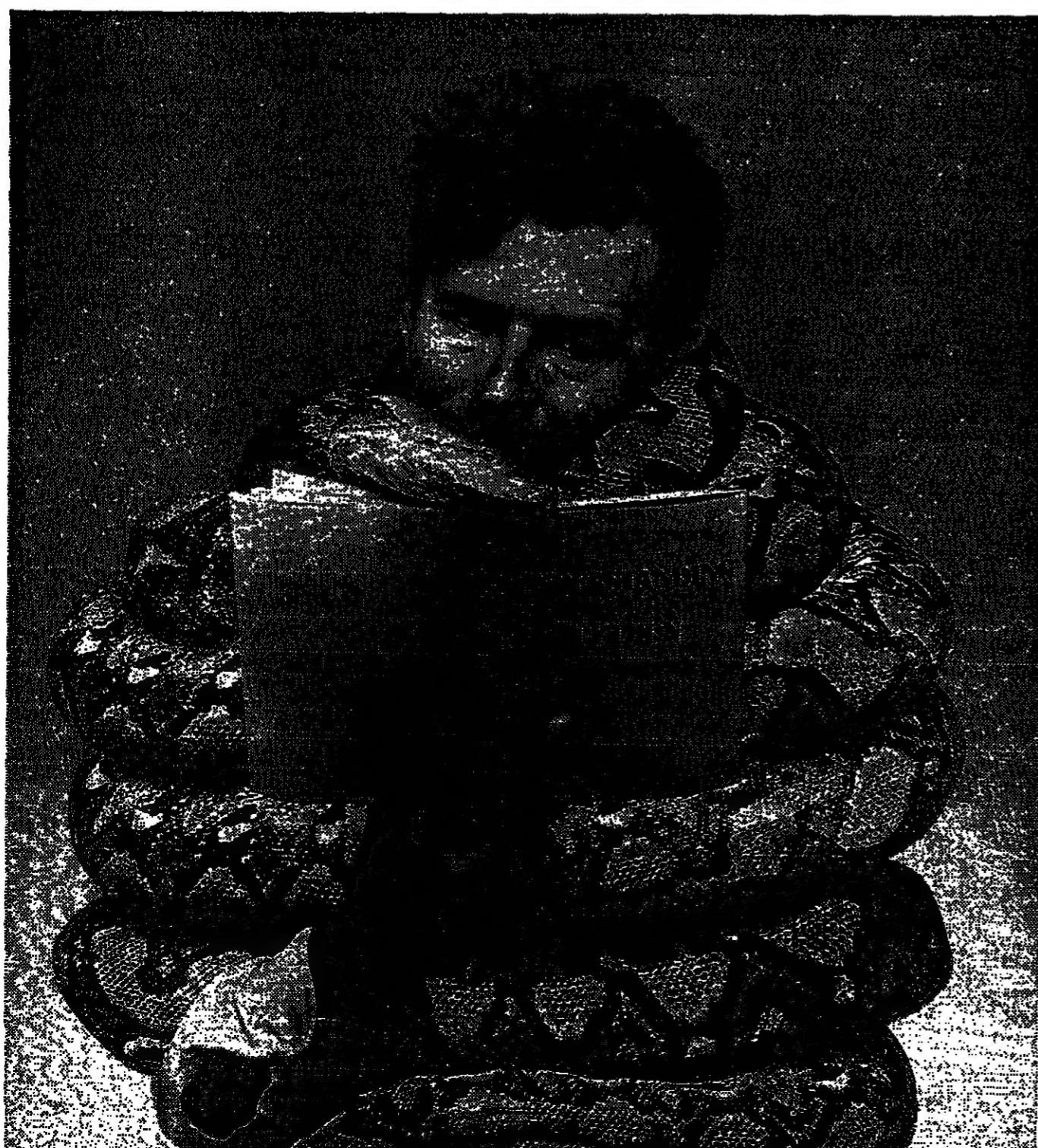
The pension fund of Banco di Napoli is now consistent with the needs of the institution; thanks to its high earning power, the Bank was able successfully to carry out the programme of extraordinary increases in the fund.

The placement of Lit. 500 billion of savings shares on the market was the first important stage in strengthening the Bank's capital base.



Public law bank founded in 1539  
Head office: Naples  
494 branches in Italy  
Foreign branches in New York, Frankfurt, Buenos Aires and London  
Subsidiary: B.N. International, Luxembourg  
5 representative offices abroad

# Unfortunately, once you make a decision, you're obliged to live with it.



## UK NEWS

### BA close to decision on TriStar replacement

BY MICHAEL DONNIE, AEROSPACE CORRESPONDENT

BRITISH AIRWAYS expects to take a decision later this summer - possibly in early August - on a new \$1.5bn to \$2bn re-equipment programme to replace its existing ageing 19 Lockheed TriStar jet airliners.

Mr Colin Marshall, chief executive, said after yesterday's annual meeting of the airline in London, that the final offers from the manufacturers, including Airbus Industrie, Boeing and McDonnell Douglas, were now coming in.

Over the next few weeks, the airline would be studying them in detail, and it hoped to make a choice within a few weeks, although there was no guarantee that the decision would not slip back a little in time.

"It is a very complex choice", Mr Marshall said, "and we may want to clarify some of the points the manufacturers make in their offers."

BA's TriStars currently fly on both long and short routes, and BA is looking for two different aircraft types to replace them.

For short routes, the choice lies between the European Airbus A-

300-600 and the Boeing 767, both twin-engine airliners.

For long routes, the choice lies between the three-engine McDonnell Douglas MD-11 and the four-engine Airbus A-340, both recently launched for service in the early 1990s.

BA will need up to 10 aircraft in each category, with delivery sought in the early to mid-1990s.

It would prefer to see Rolls-Royce engines installed if possible. This should be no problem with the Boeing 767 and McDonnell Douglas MD-11, both of which could use the latest Rolls-Royce RB-211-524-DAD engine of more than 50,000 lbs thrust.

It would be more difficult, however, for the Airbus. The A-300-600 currently uses US-built General Electric or Pratt & Whitney engines, and the cost of certifying a new Rolls-Royce for it would be considerable.

The A-340 was originally planned to use a multi-national engine - the V-2500 Superfan - from the International Aero Engines consortium in which Rolls-Royce has a 30 per cent

stake. But that engine has been dropped, and the A-340 is now committed to a Franco-US engine, the CFM-56.

This appears to give the Boeing 767 and the McDonnell Douglas MD-11 the edge in the selection battles now taking place in the short range and long range areas.

Mr Marshall made it clear that BA was expecting Airbus to produce some tempting inducements to overcome the engine difficulty.

The TriStar replacement decision was the most immediate re-equipment problem facing the airline, said Mr Marshall, but eventually other decisions on new aircraft would arise.

At some stage, a replacement for the existing ageing fleet of 27 short-range One-Elevens would have to be found, with possibly also a decision on a 150-seater for short routes where a larger aircraft was required.

These choices would also be complex, with such aircraft as the Boeing 737 twin-engine aircraft; the projected new Boeing 777; and the Airbus A-320 all in the running.

## Exporters attack provisions for aid

By Peter Montagnon, World Trade Editor

INDUSTRIALISTS say they were insufficiently consulted in the preparation of the House of Commons Foreign Affairs Committee's report on Britain's overseas aid policy, issued last week.

Exporters are particularly concerned about the reservations contained in the report about the so-called Aid and Trade Provision (ATP) under which aid is made available to back commercial contracts for projects in developing countries.

The committee found that ATP created a conflict of interest between the development objectives of aid and the desire to support particular companies seeking export orders. It said ATP should be separated from Britain's main aid effort.

In a strongly-worded attack on its conclusions yesterday, the Export Group for the Construction Industries said the committee "had shown a touching faith in the completely unsubstantiated opinions of academics representing the discredited school of so-called development economics."

According to the Export Group, a recent study of aid and trade in France, which had been adopted by the French Government, showed that for each £1m of overseas construction work performed by French companies, 25,750 jobs were created and \$1.4m was added to France's GNP.

Describing aid as a "matter of mutual interest, not charity," the Export Group noted that all Britain's main trading partners spent more on aid than the UK whose policy was characterised by an "almost unique combination of meanness and shortsightedness."

According to figures published by the Organisation for Economic Co-operation and Development yesterday, British aid spending last year fell to 0.32 per cent of GNP from 0.33 per cent in 1985. France, Germany and Italy all spend more in cash terms than the UK.

"A good part of it is structured to support particular projects as part of aid and credit linked packages. Whatever the development economists say, this is what beneficiary countries want," the Export Group said.

## FINANCIAL TIMES REPORTER

ANDREW WARBURG, a City of London businessman, was jailed for three years yesterday for a multi-million pound swindle which lost hundreds of small investors their life savings.

His company, which crashed in 1981, lost investors about £2.5m, the Old Bailey court in London was told. Mr Warburg, a chartered accountant, admitted fraudulent trading and false accounting between October 1978 and March 1981.

Mrs Barbara Mills, the prosecution lawyer, said Mr Warburg persuaded the public, including some retired Bank of England employees, to invest cash for his company, Norton Warburg, to manage.

"By the time the company collapsed 400 people had invested with them. These funds often either represented their life savings or sums they had acquired on their retirement," Mrs Mills said.

Mr Warburg set up his business in

1973 when he was 22, but by October 1978 he was insolvent.

Until then the company had operated properly and honestly, Mr Vivian Robinson, the defence lawyer, told the court. The Bank of England's pension section had recommended Norton Warburg to its retiring employees.

One of its "substantial" investors had been members of the pop group Pink Floyd, he said. But in September 1978 they ended their agreement and withdrew £200,000, putting the company in a "very difficult position."

Mr Warburg continued to operate the company for almost three more years.

Mrs Mills said investors received quarterly accounts to show their funds were intact, "although the cash element of their portfolio had mainly been spent on keeping the company afloat."

Mr Warburg misled the Bank of

England about his company's true position by giving it a false balance sheet after the 1976 Banking Act demanded that companies like his should be licensed.

Mr Warburg had not been personally enriched by the fraud, the court was told. He was now unemployed.

Mrs Mills said most of the money went on unwise investments or day-to-day expenses to keep the firm going.

When it collapsed, Mr Warburg went bankrupt, but went to live in Spain in 1983 before the hearings were complete. He remained there until 1985 when he informed British authorities he was returning. He was arrested as he arrived at London's Heathrow airport.

Mr Warburg's victims included Mrs Kim Kinsella, a widow with a deaf and dumb child. She wanted cash for her son's future but lost £10,000, the court was told.

It may have seemed like a good idea at the time.

But something that beckoned so seductively before you purchased it is now seen for what it really is.

A serious mistake.

Like choosing what appears to be the cheapest business machine rather than the one that offers long term value for money from a company with a reputation for reliability and customer service.

You could, for example, find yourself with a machine that spends a large part of its working life *not* working.

Or after-sales service you could hardly call a service.

Which is why it pays to take your time before you make your choice.

And why it will pay you to consider Konica U-BiX for all your business machines, including copiers, facsimile machines and office automation systems.

Because when it comes to reliability, Konica U-BiX have an enviable reputation.

For example, in independent research amongst users, our copiers are consistently rated as the most reliable on the UK market - not merely in terms of their design and build quality but also because of the support they get from a dealer network acknowledged for its promptness and professionalism.

After all, no matter how well built or how well designed it may be, a business machine can only be truly reliable if it has the backing of a really comprehensive after sales service.

Some manufacturers, for instance will offer you a speedy call-out. Some will offer you engineers who have been exceptionally well trained. Others will offer you the back-up of large stocks of spares.

There are even a few companies wise enough to offer you preventative maintenance - just like the regular servicing of a car.

But not every company will give you all these things.

There is one company however that will. Konica Business Machines.

We call it our Customer Care programme and it's as crucial a part of your purchase as the machine itself.

And a good reason why, before you call anyone, you should call Konica first. Get some more information about us by dialling 100 and asking for FREEFONE KONICA U-BiX. Or fill in the coupon.

To: Konica Business Machines (UK) Ltd,  
6 Miles Gray Road, Basildon, Essex SS14 3AR.  
Tell me more about Customer Care.

NAME: \_\_\_\_\_

POSITION: \_\_\_\_\_

COMPANY: \_\_\_\_\_

ADDRESS: \_\_\_\_\_

POSTCODE: \_\_\_\_\_

TELEPHONE: \_\_\_\_\_

FT 3016

Konica U-BiX

KONICA BUSINESS MACHINES

Call Konica first.

## Owen wins first round in fight against merger

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

DR DAVID OWEN, the Social Democratic Party (SDP) leader, last night won the opening stage of what promises to be a short but bitter public battle within the SDP to prevent a merger with the Liberal Party.

The party's national committee voted by 18-13 to back him in rejecting intense pressure from within his own party and from the Liberals to merge and in supporting moves to establish new and closer constitutional ties with their political partners.

SDP members will vote on the issue next month and Dr Owen and his supporters will mount an intense campaign to combat the argument for full and early union with the Liberals, which will be put forward by pro-merger elements within the party leadership.

Dr Owen called on the SDP's 60,000 members to stand up to what he described as flagrant attempts by the Liberals to baffle his party into a merger. Openly angry that the issue had been brought to a head within weeks of the general election, he said the SDP was "not prepared to negotiate under ultimatum."

It was unreasonable, he added, for the party to be told that it faced a straight choice either to merge or to separate. Dr Owen also repeated his determination not to play a role in any new party created by a merger with the Liberals, but also a clearer one."

The anti-merger move, was not an attempt to weaken, separate or fracture the Alliance but he and his supporters had wanted a quieter, low-key examination on the constitutional options over a longer period of time.

Denying that his stance represented any form of threat, he added: "I wish it well if it happens, but it is not for me. I have changed my party once and that is enough. I am a Social Democrat and will remain one."

Dr Owen said he would not parti-



Dr Owen: not willing to negotiate

## Guidelines for radio accepted by IBA

BY RAYMOND SNODDY

THE INDEPENDENT Broadcasting Authority (IBA) yesterday unveiled its bid to remain the regulatory body for commercial radio in the UK by accepting Government proposals that commercial radio should be regulated "with a lighter touch."

The authority, which owns and runs commercial radio transmitters, said in evidence to the Home Office it accepted that radio stations could in future buy and operate their own transmitters if they wanted to.

The IBA also accepts proposals that in future Britain's commercial radio sector should be organised under a looser licensing system rather than the present award of franchises based on detailed contracts by the IBA.

It was responding to the discussion paper on radio which envisages up to three new national commercial radio channels and as many as 500 local and community stations.

Lord Thomson, chairman of the IBA, conceded that there was no longer any point in asking for the enforcement of standards "that are in the real world unenforceable."

The appraisal well was the third to be drilled on the "Alba" prospect. The results, showing a flow rate of 9,000 barrels a day - were the first to be made public.

Rumours of excellent results

from the first two wells had led to heated speculation in the industry and the City of London over the size of the field, with some estimates as high as 600m barrels.

Wood Mackenzie, the Edinburgh stockbroker, said yesterday that the latest well gave credence to its previous estimate that Alba contained 250m barrels of oil.

Alba said yesterday that more work needed to be done to as-

sess the full potential of the field, and an active seismic and drilling programme on the field was continuing.

The economics of the prospect may be adversely affected by the quality of the oil, which is heavier than most North Sea grades, and by the unusually complex nature of the reservoir. However, Wood Mackenzie said that despite these problems it was a likely candidate for development.

Today is expected to lose £30m in the year to September, but circulation - now £30,000 - and advertising revenue have been rising and in recent months losses have been reduced to about £1m a month.

Two weeks ago Mr Murdoch had talks with Mr Tiny Rowland, chief executive of Lonrho, that ended abruptly when Mr Maxwell entered the fray.

News International already has a contract with Today for the colour printing of 1m copies a week of its Sunday newspaper, News of the World.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The Mirror proprietor believed he had an agreement in principle with Lonrho, which saved Today from collapse a year ago. Maxwell offered £10m for Today and agreed to take responsibility for £30m in loan stock.

News International already has a contract with Today for the colour printing of 1m copies a week of its Sunday newspaper, News of the World.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved a range of payments linked to Today's future success. If Today's circulation had kept ahead, Mr Murdoch would have paid Lonrho £20m. News International confirmed last night that it had reopened negotiations with Lonrho.

The original Murdoch offer involved

## UK NEWS

# Labour urged to heal splits and work for unity

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

A LABOUR PARTY split by internal wrangling offered the one certain way to 'let the Tories off the hook' and for a fourth, successive term of Mr John Dornan, is being contested by four MPs.

They are Mr Merlyn Rees, the former Home Secretary, Mr Bruce Millan, the former Scottish minister, Mr Stan Orme, Labour's energy spokesman, and Mr Max Madden, a member of the hard-left Campaign Group.

Nominations for the 15-member parliamentary Committee, from which Mr Neil Kinnock, the Labour leader, will choose his new shadow cabinet, close on Thursday.

He said all sections had to work together to construct "a language of socialism with strong electoral resonance."

Mr Foster said the influx of 68 new Labour MPs, committed to radical policies and eager to campaign in parliament and in the country would give a substantial boost to the 180 Labour members who were returning to Westminster.

Tomorrow, the result of the ballot

for the new chairman of the PLP will be announced. The vacancy, created by the retirement from parliament of Mr Jack Dornan, is being contested by four MPs.

They are Mr Merlyn Rees, the former Home Secretary, Mr Bruce Millan, the former Scottish minister, Mr Stan Orme, Labour's energy spokesman, and Mr Max Madden, a member of the hard-left Campaign Group.

Nominations for the 15-member parliamentary Committee, from which Mr Neil Kinnock, the Labour leader, will choose his new shadow cabinet, close on Thursday.

Mr Kinnock is expected to make substantial changes to his front-bench line-up, not least because of the departure of Mr Denis Healey as foreign affairs spokesman and the reported wish of Mr Roy Hattersley, the shadow Chancellor of the Exchequer, to take another portfolio.

In line for promotion are Mr Brian Gould, Labour's campaign co-ordinator during the election, and Mr John Smith, the party's trade and industry spokesman in the last parliament.

Tomorrow, the result of the ballot

## INVESTOR PROTECTION IN THE CHANNEL ISLANDS

## Offshore funds seek legal security

BY EDWARD OWEN

OFFSHORE FUND managers in the Channel Islands, the islands off the French coast which are British sovereign territory, are waiting anxiously to see if new investor protection legislation being introduced in Guernsey and Jersey will prove sufficient to enable their products to be marketed freely in the UK and other EEC countries.

The islands hope to be recognised as offering equivalent investor protection to that in Britain and to secure "designated territory" status under the Financial Services Act. If not, each Channel Islands-based fund would have to be individually approved by the Secretary of State at the Department of Trade or his counterpart in other EEC countries - a procedure that it is feared would be slow and uncertain.

The Channel Islands' authorities

are particularly keen that nothing should hamper the advance of their fund business, because this is seen as one of the areas in which their currently overheated economies can continue to grow without putting undue strain on staff resources and office space.

The total investment in Jersey-managed funds rose by 40 per cent during 1986-87 to £3.5bn and is now put at more than £2bn. Guernsey's figure is unknown, but it is thought to be not far short of Jersey's. Nearly 350 funds are being run from Jersey, while Guernsey claims around 450 - although it is not clear whether the islands use the same criteria in defining separate funds.

On Wednesday a Protection of Investors Law closely modelled on UK legislation was approved by Guernsey's parliament. While this was receiving one application a week to launch new funds, the rate is now three or four a week. There

is a backlog waiting to be processed.

While British and other expatriates provide a substantial part of the market for Jersey and Guernsey funds, it would be a blow if obstacles arose to selling the islands' products in mainland Britain.

Guernsey has already applied under Section 130 of the UK Financial Services Act for "designated territory" status for its insurance-linked investment business, on the strength of having introduced a comprehensive insurance Business Law at the beginning of this year.

On Wednesday a Protection of Investors Law closely modelled on UK legislation was approved by Guernsey's parliament. While this was receiving one application a week to launch new funds, the rate is now three or four a week. There

is a backlog waiting to be processed.

While British and other expatriates provide a substantial part of the market for Jersey and Guernsey funds, it would be a blow if obstacles arose to selling the islands' products in mainland Britain.

Guernsey has already applied under Section 130 of the UK Financial Services Act for "designated territory" status for its insurance-linked investment business, on the strength of having introduced a comprehensive insurance Business Law at the beginning of this year.

On Wednesday a Protection of Investors Law closely modelled on UK legislation was approved by Guernsey's parliament. While this was receiving one application a week to launch new funds, the rate is now three or four a week. There

## Banks resist plans to reform export finance arrangements

BY PETER MONTAGNON, WORLD TRADE EDITOR

COMMERCIAL BANKS have told the Government that they will resist proposals for radically reforming Britain's medium-term export financing arrangements unless they are modified to ensure that the return to lenders is maintained.

The Government was formally notified of the City of London's opposition to the new proposals at a meeting between banks involved in export credit business and officials from the Bank of England, Export Credit Guarantee Department (ECGD) and the Treasury.

The proposals, circulated to the banking community earlier this summer, mark a further stage in the Government's efforts to cut the cost of subsidising export credits. They call for a cut in interest margins paid by the Government to lending banks and for much of the ECGD's existing £10bn portfolio of medium-term export credits to be refinanced in the securities market to achieve lower costs.

A paper presented to the meeting on behalf of the banks by Mr Michael Madden, of Standard Chartered Bank, argued that the proposals should be modified to ensure that the return to the banks was maintained at its present level, even if the refinancing concept was accepted.

Although a minority of banks with large amounts of export finance on their books still have reservations about refinancing these loans in the bond market, most believe that the savings to the Government from refinancing would be much greater than a cut in interest

margins which now range up to 1 per cent.

The Government has agreed to examine this argument in detail before returning for a further meeting with the banks in the middle of next month, but the initial response of the Treasury has been that the availability of savings from refinancing should not be seen as grounds to prevent it seeking savings on margins as well.

Bankers say the Government is anxious to avoid having to back-track on its new proposals which are markedly more generous to banks than an earlier scheme presented last year. But they believe they are in a strong negotiating position because the Government would face legal difficulties in pushing through a refinancing of existing export credit business without their consent.

Under the new proposals a new set of lending margins would be introduced ranging from 1% to 2% per cent depending on the size, maturity and currency of the loan involved. Original lenders would receive a residual margin of between 1/2 and 3/4 per cent on debt that was refinanced.

Bankers say these terms imply a return that is insufficient to cover the effort involved in preparing financing schemes for the many contracts which are eventually won by other countries.

If they were imposed, UK export credit finance would become unattractive as a business activity.

## Cable TV group signs single union deal

BY PHILIP BASSETT, LABOUR EDITOR

LEADERS OF the GMB general union have signed a single-union deal with a cable television company which is one of the first to include equivalent employee provisions for casual and temporary workers. This is a growing objective of a number of large unions.

The GMB and the TGWU transport workers are making strong efforts to recruit largely non-union

temporary and part-time workers. Last month after a year's negotiations, the GMB signed an agreement with British Cable Services, a cable TV company owned by Mr Robert Maxwell.

The deal with the GMB's mainly white-collar section grants recognition to only the GMB.

While it stipulates that both sides

should not take any industrial action while a dispute is in procedure, the provisions of the agreement do not constitute a strike-free deal, such as those signed by the ECTU electricians' union and recently sharply criticised by the GMB.

The agreement covers about 300 employees. It provides for all existing and new positions to be filled by permanent workers, unless there is

specific agreement to the contrary between the company and the union. The onus is on the company to demonstrate, according to specification, why a job cannot be filled by a permanent employee.

The agreement also stipulates that temporary and casual workers, must be treated no less favourably than permanent workers.

Under the new proposals a new set of lending margins would be introduced ranging from 1% to 2% per cent depending on the size, maturity and currency of the loan involved. Original lenders would receive a residual margin of between 1/2 and 3/4 per cent on debt that was refinanced.

Bankers say these terms imply a return that is insufficient to cover the effort involved in preparing financing schemes for the many contracts which are eventually won by other countries.

If they were imposed, UK export credit finance would become unattractive as a business activity.

## MPs attack decision on ferry inquiry immunity

By Tom Lynch

TOWNSEND THORESEN, the ferry operator, came under strong attack in the House of Commons yesterday as MPs criticised the Government's decision to grant immunity from prosecution to those involved in the sinking of the Herald of Free Enterprise outside Zeebrugge Harbour.

Mr Paul Channon, answering questions for the first time as Transport Secretary, said it was normal in such circumstances to grant immunity to those giving evidence at a public inquiry. However, he said he might review the procedure for future cases after the Zeebrugge inquiry had reported.

Mr Richard Scott, Labour's shipping spokesman, said the company had failed to provide safe working conditions or practices and the ship's log did not give an accurate picture of her draft before leaving Zeebrugge. "You have power to deal with shipping companies that flout these regulations," he told Mr Channon.

Mr John Home-Robinson (Labour) said Townsend Thoresen had exposed its crew and passengers to "avoidable peril." Mr Robert Adley (Conservative) said the public inquiry "clearly showed that the company let safety be sacrificed for speed, and negligence was proven. The Civil Aviation Authority would certainly have grounded an airline that had behaved similarly."

Mr Channon refused to comment on the inquiry until he had seen its report, which he expected in about a month. He said it might be necessary to look at the procedures again, but that would not be possible before the inquiry reported.

He said immunity from prosecution was normally granted for fear that prolonged discussion of the evidence at a public inquiry could prejudice a fair trial. However, he reminded MPs that the inquiry had the power to suspend or cancel the certificates of individual officers.

Mr Robert Hughes, Labour's transport spokesman, said it would be wrong if one or two officers were made to carry the responsibility for what was clearly company policy.

He said Townsend Thoresen was riddled from top to bottom with negligence and disregard for safety procedures.

## British Gas plc

Schedule of Maximum Contract Prices  
With effect from 1st July 1987 and until further notice:

The maximum unit charge for firm contract supplies of gas will be 34.5 p/therm.

The maximum unit charge for interruptible contract supplies of gas will continue unchanged at 30.6 p/therm.

In each case the unit charge represents the maximum charge per unit of gas for each type of supply.

The actual charge per therm for supplies of gas to individual customers will be determined by negotiation and generally may be less than the amount stated above.

This Statement does not apply to charges for the supply of back-up gas pursuant to Section 19 (4) of the Gas Act 1986.

Dated the 25th day of June 1987.

U.S.\$125,000,000 - SERIES 21



CELANESE MEXICANA, S.A.

(Organised under the laws of the United Mexican States)

Six Month Notes issued in Series

under a

U.S.\$125,000,000

Note Purchase Facility

Notice is hereby given that the above Series of Notes issued under a Note Purchase Facility agreement dated October 20, 1981, will carry an interest rate of 8% per annum. The Maturity Date of the above Series of Notes will be December 31, 1987.

June 30, 1987, London

By: Citibank, N.A. (CSSI Dept.), Issue Agent

CITIBANK

SR

Salinas y Rocha, S.A.

(Incorporated in the United Mexican States)

U.S.\$25,000,000

Floating Rate Notes Due 1988

In accordance with the provisions of the Notes and the Agent Bank Agreement between Salinas y Rocha, S.A., and Citibank, N.A., dated December 23, 1981, notice is hereby given that the interest rate has been fixed at 8% p.a. and that the interest payable on the relevant Interest Payment Date, December 31, 1987, against Coupon No. 12 in respect of the Notes will be U.S.\$207,64.

June 30, 1987, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

## THE BEST OF TASTE: MIX A BEEFEATER MARTINI

Take Beefeater Gin and dry Vermouth in a proportion anywhere from 21 to 1 to 5 to 1. Pour into an ice cold mixing glass with ice, stir and then strain. Add a twist of lemon.

Cheers!

For a recipe leaflet which further demonstrates the excellence and versatility of Beefeater Gin why not write to:

James Burrough, Beefeater House, Montford Place, Kennington Lane, London SE11 5DF, England.



THE GIN OF ENGLAND

Ameritech is continuing to chart solid growth. Our net income for 1986 was \$1.14 billion. That's a 5.6% increase over the previous year. Earnings per share were up 7.1%. And return to equity increased to 14.9%.

The parent of five Bell telecommunications companies and other communications-related subsidiaries, Ameritech's primary markets are in the heartland of the United States: Illinois, Indiana, Michigan, Ohio and Wisconsin. One of the most information-intensive regions in the world.

Ameritech companies are also leaders in advanced cellular mobile phone service; telephone directory publishing; voice and data products and systems; computer software; and lease financing. They do business in our five-

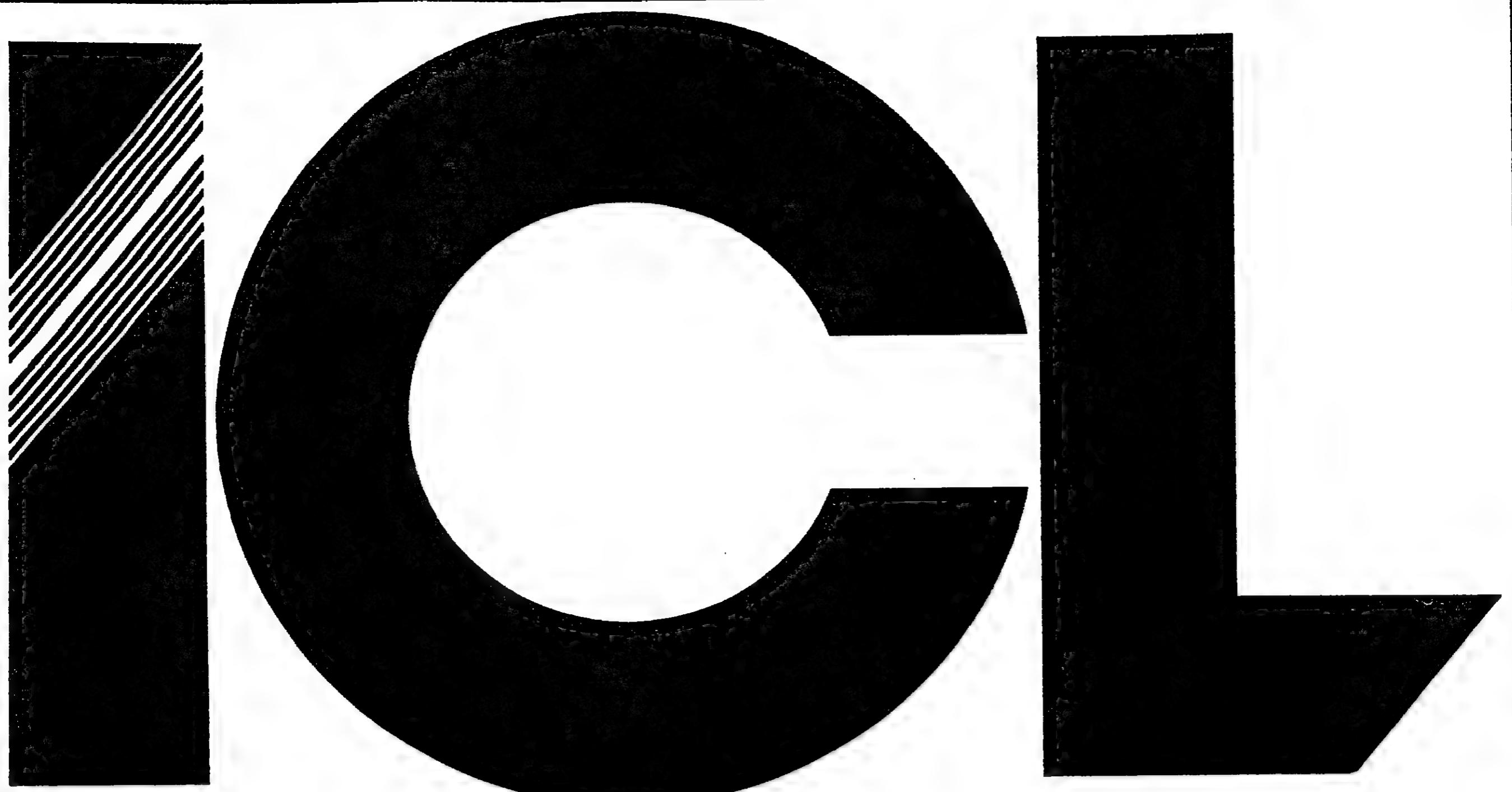
state market area, throughout the U.S. and the world.

We keep growing because of our ability to meet our customers' total information needs. We're investing \$2 billion annually in new technology to strengthen our competitive position in every market we serve.

For a copy of our annual report call Brussels, Belgium (32-2) 512-0040. For more information, write Director-Investor Relations, Ameritech, 30 S. Wacker Dr., R3500, Chicago, IL 60606, USA, or call U.S.A. 312 750-5353.

The companies of Ameritech: Illinois Bell · Indiana Bell · Michigan Bell · Ohio Bell · Wisconsin Bell · Ameritech Communications · Ameritech Credit · Ameritech Mobile Communicators · ADR · Ameritech Services · Ameritech Development · Ameritech Publishing

© 1987 Ameritech



## A giant performance in defence.

ICL is this country's leading supplier of computers and information systems. One of the reasons for this is that we have chosen to concentrate our expertise in key market areas. Defence is one of them.

We were prime contractor for the Royal Navy's OPCON, a maritime command information system for naval officers from the Commander-in-Chief Fleet down.

We have recently been successful in the competition to provide the RAF with the UKAIR command and control system. This

will form a vital element in the NATO shield of the 1990s.

Our systems also run the billing and ledger applications of the Director-General Defence Accounts and pay the wages of the Royal Navy, the RAF and all civil servants of the Ministry of Defence.

And all three defence services use ICL systems as the backbone of their stores and supply operations.

To make certain that we continue to meet the very special needs of defence, we

have opened a centre dedicated to defence systems which includes some of the most advanced research and development facilities in the United Kingdom.

This kind of commitment typifies our performance in each and every one of our chosen markets. The result is a record of corporate growth and achievement that leads to one inescapable conclusion.

There is no better or stronger IT company to do business with.

**ICL**

**we should be talking to each other.**



**Business Opportunities****COMMERCIAL MORTGAGES**

Quickly arranged through Exclusive Facility. Auctions established unnecessary for established companies (1 yr min bidding) Tel: 0272 743710/743533 REDCLIFFE ASSOCIATES CORPORATE FINANCE LTD 100 Newgate Street, London EC4P 4BY

REQUIRE DEVELOPMENT CAPITAL—  
Bentley Ltd Tel: 01-745 2022.

**Businesses Wanted****WANTED****Definitely Alive — Capital Reward**

Are you the owner of a well managed manufacturing company with a good profit record which has now reached at least £150,000 per annum? Are you looking to continue to run your company and expand it further, but are unsure about USM, BES or what?

We are an expanding public company in the manufacturing sector still small enough to have consideration for each of its subsidiaries. We offer you a capital reward for bringing us your company; the environment for achieving your planned expansion; and further rewards for achieving it.

Please write to us now in complete confidence. All replies will be forwarded to us unopened from:

Box No. 404, Streets Financial Communications (Midlands) Ltd, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST.

**Heating/engineering businesses wanted****"Opportunity to join the largest employee owned manufacturing company in the U.K."**

Box Partnership Limited, an employee owned company with an annual turnover of £50m specialising in the gas central heating market, wishes to expand by acquisition into related engineering fields. Companies with established products and turnover up to £50m, and who may be interested in becoming part of the Box Partnership, are invited to contact us in strict confidence.

Mr M. Crouch, Financial Director  
Box Partnership Limited, Brownedge Road  
Bamber Bridge, Preston PR5 6SN

**EQUIPMENT LEASING**

Leasing companies or portfolios with receivables of £2m+ required by UK subsidiary of major multi-national Group

Please reply in strictest confidence to:

Tony Nelson, Managing Director

McDonnell Douglas Finance Corporation Limited  
11 Hill Street, London W1X 7FB  
Tel: 01-629 0155

**WANT TO ACQUIRE  
SMALL STOCK BROKERAGE FIRM**

Our client wishes to acquire a small operating member firm of the London Stock Exchange.

Please reply immediately to strictest confidence to:

Box H2210, Financial Times

10 Cannon Street, London EC4P 4BY

**Tool and Equipment Hire**

We are a nationally based plant hire company wishing to diversify into tool and equipment hire by acquisition. Principals with businesses in this sector who wish to consider sale should reply in strict confidence to:

Box H2210, Financial Times

10 Cannon Street, London EC4P 4BY

**STAINLESS STEEL STOCKHOLDING/  
MANUFACTURING/PROCESSING  
BUSINESS REQUIRED**

Substantial private company wishes to acquire for cash companies with the above activities. Committed management team essential.

Please reply to Box H2222, Financial Times

10 Cannon Street, London EC4P 4BY

**D.I.Y. SUPPLIERS WANTED**

A company wishes to acquire businesses currently involved in the manufacture, supply and marketing of products to the UK retail DIY market. Lister groups wishing to diversify or a subsidiary company in this field or private limited companies which would like to join and operate within a new group should send initial written details outlining main market activities and company structure to Box H2182, Financial Times

10 Cannon Street, London EC4P 4BY

**CONSUMER PRODUCTS/SERVICES****LONDON AND SOUTH**

Two successful entrepreneurs with proven track record of building and developing businesses will inject marketing and financial expertise together with substantial capital into existing or potential ventures. Total confidence and fast response.

Write Box H2204, Financial Times

10 Cannon Street, London EC4P 4BY

**PLC  
SEEKS COMPANY IN  
MERCHANTING FIELD  
SUPPLYING CONSTRUCTION  
INDUSTRY.**

Expansion through acquisition of merchandising operation supplying the construction sector required by major PLCs. Principals only apply, with operations based primarily in the SOUTH OF ENGLAND.

Write Box F704, Financial Times

10 Cannon Street, London EC4P 4BY

**ELECTRONIC SECURITY**

Fast growing successful 2.5m company with established UK and export market. Acquisition into 10m+ or related business. Acquisition would include proven skills base.

Principals only to:

Box H2181, Financial Times

10 Cannon Street, London EC4P 4BY

**ABTA / IATA  
TRAVEL AGENCY  
REQUIRED**

Please reply to:

Box H2203, Financial Times

10 Cannon Street, London EC4P 4BY

**MAJOR FIRM**

Involved in insurance Broking, Life Assurance, Unit Trust Advisory Services, General and Contents Insurance, SECRIS ACQUISITIONS Commission fees income between £250,000 and £5m per annum

Write Box G10280, Financial Times

10 Cannon Street, London EC4P 4BY

**Businesses for Sale****FOX Leisure****FOR SALE****AN EXCEPTIONAL MARINA, LEISURE  
AND HOUSING DEVELOPMENT ON THE  
WEST COAST OF SCOTLAND.****IDYLIC SETTING 20 MILES SOUTH OF OBAN****200 BERTH OPERATIONAL MARINA. EXTENSIVE  
AREAS OF LAND WITH PLANNING CONSENT  
FOR ABOUT 150 HOUSES AND AN HOTEL.**

On the instructions of R. E. Adkins & A. W. T. White,

Grant Thornton — Joint Liquidators,

All Seasons Croabha Haven (in Liquidation).

LAND HOLDING ALREADY PARTIALLY  
DEVELOPED WITH CHARACTER PUB, 2 SHOPS,  
SELF CATERING COTTAGES AND ABOUT 30  
HOUSES, SAILING SCHOOL, BOAT YARD,  
CHANDLERY ETC ALREADY ESTABLISHED.

ALL UNDER SEPARATE OWNERSHIP.

APPLY GLASGOW OFFICE

SOUTH OF ENGLAND & WALES EXETER 0922 31571  
NORTH OF ENGLAND & SCOTLAND GLASGOW 041 332 9200

**For Sale as  
a Going Concern**

Established retail confectionery, tobacco and newsagency business trading from seven leasehold locations in the West Country.

- Turnover £2.0 million p.a.
- Fully staffed and trading profitably
- Promising potential

Offers are invited for the assets and undertaking. For further details please contact:

Jack Lewis,  
Arthur Young, Froomegate House,  
Rupert Street, Bristol BS1 2QH.

Tel: 0272 290808

Fax: 0272 260162 (Groups 2 & 3)

Telex: 449377 AYBR

Arthur Young  
A MEMBER OF ARTHUR YOUNG INTERNATIONAL

**RETAILER OF HI-FIDELITY  
OTHER MUSICAL EQUIPMENT**

We wish to dispose of our retail division comprising leasehold shops located in the Midlands and North of England. Substantial tax losses may be available and an immediate transaction can be organised.

For further information please write to Box H2221, Financial Times, 10 Cannon St, London EC4P 4BY

**SOFTWARE HOUSE — FOR SALE**

Proven products — Lucrative Support Contracts. Successful Software House operating in a niche market. We have a very loyal, technically skilled and experienced staff; established package products; and a solid user base with lucrative maintenance and support contracts. Offers are invited from principals only who are interested in investment in high technology.

Write Box H2218, Financial Times

10 Cannon Street, London EC4P 4BY

**PRINTING BUSINESS FOR SALE**

Well equipped old established general printers situated in West of England with freehold premises and turnover of about £200,000. Would suit a society or institution wishing to have its own printing works.

Colebrook, Evans and McKenzie,

5 Quality Court, Chancery Lane, London WC2A 1HP.

**WHITE GOODS DISTRIBUTOR****FOR SALE DUE TO GROUP RATIONALISATION**

★ SALES CIRCA £1.5 MILLION

★ 100 MANUFACTURERS

★ REFURBISHMENT OF RETURNS

★ NATIONWIDE BRANCH NETWORK

For further details (principals only) reply to Box H2209, Financial Times, 10 Cannon St, London EC4P 4BY

**FOR SALE****ARCHITECTURAL  
STUDIO BUSINESS**

Established 5 years.  
Production and erection of light  
steel structures, including  
and increasing. Profitable  
Good customer base & order book.

Leasehold property

C.J.C. Developments  
Business Brokerage Division  
Bramley House  
10/11 High Street  
London WC1V 8EG

Tel: 01-405 8411

Fax: 01-405 5772

**HENRY BUTCHER****FOR SALE****EXPANDING  
VEHICLE HIRE BUSINESS**

Situated in North Humberside  
Net annual profits, before  
directors' remuneration and  
£150,000 on turnover of  
£400,000.

**GOOD CONTRACTS**

Fleet of 110 vehicles

OFFERS REQUIRED

Printers, 10 Cannon St, London EC4P 4BY

10 Cannon St, London EC4P 4BY

**BUSINESS FOR SALE****MANUFACTURING COMPANY**

For sale due to unexpected  
early retirement.

The company is located within  
commuting distance of Manchester,  
with a turnover of £1.5m and 60 staff in  
factory. The company is in a  
"medium tech" industry and has  
recently invested in high  
level production machinery. The  
company has its own product  
range, a broad customer base and  
is very profitable.

£250,000

Principals only reply to:  
Box H2208, Financial Times

10 Cannon St, London EC4P 4BY

**FOR SALE****PROFITABLE ENGINEERING  
COMPANY**

Old established small general  
and mechanical engineers and  
engineers' supplies company in  
the Chester area.

Write to Accountants:  
Morris & Co

Chartered Accountants

1 Heritage Court, Lower Bridge St  
Chester CH1 1RD

**FOR SALE****NURSING & DOMESTIC  
AGENCY**

Ten-year record of  
uninterrupted growth.

Directors wish to retire

Pre-tax forecast: 1987/8  
£200,000 plus. Offers around

£30,000 per  
£1,000 in cash, or U/W quoted  
paper.

NO AGENTS

Write Box H2218, Financial Times

10 Cannon St, London EC4P 4BY

**RARE OPPORTUNITY****TO PURCHASE**

Successful marine company with  
range of two high quality motor  
sailers. Office and marine berths.

Lease on Hamble River. For sale  
as going concern — Contact

Swansea Yachts Ltd.

(0495) 6530

**FOR SALE****PRECISION ENGINEERING  
COMPANY**

T/O £460,000

Well equipped, leasehold  
premises. Long established.

Telephone: 0245 268775

**FOR SALE****CIVIL ENGINEERING  
CONTRACTORS**

West of Scotland

Turnover circa £1m.

Owner retiring

Reply Box H2207, Financial Times

10 Cannon St, London EC4P 4BY

**F**



## LETTERS TO THE EDITOR

## Deregulation and delay

From the Executive Director, International Foundation of Airline Passengers' Associations  
Sir—Mr P. MacNamara's letter (June 22) on airline deregulation urges consideration of the fact on both sides of the argument, while ignoring some fundamental ones. He states that US airline deregulation has cost 40,000 jobs. Fact—employment is higher in the US airline industry than ever before. According to the respected airline US quarterly reports, employment in the US industry was 328,000 in 1978 and 380,000 in 1986. Average remuneration has gone from \$28,000 to \$42,000 during the same period.

He blames the current rescheduling of flights and delays on deregulation. Fact—there are at least half a dozen identifiable causes of delay; of these weather accounts for some 70 per cent of all delays. The failure of the US administration to keep the number of fully trained air traffic controllers up to requisite levels after the 1981 strike, slashing of the FAA's budget by 25 per cent between 1981 and 1984, and the refusal to spend some \$2bn paid by passengers for airport and airways improvements, to make the overall budget deficit figures look better, are other reasons. Certainly, airline flight bunching at major airports in the free market environment is a contributing factor—but it is just that, not the cause.

He states that US basic domestic fares have increased and implies we can expect the same pattern in Europe. Fact—it is true, basic fares have increased by approximately 158 per cent compared to the figure of 68 per cent for the CPI since deregulation started, but during the same period, discount and deep-discount fares have grown only 58 per cent in less than the CPI. An important point is that, thanks to competitive price offerings, the vast majority of Americans—including business travellers—have access to discount fares. Most recent statistics suggest that 80 per cent to 90 per cent of US travellers use the discounts at levels ranging up to 90 per cent below the basic fare. A Brookings Institute study estimates that American consumers have saved as much as \$6bn annually as a result to competitive pricing in the US.

Mr MacNamara indicates that the scheduled carriers are adopting market-based pricing and warns that unless Europe follows the exact liberalisation path charged by those airlines

the consequences will be restricted choice, delays and bad time-keeping. European airlines are moving towards more flexible pricing on some routes, partly in response to new entrants such as Ryan Air and Virgin on Luton-Dublin, and in response to their own marketing feel and capacity availability and partly in response to government pressure including Community moves to apply the competition rules—as Dr Johnson said "there is nothing so concentrates the mind as the prospect of being hung on the morrow." As far as delays and time-keeping are concerned, there is an evident lesson to learn from the US—liberalise gradually, measure the effect and make sure adequate resources are applied to airport and airway development to cope with more flights and more passengers. We think Community funds should be made available for this.

No one is suggesting the US example is the ideal model for Europe. Proponents of decontrol here argue for a gradual liberalisation over several years with many retained controls to prevent excess and abuse possibilities for consumers. The bottom line, however, is, if we want a barrier-free Europe by 1992, as our heads of government have already committed, we cannot go on exempting or protecting airlines from the effect of the Common Market. The more so as those airlines will have to face lean and hungry competitors from the US and South East Asia, in European and non-European markets, in the years ahead. It follows that they too will have to be lean and hungry and competitive to meet the challenge and the market demand.

Geoffrey H. Lipman,  
PO Box 462, 1215 Geneva 18  
Airport, Switzerland.

## Facilities at airports

From Mr D. Sayers  
Sir—When I first read Mr MacNamara's letter (June 22) I thought it must be intended as a parody of the attitudes of the European airlines. The second time I read it I began to think that Mr MacNamara was serious, and was the spiritual brother of the marketing manager in one European airline who complained that lower fares would attract the wrong sort of passenger to his airline.

Mr MacNamara clearly prefers myth to reality when he describes the effects of deregulation on the US airline industry. Employment has increased since 1978, not fallen by 40,000 as he implies; the increase of about 80 per cent in

traffic has more than offset the effect of improved productivity. The average fare actually paid fell about 22 per cent in real terms between 1978 and 1986. The standard fares, which are now bought by fewer than 10 per cent of passengers, are of course included in the average fare paid. These US fares are about half the average fare for journeys over similar distances in Europe. Frequencies on US domestic services have increased since deregulation.

The serious issue that Mr MacNamara raises is that the supply of airport and traffic control facilities is less flexible than the supply of airline capacity, so that the rapid growth of air transport in the US, for example, has created bottlenecks at major airports. The effects of these bottlenecks on the quality of airline services are not evidence that deregulation has failed but evidence that the methods of providing airport and traffic control capacity need to be reviewed. There are two basic problems: if airlines compete freely with one another, but are given rights to valuable assets such as landing rights at busy airports. The presence of congestion shows that reform and deregulation need to be extended, not curtailed.

David Sayers  
10 Seaview Avenue  
Annering-on-Sea  
Sussex

## Secret aversion to competition

From Mr L. McManus

Sir—Once again the FT is filled with accounts of valiant efforts by the UK to liberalise international air transport in the face of fierce opposition from "protective" and "intransigent" foreign governments. This is the picture which has consistently been placed before the British public in recent months despite growing evidence that the UK is not sincere in its desire for true competition in the air.

It is undeniably true that the Government has encouraged competition with our near European neighbours, but only in cases where UK carriers were expected to benefit substantially. In less certain markets recent DoT actions indicate very different policies.

Throughout South-East Asia the UK has a reputation as a fiercely protective country: we have recently witnessed major rows concerning the UK capacity of Philippine Airlines and Malaysian Airline System, while Singapore Airlines gained long overdue Manchester rights only after an extensive national advertising campaign embarrassed the

Sir—Mr Collison (June 22) should realise that a larger cake unequally sliced but in which the smallest slice is at least as big as the equal slices of a smaller cake can only produce a lesser sum of happiness if it is—forgive me—consumed with envy.

George Thomas  
90-92, Cowcross St, EC1

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.

## State Bank Victoria

The Commissioners of the State Bank of Victoria  
(a corporation constituted under the State Bank Act 1958 of the State of Victoria, Australia)

¥30,000,000,000

4% per cent. Guaranteed Notes due 1992  
Issue Price 101 1/4 per cent.

Repayment of principal and interest guaranteed pursuant to the State Bank Act 1958 by

The Treasurer of the State of Victoria

The following have agreed to subscribe for the Notes:

Yamaichi International (Europe) Limited

Chemical Bank International Limited  
DKB International Limited  
Manufacturers Hanover Limited  
Mitsubishi Finance International Limited  
Mitsui Trust International Limited  
The Nikko Securities Co., (Europe) Ltd.  
Salomon Brothers International Limited  
Takushin International Bank (Europe) S.A.  
Yasuda Trust Europe Limited

Bank of Tokyo Capital Markets Limited  
Daiwa Europe Limited  
Fuji International Finance Limited  
Merrill Lynch Capital Markets  
Mitsubishi Trust International Limited  
Morgan Stanley International  
Nomura International Limited

Bankers Trust Company,  
12 Tokenhouse Yard,  
London EC2R 7AN.

Cazenove & Co.,  
12 Tokenhouse Yard,  
London EC2R 7AN.

Bankers Trust Company,  
Dashwood House,  
69 Old Broad Street,  
London EC2P 2EE.

Yamaichi International (Europe) Limited,  
111-117 Finsbury Pavement,  
London EC2A 1EQ.

50th June, 1987

FINANCIAL TIMES SURVEY  
South Africa

New Publication date Friday, July 10

Information on advertising can be obtained from:

HUGH SUTTON  
Tel: 01-248 8000 Ext 3238

Financial Times, Bracken House  
10 Cannon Street, London EC4P 4BY

REPUBLIC OF ITALY  
Ecu 300,000,000

Floating Rate Notes due 1992  
In accordance with the terms and conditions of the notes, the interest rate will be given quarterly for the 3 months period from September 30, 1987 to September 30, 1988. The interest rate will be 6 1/2 per cent per annum. The principal amount will be Ecu 300,000,000 and the nominal will be Ecu 1,750,000.

CERTAIN BREEDS HAVE ALWAYS BEEN MORE DEMANDING.

Jaguar. A breed of classic elegance. A marque famous for excellence throughout the world.

Jaguar's current success, though, both in Britain and abroad, is due not only to the improved quality of the product, but also to increases in output and lower costs. A major contributing factor to these advances was the adoption of such advanced techniques as computer integrated manufacturing.

For this Jaguar made a commitment to Digital Equipment Corporation (DEC). Though not their only supplier, a DEC system

now networks part of Jaguar's precision car manufacturing process, providing crucial production and inventory control.

Jaguar chose DEC because we're the world leaders in computer networking. That's our competitive edge.

We hope to have become a competitive edge for Jaguar too, contributing towards their strong position in what is a highly aggressive market. (As of last year Jaguar's productivity had leapt to almost four cars per employee, and profits looked set to exceed £120 million.)

Attention to detail and loving craftsmanship have always been Jaguar trademarks. They expect the same from DEC, and get it. If it's what you expect, call us.

Contact our Manufacturing Application Centres: (North) Roger Sutton (021) 355 6111; (South) Mike Jackson (0454) 617 676.

digital

## TECHNOLOGY

Alan Cane explains how US industry is looking at computer-controlled factories with a new sense of urgency

## Manufacturing edge on display in Chicago

IT WAS in the mid-80s in Chicago last week, but while sailing yachts and water scooters made free amid cooling breezes of Lake Michigan, another thermometer, that of American manufacturing industry, was recording record high elsewhere in the city.

Manufacturing industry shows are traditionally worth rather than exciting, practical rather than visionary.

However, Advanced Manufacturing Systems, a trade show which closed after a three-day run in Chicago, differed from conventional manufacturing equipment exhibitions in three essential respects.

First, in the number of senior executives among the potential customers who were there to look and learn. It was unusual even for the US, where chief executives are many times more likely to have had practical experience than their European contemporaries.

Their presence was strongly indicative of the new sense of urgency gripping US manufacturers as they measure the decline in their performance against the Japanese and the countries of the Pacific Rim.

Television advertising in the US echoes the same theme with startling honesty as major companies take prime time to question whether America can reclaim its manufacturing edge. They urge a new search for quality and efficiency.

Second, in the kind of companies showing their wares. There was hardly a machine tool, robot or materials handling system to be seen. Instead,

computer companies were out in force.

IBM was there, and so, among others well known for industrial computers and computer software, were DEC and Prime.

But what was Ingres or Britton-Lee, which respectively sell sophisticated database software and hardware, doing there? Or Intel, one of the world's leading semiconductor manufacturers?

The answer is that the Chicago show was dedicated to the electronic future of manufacturing industry, to computer-integrated manufacturing or CIM, as it is called.

And it is the computer hardware and software companies rather than the machine tool manufacturers which are expected to provide the vital components for the "factory of the future".

Which leads directly to the third point of difference between Chicago and other trade shows. Its central focus was a small, but essentially complete, factory of the future which ran throughout the exhibition churning out printed circuit boards, plastics and avionics products, theoretically, for the defence industry and commercial customers, to demonstrate the chief principles of CIM.

Co-ordinated by Arthur Andersen & Co, the management consultants, it involved the integration of \$15m worth of equipment from 13 separate suppliers.

According to Mr James Burns, the Chicago-based

Arthur Andersen partner who master-minded this Impact '87 demonstration, some 10,000 people would see the factory during the three days of the show, with a further 4,000 booking private viewings.

"We have really hit the nerves of a lot of senior management with this," he said. "The people booking private tours are all at vice-president and director level."

To be quite accurate, the factory, "Impact '87," was more demonstrational than working prototype. The "products," although properly designed and accurately machined, were not intended for market. Last year at the same exhibition, printed circuit boards manufactured during the show in a much smaller demonstration factory were sold to commercial customers.

None of which should detract from the fact that the company had managed to tie together equipment from Allen-Bradley, Alliance Automation, Cherry Electrical, Computer Methods Corporation, Denniston & Deniston, IBM, Intel, Interactive Images, Intergraph, Pritzker & Associates, Reed Automatic, Sanders Computers and Wes-Tech Automated, using a mixture of electronic communications methods.

That in itself was a prodigious achievement. And as the company was at pains to point out, it was all accomplished using technology available on the shelf.

The essence of CIM is the control of an entire factory production system through com-

puters possessing a common database of information about the factory, its capabilities and its products.

The aim is to manufacture products with zero defects (that is without defects when they leave the factory gate) and in lot sizes as small as one. Lead times can be dramatically cut, the theory goes, and inventory slashed to nothing.

It is a combination of a range of manufacturing techniques, all advanced in themselves including computer-aided design, robotics, Just-in-Time (JIT or Kanban) techniques which hold inventory down to the minimum, communications rules like MAP (Manufacturing Automation Protocol) and TOP (Technical Office Protocol) and MRP II (Materials Resource Processing) software.

As well as the working demonstration, Mr Grant Hollett



Inside Impact '87: a demonstrator explains how computers control every aspect of the manufacturing process

left of Cherry Electrical Products, a manufacturer of electromechanical switches with bases in the US, UK and Japan, was on hand to bear witness to the benefits of simplification of the manufacturing process coupled with sensible use of automation.

Simple techniques like the establishment of work groups for the assembly of small components had cut the time taken for the completion of a type of switch from 30 hours to between 20 and 30 minutes, said Mr Hollett.

Cherry, in its planning for automation, had aimed for a 76 per cent reduction in work-in-process; it achieved 98 per cent, he stated.

It had aimed to cut the time taken to set up its manufacturing machinery by 80 per cent and achieved 98 per cent.

Direct labour had been reduced by 15 per cent, indirect labour by 50 per cent.

It had saved \$360,000 a year on its manufacturing costs and had been able to achieve an 18 per cent reduction in the cost of goods sold.

Mr Tracy O'Rourke of Allen-Bradley agreed that 50-70 per cent improvements in productivity had become routine with computer integrated manufacturing, lot sizes of one can be routine.

The first of the advanced computing techniques used in Impact came into play at this point, in the form of an expert system, is used to check that the design configuration the customer has requested is valid — if not, alternative configurations are proposed.

The order can then be entered and validated using the basic MRP manufacture software. This triggers a number of further actions — automatic updating of the customer order database, for example, automatic retrieval from an engineering database of information about the product for another.

This information, which is critical to fast product design and therefore shorter lead times, is transmitted to an engineering workstation — a very powerful computer with a high-definition screen suitable for drafting — over what is called a TOP (Technical Office Protocol) network.

TOP is one of the two important sets of rules for interconnecting computer systems in the factory. The other, MAP or Manufacturing Automation Protocol, promoted principally by General Motors in the US, links computers on the factory floor.

Special software in the workstation tests the design of the printed circuit board, automatically generating the list of materials and calculating the positions for insertion of the components to be mounted on the board.

The good news is  
**FERRANTI**  
Selling technology

At the same time and at another workstation, the engineering properties of the metal housing for the circuit board are being simulated.

All of this improves the design of the product, cuts the development time and improves quality. All the essential engineering information can be transferred over TOP into the manufacturing MRP software.

Automatic transfer of the engineering data eliminates the task of re-entering all the essential data at the production stage. The computer-aided design (CAD) equipment is also used to design the factory layout for maximum efficiency.

In most factories at present, companies spend up to 90 per cent of their time in the factory simply waiting idly to be processed.

The use of computer integration makes it possible for inventories to be pulled through the factory by demand rather than being pushed through by schedule.

The remote factory in California is linked to Chicago by electronic data interchange links, a fast and reliable method for computers to talk to each other.

Both factories use bar codes and bar code readers to identify parts and to ensure that the correct work order information is now set up the machinery, how many of each part have to be made, what software is required by individual machines — is fed to the programmable logic controllers, robots and machine controllers.

As the components work their way to the end of the manufacturing process, a number of systems which are available off-the-shelf, but sophisticated enough to be far from commonplace in today's factories come into play.

These include robot vision systems to ensure parts are correctly orientated and computer-generated speech systems which warn operators in, for example, the factory unit which manufactures a plastic resin coating for the printed circuit boards, that a particular stage of the process has been completed.

In the final stages the printed circuit boards and their housings, fresh from computer numerically controlled machining, are assembled into finished components by robot arms.

## Why costs need to be put in step with the march of automation

YAMAHA of Japan is the largest manufacturer of forklift trucks in the world, according to Steve Hronec, a cost management specialist with Arthur Andersen & Co, yet uses no forklift trucks in its own manufacturing plants.

Hronec repeats this story to underline his belief that traditional cost management has been left behind by modern manufacturing methods and that it must change in the next five to ten years: "We have to shift management's attention to

improving the operational nature of the business," he says.

He is one of the main forces behind a new philosophy of cost management which has been developed at Arthur Andersen, management consultants, over the past few years.

One of the basic principles in his philosophy is the importance of separating out all those things in the manufacturing process which add value to the end product and all those that do not.

While the overall aim should be to cut costs everywhere,

Hronec argues, modern cost management should emphasize cutting the cost of those things that do not add value to the product.

The forklift truck is a typical example; it is an expensive capital item, the pallets on which components or finished products are carried are a high fixed cost and there are significant labour costs associated with its use.

Furthermore, in a properly planned and integrated factory, there should be no need for forklift trucks at all; they are

simply a relic of historically poor manufacturing practice. So forklift trucks are a non-value added cost.

Yamaha understands these concepts, says Hronec, and has eliminated the trucks from its own operations while selling them to others, who gain in the process a hidden competitive disadvantage.

With labour costs now somewhere less than 10 per cent of product costs, traditional cost accounting practices which are heavily biased towards the labour content in finished goods

no longer hold water, states Hronec.

Benefits of new technology are simply overlooked. Many traditional cost accounting systems are based on direct labour in the factory and proposals for automation are measured against the likely number of workers that can be replaced.

Standard accounting procedures fall down when asked to make sense of investments in modern production technologies — they fail to analyse the intangibles in the investment

such as improved quality, greater flexibility and lower inventories.

What is concerning specialists in automated manufacturing is that the inability of traditional accounting to handle these benefits means that the introduction of advanced manufacturing methods is being delayed.

The Japanese, they argue, have a closer understanding because their top managers come up from the factory floor. And a good cost management system should accurately reflect the manufacturing process.



Credit Suisse global asset management gives you the full benefit of our partnership with Credit Suisse First Boston.

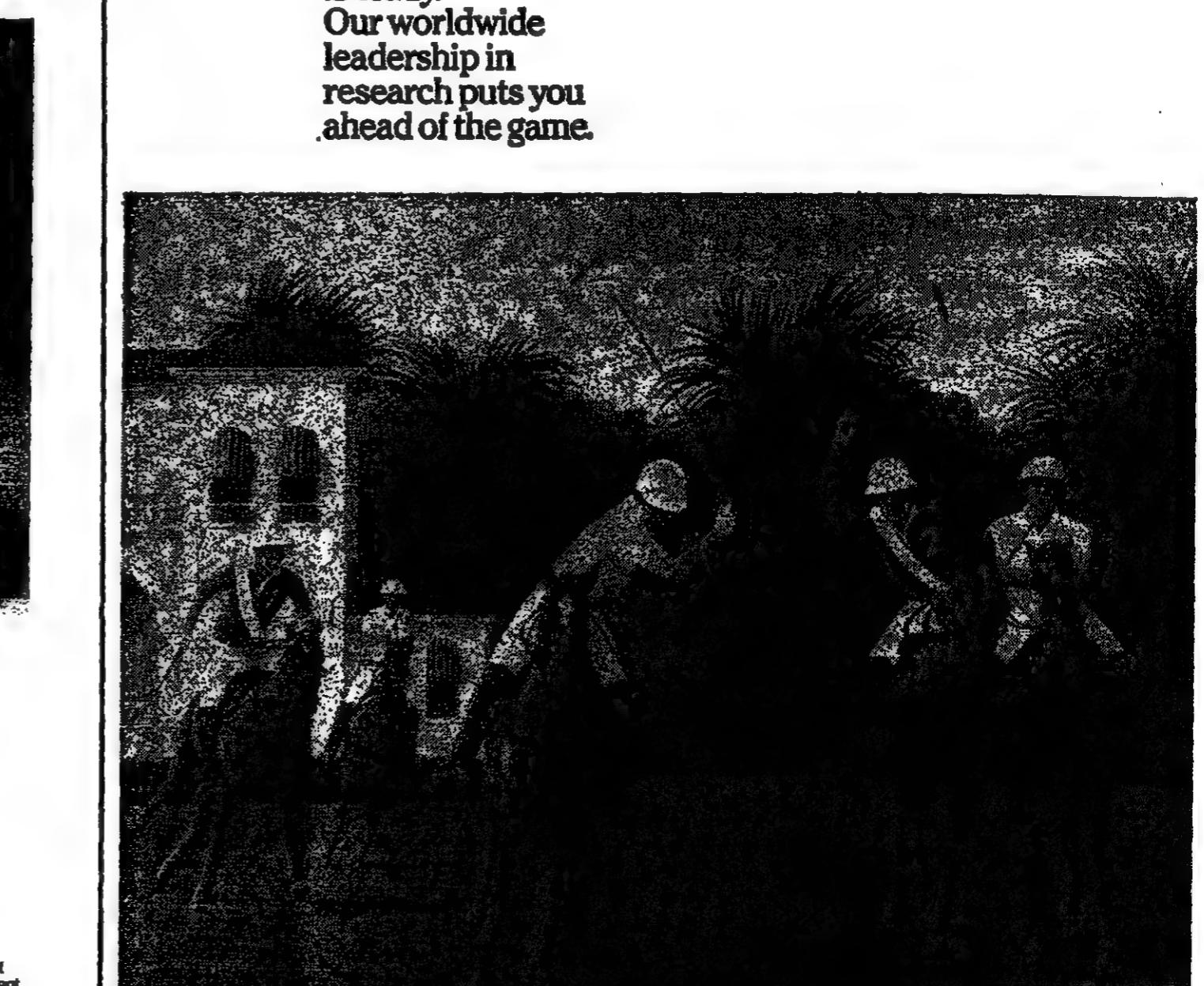
For your global asset management needs, you can count on Credit Suisse, the bank that's at home around the world in global finance... the bank that's universally renowned as a reliable investment partner... the bank that works with its customers as well as for them.

It's this special attention, supported by our close ties to Credit Suisse First

Boston, by our respected panel of international financial advisors, and by our sophisticated electronic banking services that has made Credit Suisse one of the world's leading stockbrokers and investment specialists.

As a professional, you need equally professional investment partners... worldwide.

Credit Suisse. We do more to keep you at the top.



Timely advice is perhaps the greatest asset any substantial international investor can have, and Merrill Lynch research has been rated number one on Wall Street by a leading investment magazine for nine consecutive years.

In fact, Merrill Lynch research capabilities extend far beyond Wall Street. Some 140 research professionals around the world provide information on more than 1,450 companies, including more than 250 shares issued by companies based outside the United States.

This research is easily available to you through your Merrill Lynch Financial Consultant. Your Financial Consultant also has access to the top specialists in areas such as portfolio management, private banking and lending services, and foreign exchange.

Whether you're considering dollar or non-dollar investments, Eurobonds or financial futures, shares or bonds, you can depend on Merrill Lynch to help you make the most of timely investments around the globe, around the clock.

Merrill Lynch will put its research to work for you in 26 offices in 16 countries throughout Europe and the Middle East. Call our office nearest you today.

**Credit Suisse First Boston Inc. Member SIPC**  
**Harness the power of a global presence.**

**MS** Merrill Lynch

Zurich (Head Office) - Abu Dhabi - Atlanta - Beijing - Bonn - Bogota - Buenos Aires - Cairo - Calgary - Casablanca - Chicago - Franklin - Firth - Gibraltar - Guatemala - Hong Kong - Houston - Johannesburg - London - Los Angeles - Manila - Mexico City - Miami - Monte Carlo - Monterrey - Munich - Nassau (Bahamas) - New York - Rosenberg - Osaka - Panama - Paris - Rio de Janeiro - San Francisco - São Paulo - Singapore - Stuttgart - Tokyo - Tokyo - Toronto - Vancouver

## APPOINTMENTS

## Beecham Group personnel director

Dr Peter Jackson has been appointed group personnel director of the BEECHAM GROUP from late July. He is an executive personnel for the BOC Group. Dr Jackson will become a member of the group board. He succeeds Mr Richard Newman who retires as group personnel director on July 22 having reached retirement age.

Dr Francis J. Peacock is appointed a director of EXPRESS FOODS GROUP and EXPRESS FOODS GROUP (INTERNATIONAL) with responsibility for research and development from July 1. Dr Peacock, who was previously distribution director, Watney Mann and Truman Brewers, replaces Dr Basil Jarvis, who is leaving the company to take up the position of technical director with HP Buitler.

Mr Barry Marks has been appointed director in charge of the UK trading activities of ROBERT FLEMING SECURITIES. He was in charge of options trading. He succeeds Mr Tony Field, who has decided to leave the group.

INFORM SECURITY & COMMUNICATIONS SYSTEMS has appointed Mr Edward Locher as sales director for its UK operations. Prior to joining Inform he was national sales manager for Britannia Security Systems.

WINDSOR TELEVISION has

appointed Mr Peter Knowles as finance director and company secretary. For the last three years Mr Knowles has been group financial controller of Wayne Kerr.

Mr Richard Matthews has been appointed managing director of SHAWLANDS SECURITIES, the finance house subsidiary of The Frizzell Group, and will take up his appointment on July 1. He replaces Mr John Evans, who retired on March 31. Mr Matthews was senior vice president, banking services, at HFC Trust.

Mr Bryan Hope, the former head of Reed International's business publishing and exhibition interests, is joining FOCUS INVESTMENTS. He is appointed chairman of the boards of Events and Focus Magazines.

Mr Doug Forbes has been appointed managing director of EXPERTS ENTERTAINMENT. For the last few years he has been with the Reading-based distributor, Bytech. This was a company that he was instrumental in setting up and launching in 1978, a division of Barlow Holdings.

Mr Michael Mire has been elected a director of MCKINSEY & COMPANY, INC in the London office.

At ROWNTREE Mr Derek Cook, a director of Pilkington Brothers, has been appointed a non-executive director from July 1. Mr Cook is responsible for

Pilkington's European flat and safety glass operation and for the glass and mineral fibre businesses. He will become deputy chairman of the Pilkington Group in August.

STC has appointed Mr Peter Bonfield as deputy chief executive. He will assist in the task of establishing the group as a major European communications and information systems group. This will be in addition to his

existing responsibilities as chairman and managing director of STC and chairman and managing director of ICL.

At the annual meeting of the BRITISH EFFLUENT AND WATER ASSOCIATION, the following were elected office bearers for 1987: Mr Charles Richardson, marketing director; Wallace & Tierman, chairman; and Mr Douglas Bird, managing director, The Perrinett Company, vice chairman.

Mr Peter Bonfield, deputy chief executive of STC and chairman and managing director of ICL.

At ROWNTREE Mr Derek Cook, a director of Pilkington Brothers, has been appointed a non-executive director from July 1. Mr Cook is responsible for

1988. He took the additional role of chairman of ICL in January 1986.

BRITANNIA BUILDING SOCIETY has elected Mr David Hearn Townes to the board. Mr Townes, a senior partner with an Edinburgh firm of solicitors, has been solicitor to the Society in Scotland since 1981, when it was then the Leek & Moorsides Building Society.

Mr Geoffrey Warr has been appointed south eastern regional director of the CONFEDERATION OF BRITISH INDUSTRY. He succeeds Mr Ian MacKintosh, who has retired. Mr Warr was previously head of the CBI's Africa department in its international affairs directorate.

Mr R. A. Hardman has been appointed deputy director general of the BRITISH AGRICULTURAL AND GARDEN MACHINERY ASSOCIATION (BAGMA).

At the annual meeting of the BRITISH EFFLUENT AND WATER ASSOCIATION, the following were elected office bearers for 1987: Mr Charles Richardson, marketing director; Wallace & Tierman, chairman; and Mr Douglas Bird, managing director, The Perrinett Company, vice chairman.

Mr Peter Bonfield, deputy chief executive of STC and chairman and managing director of ICL.

At the annual meeting of the BRITISH EFFLUENT AND WATER ASSOCIATION, the following were elected office bearers for 1987: Mr Charles Richardson, marketing director; Wallace & Tierman, chairman; and Mr Douglas Bird, managing director, The Perrinett Company, vice chairman.

Mr Tim Web has been appointed a director of GEOFFREY MORLEY & PARTNERS from July 1. Mr Web, who joined Geoffrey Morley & Partners in 1984, is in charge of

Furness - Houlder Insurance, has appointed Mr Neil P. Sullivan as a director of the Furness - Houlder (Commercial Services) Board.

DOB NEEDHAM WORLDWIDE has appointed Mr Mark Velt a director. He was sales and marketing director of J. A. Sharwood and Co.

Mr Peter D. Nield has been appointed company secretary at HEADLAM, SIMS & COGGINS. He replaces Mr A. Pennington.

At CLARK WHITEHILL the following members have been appointed to the London office from July 1: Mr Julian Gilcher, director of corporate finance and Mr Brian Ing, director of Clark Whitehill Consultants. Mr Ian Dale has been appointed a partner in the Reading office from July 1.

MICROGNOSIS INTERNATIONAL, the new Control Data Corporation division providing systems to the world's financial community, has appointed Mr Chris Mike managing director. He joins from Control Data Financial Information Services where he was a senior sales executive.

Mr Sydney Gilliland, managing director of the civil aircraft division, has been appointed to the board of BRITISH AEROSPACE from July 1.

Mr Tim Web has been appointed a director. Eighteen months ago Mr Ellis became managing director of Stoddard Carpets Ltd, the group's main subsidiary. He will remain managing director of that company.

You have many places to go in New York. But only one place to stay.



St. Regis Sheraton

The quality of its guests is the signature of a great hotel.  
51 Avenue of the Americas, New York. The hospitality people. 212-555-5555. Toll-free in UK 0800-555555. In W. Germany 010-555555. In New York 212-555-5555. Telex 145555.

## CONTRACTS

## £10m work for Osborne Group

Building and civil engineering contracts worth more than £10m have been awarded to the OSBORNE GROUP in London. Osborne has won a £1m contract to build a four-storey college in Queen's Road, SW1, for the French Government. The new building is to be built next to the Lycée Francais and designed to harmonise with it. Construction will comprise a steel frame with brick cladding and will incorporate ceramic tiles and timber porches.

A start has been made on a £285,000 refurbishment scheme for Vanson Developments, the property arm of the Virgin Group. Situated around the corner from the Virgin Megastore in Tottenham Court Road, the red brick residential building in Roman Place, W1, will provide 18,000 sq ft of offices and studios for Virgin Vision.

Other building contracts include the civil engineering department at Northfleet, Kent, for Regent Furniture (Medway) (£219,000); industrial buildings at Dunsfold Aerodrome, Surrey for British Aerospace (£495,000). Osborne's civil engineering division has a £1.2m contract for the replacement of bellhouse and associated works at Benenden Chest Hospital, Kent, for the Post Office and Civil Service Sanatorium Society.

Recent management contracts for civil engineering work include the construction of the Port Solent Lock (£730,000) for Arlington Securities, management contractor Sir Robert McAlpine; new car parks at Gatwick for the Civil Aviation Authority (£220,000), management contractor Bovis Construction; sub-structure and car park for a new GWS supermarket at Slough, Berkshire (£661,000),

management contractor Alfred McAlpine.

ALFRED MACALPINE MANAGEMENT has won two projects worth £8.75m—one for the Co-Operative Wholesale Society the other for Marks & Spencer.

A former greyhound stadium has made way for the new £2.2m Co-Op 65,000 sq ft supermarket at Utbridge Road, Slough, which will be completed in 1989. The single-storey building will be steel-framed and lattice beamed with aluminium roofing. The exterior will be faced with an enamelled steel panel system. Work has started, for completion in February 1988.

Alfred McAlpine will also manage the £1.5m contract to revitalise the Marks & Spencer department store at 35-37 High Street, Aylesbury. Work has started and involves converting the former first-floor storage area into 75 per cent more retail space, with new electrical, heating and sprinkler systems. New staircases and escalators will be provided and the remaining areas will be refurbished, while allowing the store to trade normally during the construction programme. This will be completed at the end of September.

TRY BUILD has been awarded contracts totalling almost £7m. The bulk of the work—£5.5m—is a range of term contracts to be carried out over a period of three years. The major commitment at £1.7m is for defence establishment work at Warminster, Wiltshire for the Proprietary Services Agency. Other PSA jobs are at the Frater Naval Base, Gosport (£1m) and Bright Army Barracks (£200,000). The company has a £750,000 term contract at Gatwick for maintaining buildings and carrying out small works; and a similar involvement at the Metropolitan Police Training College, Hendon, worth £1.5m.

A £200,000 contract has been awarded by the State Bank of India for refurbishment of the banking area, ground floor and basement at George Street, London, due for completion in the autumn. Other London work includes an £800,000 project to refurbish part of County House, Berkeley Street, and construction of an amenity centre for the Audit Commission in Buckingham Palace Road at £200,000. Mitcham.

is for a single-storey factory at Stafford Park Road in Telford, Shropshire and a £600,000 contract with Nottinghamshire County Council for earthmoving work on the A1 Weston bypass near Newark.

The company's Preston office has won a £1.4m contract with North West Water Authority for a computer centre at Warrington, Cheshire, and in Rotherham, South Yorkshire. The Leeds office has secured a £700,000 development contract with Balfour Beatty.

Finally, at Hawick, Borders, the Newcastle office has started a £500,000 contract with Ravenstone Securities for construction of a store and refurbishment of adjacent buildings.

TRY BUILD has been awarded contracts totalling almost £7m. The bulk of the work—£5.5m—is a range of term contracts to be carried out over a period of three years. The major commitment at £1.7m is for defence establishment work at Warminster, Wiltshire for the Proprietary Services Agency. Other PSA jobs are at the Frater Naval Base, Gosport (£1m) and Bright Army Barracks (£200,000). The company has a £750,000 term contract at Gatwick for maintaining buildings and carrying out small works; and a similar involvement at the Metropolitan Police Training College, Hendon, worth £1.5m.

A £200,000 contract has been awarded by the State Bank of India for refurbishment of the banking area, ground floor and basement at George Street, London, due for completion in the autumn. Other London work includes an £800,000 project to refurbish part of County House, Berkeley Street, and construction of an amenity centre for the Audit Commission in Buckingham Palace Road at £200,000. Mitcham.

## U.S.\$40,000,000 SERIES 21

## TELEFONOS DE MEXICO, S.A.

(Organized under the laws of the United Mexican States)

Six Month Notes Issued in Series

under a

U.S.\$75,000,000

Note Purchase Facility

Notice is hereby given that the above Series of Notes issued under a Note Purchase Facility Agreement dated 5th May, 1982, carry an Interest Rate of 7 3/4% per annum. The Maturity Date of the above Series of Notes will be 30th December, 1987.

30th June, 1987

Samuel Montagu & Co. Limited  
Issue Agent

We've shortened our name\*, but everything else has grown!

\* RECORD Sales up 8% to £117m  
\* RECORD Cash Flow up 23% to £22.6m  
\* RECORD Profits up 30% to £9.377m  
\* RECORD Dividends up 11.7% to 1.900p

Hewden Stuart Pic  
135 Buchanan Street, Glasgow G1 2JA  
Telephone 041-221 7551

Call or write for copies of the Group Accounts for the year ended 1st February 1987.

\* At this year's AGM shareholders approved the change of name from Hewden-Stuart Pic Ltd.

This advertisement is neither an offer to sell nor a solicitation of an offer to buy these securities. The offer is made only by the Prospectus.

## 11,500,000 Shares

USAIR  
GROUP, INC.

## Common Stock

## Price \$40 per Share

Shearson Lehman Brothers Inc.

Shearson Lehman Brothers Inc.

Goldman, Sachs & Co.

Bear, Stearns & Co. Inc.	The First Boston Corporation	Dillon, Read & Co. Inc.	Donaldson, Lufkin & Jenrette Securities Corporation
Drexel Burnham Lambert Incorporated	Hambrecht & Quist Incorporated	E. F. Hutton & Company Inc.	Kidder, Peabody & Co. Incorporated
Lazard Frères & Co.	Merrill Lynch Capital Markets	Montgomery Securities	Morgan Stanley & Co. Incorporated
PraineWebber Incorporated	Prudential-Bache Capital Funding	Robertson, Colman & Stephens	Salomon Brothers Inc
Smith Barney, Harris Upham & Co. Incorporated	Wainwright, Schroder & Co. Incorporated	T. Dean Witter Reynolds Inc.	Dean Witter Reynolds Inc.
Adwest, Inc.	William Blair & Company	Hill Ellis & Lewi Incorporated	Dain Bosworth Incorporated
A.G. Edwards & Sons, Inc.	Ladenburg, Thalmann & Co. Inc.	J. C. Bradford & Co. Incorporated	McDonald & Company Securities, Inc.
Moseley Securities Corporation	Neuberger & Berman	Lazard Frères & Co. Incorporated	Oppenheimer & Co., Inc.
Piper, Jaffray & Hopwood Incorporated	Prescott, Ball & Turben, Inc.	The Robinson-Humphrey Company, Inc.	The First Securities, Inc.
Thomson McKinnon Securities Inc.	Tucker, Anthony & R. L. Day, Inc.	Wheat, First Securities, Inc.	Wheat, First Securities, Inc.
Arnold and S. Bleichroeder, Inc.	Robert W. Baird & Co. Incorporated	Baird, Eichler, Hill Richards	Cowen & Co. Incorporated
First Albany Corporation	Furman Selz Mager Dietz & Birney Incorporated	Instinet Securities Corporation	Gruntal & Co., Incorporated
Howard, Weil, Labouisse, Friedrichs Incorporated	Cyrus J. Lawrence Legg Mason Wood Walker	Jenney Montgomery Scott Inc.	Jenney Montgomery Scott Inc.
Johnson, Lane, Space, Smith & Co., Inc.	The Chicago Corporation Craigie Incorporated	The Ohio Company	Rothschild Inc.
Cable, Howes & Ragen	Eppler, Guerin & Turner, Inc.	Crowell, Weedon & Co.	R. G. Dickinson & Co.
Doff & Co., Inc.	Parker/Hunter Incorporated	Gabelli & Company, Inc.	Jesup & Lamont Securities Co., Inc.
Morgan, Oimstead, Kennedy & Gardner Incorporated	Rotan Mose Inc.	Scott & Stringfellow, Inc.	Rauscher Pierce Refnes, Inc.
Raymond James & Associates, Inc.	Underwood, Neuhaus & Co. Incorporated	Stifel, Nicolaus & Company Incorporated	Wedbush Securities, Inc.
Sutro & Co. Incorporated			

This portion of the underwriting is being offered outside the United States by the underwriters.

## 2,300,000 Shares

Shearson Lehman Brothers International

Goldman Sachs International Corp.

Algemene Bank Nederland N.V.	Banque Nationale de Paris	Banque Paribas Capital Markets Limited
Daiwa Europe Limited	Dresdner Bank Aktiengesellschaft	IMI Capital Markets (UK) Ltd.
Kleinwort Benson Limited	EBC Amro Bank Limited	Mitsubishi Trust International Limited
Morgan Grenfell & Co. Limited	Kreditbank International Group	N. M. Rothschild & Sons Limited
J. Henry Schroder Wag & Co. Limited	Nomura International Limited	Union Bank of Switzerland (Securities) Limited
Vereins- und Westbank Aktiengesellschaft	Société Générale	Westdeutsche Landesbank Girozentrale
	S. G. Warburg Securities	

## THE ARTS

London Galleries/William Packer

## An eye for humanity

The well established series of exhibitions supported by Shell UK at the National Gallery, *The Artist's Eye*, in which distinguished practising artists are invited to take their pick of the collections, continues this year (until August 16) with the personal choice of Lucian Freud. It is a cryptic, idiosyncratic and uncompromising show as we should expect from him, as long on palpable masterpieces as it is short on explication.

But this is the point of the exhibitions, for we would hardly have asked him, or any of the artists before him, to make conventionally accessible choices. Yet so deeply ingrained has the museum habit of emphasis and direction become, that Freud's impulsive tease has ruffled a surprisingly wide variety of critical feathers.

Perhaps it is mischievous to show so many great and familiar works unlabelled, leaving them brooding darkly in the mundane, everyday, natural gloom of our English summer. But who would rather read the label than look at the picture in a natural light? As Freud says in a short, gnomic statement in the catalogue: "The uneasy silence of a man faced by a work of art is unlike any other"; and he says none of us is a greater compliment than by trusting us to come to terms with it ourselves.

The justification of this *Artist's Eye* is that art is not the creature of the art history industry. There is no rule

which says that like must be set with like, school by school, age by age, for all the obvious convenience to the scholar and the curator. Artists have always studied the work of the masters for their own ends, which are as likely to be technical and practical as theoretical or iconographical.

In their eyes, conventional categories may have their uses, but only as a guide. It is no use here asking why Degas should be hung with Whistler and Velasquez, with Constable and Ingres at either hand and Rembrandt and Hals en face with Rubens and Seurat close by, as if one is to be dissatisfied with the answer: "To see what they look like." As Freud says: "The paintings themselves are the reasons."

Indeed they supply the key to the whole exercise, for they show what kind of painter Freud is: a physical and often violent man who works images into the surface of the canvas as he is in his attention to the image and condition of the human figure. And what we find in these great works of the masters is not conformity of imagery—though they do include some of the greatest images of humanity—so much as a unifying human sympathy, to be found as much in the "Hay Wain" of Constable as in the venerable "Margaretha de Geer" of Rembrandt. And on the surface of all these paintings the artist's touch is everywhere apparent, drawing, modelling, working the stuff of paint itself. We can only hope

that any carping does not make the National Gallery lose its nerve with this admirable series.

Artists' choices of a different kind have also come round again at the Angela Flowers Gallery of Tottenham Mews, W1. *Artist of the Day* is its annual festival of solo exhibitions in which a different artist for every day over two weeks (Monday to Friday) is invited to take over the gallery quite literally for the day.

Established artists were



"The Beach at Trouville," by Monet

asked to nominate an artist each who deserves support. I can say nothing of the work on offer, having seen none of it, but I am prepared to say on the experience of previous years that a daily visit is seldom wasted. The programme opened yesterday with Tony Bevan's runner, Colin Hall, first away. Today it is the turn of Jim Mooney, put up by Elizabeth Blackadder, and tomorrow we shall see Janet Boddington, Amanda Faulkner's choice. Anthony

Green and Brendan Neiland finish this week with John Kirby and Geoffrey Brunell. Next week's selectors are Nicola Hicks (whose own chance came this way), Patrick Caulfield, Bernard Cohen, Glen Baxter and Patrick Heron, with Tim Lewis, Morris Kestelman, Kevin Grimshaw, Andrew Carnegie and Alan Gouk their respective nominees. The programme is rounded off on Monday July 13 by Robert Mason's choice, Claudia Cuesta. Go and see them all.

## Handel in America

Andrew Porter

The intense Handelian activity of the centenary has abated, but there is still plenty of Handel to be heard here. Boston's Handel and Haydn Society was founded in 1815 and still goes strong.

This season, Christopher Hogwood has become artistic director of Boston's H. & H. Hogwood conducted Athalia with a chorus of 32 and a band of 43, playing period instruments. That's a pretty authentic balance; but Boston's famous Symphony Hall, holding about 2,625, is much bigger than the Sheldonian and than the 18th-century Covent Garden, where Athalia had its first performance.

Boston is America's "capital" of early music. The band was first-rate, and so was the chorus, trained by Jeffrey Rink. The soloists were less impressive. Janice Felt — the delicious Dornbilia of Peter Sellars's *Così* — was light casting for Athalia, the proud usurping monarch, cousin to Clytemnestra and Lady Macbeth. Judith Nelson was a pallid Jezebeth. Gregory Reinhard, the Abner, alone seized his music and filled it with life and character. But he was monotonously loud — seemed to have taken as his motto a line from Abner's first air, "He rolls his thunder through the gloom."

Hogwood has yet to show himself a dramatic conductor. He has virtues: tempi are well judged; textures are clean and open; and large scores are laid out with a sense of proportion and progress. But there's no fire.

In New York, we've had *Esther*, *Saul* and *Israel in Egypt* recently. *Esther*, Handel's first oratorio, is a treat and a pleasant piece. Julius Somary conducted it with his Amore Arts Chorale (31-strong) and an orchestra of 24, in Alice Tully Hall. Julianne Baird was a limp, exact heroine. Doreen

Walker was a sober, earnest alto. John Ostendorf brought a nice touch of rhetoric to his Haman. Some of Somary's tempi seemed to me on the slow side, but he didn't plop.

Josua was done in the concert hall of the 92nd Street Y (one of New York's major chamber halls), by the Cantorum Novum Singers, conducted by Harold Rosenbaum: chorus of 32, small band on period instruments. That's a pretty authentic balance; but Boston's famous Symphony Hall, holding about 2,625, is much bigger than the Sheldonian and than the 18th-century Covent Garden, where Athalia had its first performance.

In the title role, Patrick Romano was fluent and true, if not quite brilliant enough in his delivery of words. Drew Minter played the "godlike youth and conqueror" of Athalia. The role was written for a woman, Catrina Galli, but one can hardly deplore such an unwarlike arrogance when it brings such beauty of sound, charm and distinctness of utterance, and skillfulness of phrasing. Achsah was Karen Beardsey, the piquant hero of Knussen's *Where the Wild Things Are*, but not Handelian. Caleb was Jan Opalach, a fine singer but hard to take quite seriously while he insists on the outmoded pronunciation mocked in Plunkett Greene's chapter "The Clergy and Intronizing." Rosenbaum's conducting was a bit heavy.

*Saul*, sung in Tully by the Dessoff Chorus, conducted by Amy Kaiser, was overshadowed by a greater performance earlier this season at the Maryland Handel Festival. This festival, put on by the University of Maryland, on its campus outside Washington, has become a focus of international Handel scholarship. Papers, discussions, concerts, master classes and music, conducted by the

Masterworks Choral Series; an enterprise that brings into New York choruses from all over the country for choral audiences employing from 300 to 600 voices. Six of them joined in *Israël*; nine for a programme of *Te Deum* (Bruckner, Walton, Berlin) a week or two later. But both events were hamstrung by the lack of an organ in Avery Fisher Hall. The Israel singers, however, were well prepared; to my surprise, the massed choral sound

was light, athletic, and clear. Peter Taboris, who conducts, keeps things moving. He's "traditional," but not soggy.

At the University of Maryland, there was also this season the American premiere of *Tolomeo*, an excellent opera. In these pages I've reviewed performances in Halle (where the cast roles went down as expected) and in Abingdon (where 14 years ago, Felicity Lott first came to our attention). Maryland's was better. It was uncut. And it was conducted (at the harpsichord) and staged by Nicholas McGegan, a young man who inspires living performances. He's staged and conducted *Orlando* in St Louis, *Feejee* in Washington, *Semele* in San Francisco, Baroque orchestra. And this season he made his New York debut with the Boston Early Music Festival Orchestra.

*Tolomeo* is a day of island encounters that, as in *The Tempest*, bring crossed identities in crisis and resolution. It lends itself to simple student performance, being without spectacle, magical or military. George Shirley (of the Maryland faculty) had taught the students to use Italian. McGegan had taught them musical directness and eloquence. He staged it to a style neither period nor "modern" but a sensible compromise, not for students untrained in Baroque posturing.

There was one outstanding performer: Molly Donegan, in the Sempronie title role. She directs and conducts. And she does it often again. Sempronian players, period instruments, provided a beautiful accompaniment. This *Tolomeo* furthered the claim that Opera *Winton*, Deep's book *Handel's Operas*, the "Handel ranks with Monteverdi, Mozart and Verdi among the supreme masters of opera." It made most of what happens at the Met seem tawdry.

*Israel* was done in the

Masterworks Choral Series; an enterprise that brings into New York choruses from all over

the country for choral audiences employing from 300 to

600 voices. Six of them joined in

*Israël*; nine for a programme of

*Te Deum* (Bruckner, Walton, Berlin) a week or two later. But both events were hamstrung by the lack of an

organ in Avery Fisher Hall.

The Israel singers, however,

were well prepared; to my surprise, the massed choral sound

was light, athletic, and clear.

Peter Taboris, who conducts,

keeps things moving. He's "traditional," but not soggy.

At the University of Maryland, there was also this season the American premiere of *Tolomeo*, an excellent opera.

This season he made his New York debut with the Boston Early Music Festival Orchestra.

*Tolomeo* is a day of island

encounters that, as in *The Tempest*, bring crossed identities in crisis and resolution.

It lends itself to simple student

performance, being without

spectacle, magical or military.

George Shirley (of the Maryland faculty) had taught the

students to use Italian. McGegan had taught them musical

directness and eloquence. He staged it to a style neither

period nor "modern" but a sensible

compromise, not for students untrained in Baroque posturing.

There was one outstanding

performer: Molly Donegan,

in the Sempronie title role.

She directs and conducts.

And she does it often again.

Sempronian players, period

instruments, provided a beautiful

accompaniment.

This *Tolomeo* furthered the claim that

Opera *Winton*, Deep's book

*Handel's Operas*, is a treat and a

pleasant piece. Julius Somary conducted it with his Amore Arts Chorale (31-strong) and an orchestra of 24, in Alice Tully Hall. Julianne Baird was a limp, exact heroine. Doreen

Walker was a sober, earnest

alto. John Ostendorf brought a nice touch of rhetoric to his Haman. Some of Somary's tempi seemed to me on the slow

side, but he didn't plop.

In the title role, Patrick Romano was fluent and true,

if not quite brilliant enough in

his delivery of words. Drew Minter played the "godlike

youth and conqueror" of Athalia.

The role was written for a

woman, Catrina Galli, but one

can hardly deplore such an

unwarlike arrogance when it

brings such beauty of sound,

charm and distinctness of

utterance, and skillfulness of

phrasing. Achsah was Karen

Beardsey, the piquant hero

of Knussen's *Where the Wild*

*Things Are*, but not Handelian.

But one can hardly deplore

such an unwarlike arrogance

when it brings such beauty of

sound, charm and distinctness of

utterance, and skillfulness of

phrasing. Achsah was Karen

Beardsey, the piquant hero

of Knussen's *Where the Wild*

*Things Are*, but not Handelian.

But one can hardly deplore

such an unwarlike arrogance

when it brings such beauty of

sound, charm and distinctness of

utterance, and skillfulness of

phrasing. Achsah was Karen

Beardsey, the piquant hero

of Knussen's *Where the Wild*

*Things Are*, but not Handelian.

But one can hardly deplore

such an unwarlike arrogance

when it brings such beauty of

sound, charm and distinctness of

utterance, and skillfulness of

phrasing. Achsah was Karen

Beardsey, the piquant hero

of Knussen's *Where the Wild*

*Things Are*, but not Handelian.

But one can hardly deplore

such an unwarlike arrogance

when it brings such beauty of

sound, charm and distinctness of

utterance, and skillfulness of

phrasing. Achsah was Karen

Beardsey, the piquant hero

of Knussen's *Where the Wild*

*Things Are*, but not Handelian.

But one can hardly deplore

such an unwarlike arrogance

when it brings such beauty of

sound, charm and distinctness of

utterance, and skillfulness of

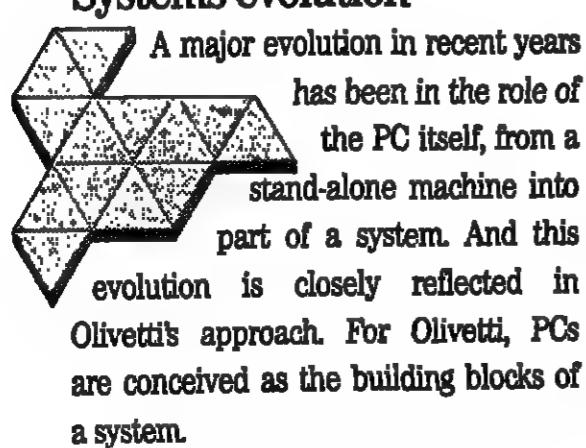
phrasing. Achsah was Karen

# Olivetti announces the PCs that respect your right to make your own decisions.

The arrival of the personal computer revolutionised the way businesses were run, bringing speed and efficiency that were previously unthinkable.

That revolution, like all technological revolutions, was producer-led. But the world since the revolution has changed. Business accepted and exploited the new technology. It invested in it, often heavily. The business customer today is literate in the new technology, and is articulate enough clearly to communicate his needs. Olivetti believes that the responsible producer should listen to him.

#### Systems evolution

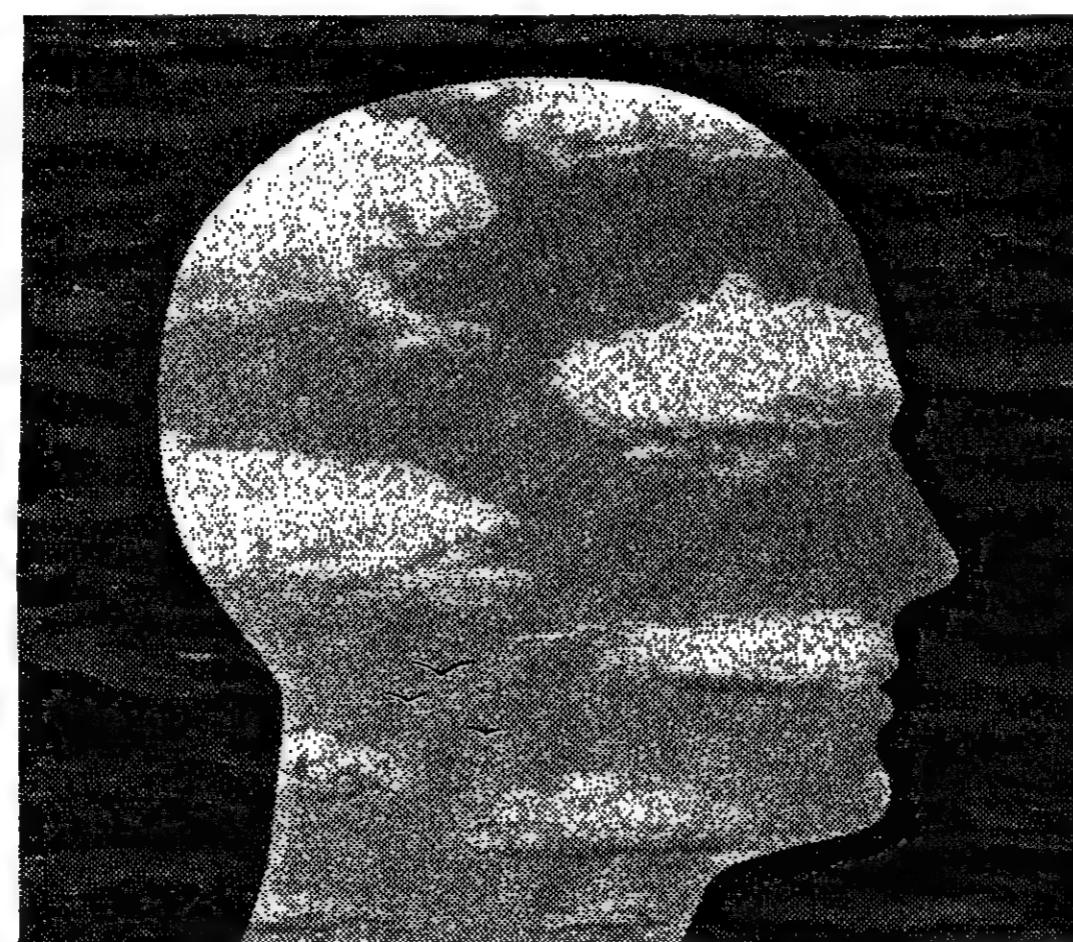


A major evolution in recent years has been in the role of the PC itself, from a stand-alone machine into part of a system. And this evolution is closely reflected in Olivetti's approach. For Olivetti, PCs are conceived as the building blocks of a system.

This user requirement for a systems approach has demanded increasingly powerful and sophisticated technology. The consumer has, in a sense, retaken the initiative. How should the producer respond?

Olivetti's view is clear: Today's user is not only technologically literate but also financially committed. Naturally, he expects products that will offer him all the benefits of state-of-the-art technology.

But he also has a right to expect products that will leave him free to enter and structure the system as and when he wants to. He needs a high degree of



interconnectability, workstations that offer the best possible price/performance ratio. And he wants to be free to work with the market standard of his own choosing.

This is what Olivetti has set out to give him with its new PC offering.

#### Power and flexibility

At the top of Olivetti's new PC range will be three models using the powerful 80386 microchip. These will be the fastest, most powerful PCs available, reflecting the trend for the PC to operate as server in local networks that can in turn be integrated with minicomputer environments.

These new models range from the M 380/T tower model to the M 380 and the compact M 380/C desktop workstations. The M 380 line will be flanked by a series of new PCs available in a

wide range of configurations. These will include the M 280, a powerful and extremely fast personal based on the 80286 chip with the potential for multi-tasking, the S 281, another 80286-based workstation specifically designed to operate in LAN environments, and the M 240, a potent workstation that represents a natural evolution of the highly successful (and widely emulated) M 24.

#### Compatibility commitment

The new models have been developed as an evolution of the existing Olivetti PC range. They are all fully compatible with market standards. (They offer, for example, a free choice of 5.25 and/or 3.5 inch floppy disks.) Indeed, it is Olivetti's firm intention to

guarantee full compatibility with current market standards. Whatever they may be. The new models will thus take their place alongside Olivetti's existing PCs (including the recently introduced portable M 15) to offer the customer a complete range of choice in planning his systems.

They offer him full compatibility with his installed base, high computing power, integrated, ergonomically valid configurations and a modular approach that will allow him to expand the system exactly according to his needs.

#### Complete solution

As well as respecting the customer's existing investment, Olivetti is committed to protecting and supporting it in the future.

The completeness of the new Olivetti PC range is matched by the completeness of Olivetti's global offer, which embraces the whole spectrum of PC-related products, from software to printers.

In addition, Olivetti's highly-qualified dealer network and internal staff are at the disposal of clients to assist in interpreting their needs and to provide full after-sales back up service.

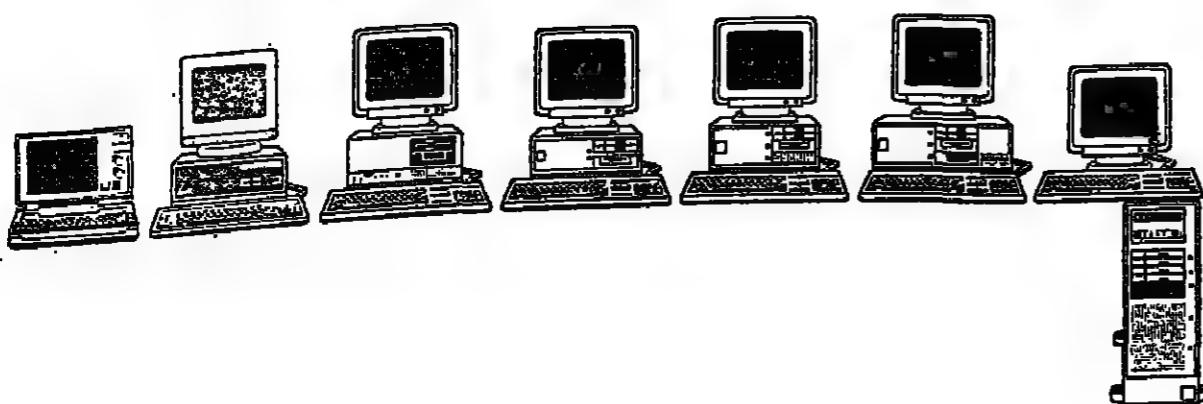
The new Olivetti PC offering has thus been conceived to give the user the maximum freedom of choice.

To leave him free to grow and evolve rather than to tie him down.

That is why we see the new Olivetti PCs as the choice of freedom.

## olivetti

OLIVETTI PERSONAL COMPUTERS. CHOICE OF FREEDOM.



## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telex: 8854871  
Telephone: 01-248 8000

Tuesday June 30 1987

## Gorbachev's reforms

THE MEETING of the central committee of the Soviet Communist Party just finished in Moscow marks a crucial shift from piecemeal economic change to radical reform of the entire Soviet economic system.

Mr Mikhail Gorbachev's name has always been closely associated with reform since he came to power, and this tends to blur the significance of the turn made last week in the way the Soviet Union runs its economy.

In fact, political change, notably in the form of greater freedom of expression, has far outpaced economic reforms over the past two years. The system of directing the whole economy from Moscow continues much as it has done since it was set up by Stalin between 1929 and 1932.

It is this which Mr Gorbachev now plans to transform by limiting the power of the central economic organs to overall policy, giving enterprises independence and ultimately allowing wholesale trade to determine the balance between supply and demand.

Outlining the agenda and timetable of reform, Mr Gorbachev said he expected it would take about three years to put them in place. For the next five year plan which starts in 1986, this sounds realistic. The Hungarian economic reforms, to which Mr Gorbachev's proposals must be compared, were first drafted in 1965 and only implemented in 1968.

### Popular resistance

Three years will certainly be needed, if not more, to change the whole price system. The way this is handled is critical for the success of reform. All the talk of the financially independent enterprise, the efficiency of which will be judged by profits made by selling goods competitively is meaningless unless the enterprise is free to fix its prices.

This means a complete change from the present system under which prices are fixed centrally by the State Committee for Prices and do not reflect a balance between supply and demand. Mr Gorbachev said last week that the inability of factories to get higher prices for better products meant they had no incentive to improve quality or introduce new technology.

But the switch to wholesale trade, while essential in the long term for eliminating shortages, is also a dangerous period.

## The functions of town halls

THE GOVERNMENT is running the risk of creating a worse mess in local administration than that which already exists. The reason is that neither its motives nor its methods have been clearly thought through. Whatever their inherent merits, its inner-city initiatives can be seen as an attempt to strip local government of its principal remaining powers, first by allowing tenants, housing estates, schools and, in the case of London, entire boroughs to opt out of structures that are currently administered by elected authorities—and subsequently by obliging local councils to put out to tender a whole range of services that they have until now run themselves.

This follows eight years of expenditure controls, culminating in rate-capping and the proposal to centralise the setting of the rate on business premises. The remaining items on the agenda, the plan to replace domestic rates with a community charge or poll tax, has already been shown to have so many flaws that it is open to doubt whether it will see the light of day in its original form. Thus when the Soviet Union is being apprised by Mr Gorbachev of the diseconomies of an excess of centralisation, the British Government is embarking on a programme that could reduce local councils to talking-shops, with a consequent enhancement of the central powers and responsibilities of Whitehall.

### Local needs

Some of the reasons for this are understandable. Most Labour councils have sought to oppose the Government's policies, and a few of them have gone further and attempted to live beyond the law. In inner London, Liverpool and elsewhere "loony left" clowns have imposed their own often bizarre policies on captive councils. Local expenditure has proved difficult to control; this has been a source of Treasury frustration since the last Labour Government first saw the need to put a lid on town hall spending. "Creative accounting" has become the norm in some areas. Perhaps worst of all, many councils have failed to deliver the goods in terms of

CANADA'S FINANCIAL services industry, long accustomed to a cosy climate of stability and certainty, takes a big leap into the unknown today as it enters the first stage of deregulation.

Nicknamed the Little Bang (to distinguish it from the bigger event in London last year), the Canadian financial services revolution will not only change fundamentally the shape of the domestic industry but will also expose it to the full force of international competition.

The Canadians, with typical caution, hope to minimise casualties by stretching their reforms over at least a year. Thus it will be some time before clear winners and losers can be identified.

Judging by early experience, market participants (both Canadian and foreign) are treading more warily in Toronto than they did in the run-up to London's Big Bang. The pace of mergers and takeovers in the securities industry is less frantic, the demand for 23-year-old bond traders is a little more subdued, and there is (at least so far) no noticeable flood of imported sports cars on Toronto's streets.

The gradualist approach, however, does not detract from the importance of the changes under way, including some significant ripples beyond Canada's borders. Mr Stanley Beck, chairman of the Ontario Securities Commission and one of the driving forces behind the Little Bang, says the reforms "will ensure Toronto's place as a major international market."

With the world's fourth biggest equity market, Canada is widely acknowledged to be among the leaders of the second league of financial centres, after the US, Britain and Japan. The country's three main stock exchanges, in Toronto, Montreal and Vancouver, already have a wider international following than most European bourses.

The Soviet leader is also obviously eager to protect Soviet defence industry from the impact of losing its priority position in the economy. This will apparently be done by the state asking for bids for defence contracts but because of the specialised needs of the military there is seldom more than one supplier so Soviet military industry will continue much as before.

Monopoly suppliers are also likely to emerge in the civilian part of the economy. It is not enough to shift to wholesale trade: if there is no competition between suppliers then the Soviet economy will continue to be a sellers' market. For the same reason it might also be worth while letting foreign companies bid for some Soviet contracts on a competitive basis.

There will obviously be resistance by central economic administrators in Moscow to changes which so reduce their authority but there is not much they can do about it. In contrast to China, political change in the Soviet Union has preceded economic reform and this makes it much more difficult for political conservatives to attack the measures introduced by Mr Gorbachev.

In a nutshell, the reforms mark the end of the traditional four pillars of the Canadian financial services industry. Each of the four—bank, trust companies, (quasi-banking institutions based on home mortgage and fiduciary business), insurers and securities firms—has in the past been either limited to or specifically barred from some types of business.

From today, any Canadian company, whether a financial institution or not, can enter the securities business by acquiring an existing firm or setting up a new subsidiary.

The changes are designed to sweep away some of the controls which have hampered the competitiveness of Canadian financial service companies. For instance, although Canadian banks can set up wholly owned

### Mackintosh's productivity

Cameron Mackintosh, the British theatrical producer currently negotiating with American Equity about the Broadway production of *Phantom of the Opera*, has just celebrated 20 years in the business. In 1967, he put together a touring version of *Little Women* with £250. His budget for *Phantom* is \$8m. In between, he has weaned 200 productions and has not had a major flop since *Anything Goes* in 1969.

Mackintosh, who is still only 40, could have done without the US argument. He is fully immersed in his next West End production, *Follies*, which at a cost of £1.75m, will take second place to *Phantom* in the theatrical investment records. It opens at the Shaftesbury next month, starring Broadway favourite Dolores Gray—which is a bit ironic considering the fuss over Sarah Brightman's planned appearance in New York.

Although Mackintosh still has

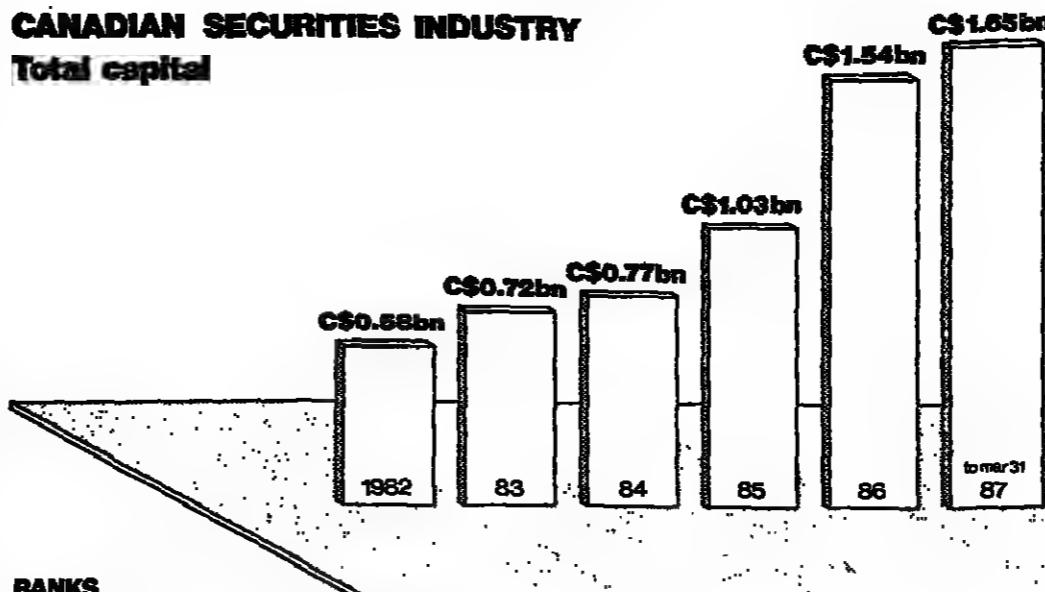


"If I couldn't play doubles better than that, I'd join the Alliance!"

Bernard Simon in Toronto assesses the impact of Canada's "Little Bang" deregulation of financial services

### CANADIAN SECURITIES INDUSTRY

Total capital



### BANKS

Royal Bank of Canada 99.6

Bank of Montreal 87.2

Canadian Imperial

Bank of Commerce 80.8

Bank of Nova Scotia 64.0

Toronto-Dominion Bank 51.4

National Bank of Canada 27.9

### LIFE INSURERS

Sun Life Assurance

of Canada 19.3

Manufacturers Life 19.1

Great-West Life 13.0

Confederation Life 8.7

Mutual Life 8.5

### TRUST COMPANIES

Canada Trustco 24.1

Royal Trustco 19.5

National Victoria

& Grey Trustco 9.7

Montreal Trustco 7.1

Deacon 118.9

McLeod Young Weir 108.1

### SECURITIES DEALERS

Dominion Securities 275.0

Wood Gundy 168.3

Gordon Capital 155.1

Nestle Thomson

Deacon 118.9

McLeod Young Weir 108.1

### LEADING INSTITUTIONS' ASSETS 1986 C\$bn

## The four pillars are shaken

subsidiaries now only if they stick to the exempt, or institutional market.

The disappearance of the four pillars will be confirmed by imminent changes in the regulation of financial institutions.

The job of inspector-general of banks and superintendent of insurance will be rolled into one superintendence of financial institutions, responsible for federally-chartered banks, trust companies and insurers.

The next stage in the reform process will come later this summer when Ottawa plans to publish draft legislation liberalising the functions of federally-regulated institutions. The new law is expected, for the first time, to give trust and insurance companies full commercial lending powers. Banks will be allowed to offer investment advice and portfolio-management services.

In addition, each type of institution will, through so-called networking, be allowed to offer the services now provided by others. The only exception will be the retailing of insurance policies, which will remain the preserve of insurance companies.

The changes are designed to sweep away some of the controls which have hampered the competitiveness of Canadian financial service companies.

For instance, although Canadian banks can set up wholly owned

international investment banking arms, the ban on corporate underwriting at home has made it more difficult for them to gain lead positions in Canadian borrowers' Euromarket financings.

By the same token, ownership curbs in the domestic securities industry have starved the market of new capital. The combined capital of the 80 or so

deposit-taking was brought

home by Toronto-Dominion bank's application to start a discount brokerage service in 1985. Since then, the banks have played a leading part in press

for wider powers.

By the same token, ownership curbs in the domestic securities industry have starved the market of new capital. The combined capital of the 80 or so

deposit-taking was brought

home by Toronto-Dominion bank's application to start a discount brokerage service in 1985. Since then, the banks have played a leading part in press

for wider powers.

By the same token, ownership curbs in the domestic securities industry have starved the market of new capital. The combined capital of the 80 or so

deposit-taking was brought

home by Toronto-Dominion bank's application to start a discount brokerage service in 1985. Since then, the banks have played a leading part in press

for wider powers.

By the same token, ownership curbs in the domestic securities industry have starved the market of new capital. The combined capital of the 80 or so

deposit-taking was brought

home by Toronto-Dominion bank's application to start a discount brokerage service in 1985. Since then, the banks have played a leading part in press

for wider powers.

By the same token, ownership curbs in the domestic securities industry have starved the market of new capital. The combined capital of the 80 or so

deposit-taking was brought

home by Toronto-Dominion bank's application to start a discount brokerage service in 1985. Since then, the banks have played a leading part in press

for wider powers.

By the same token, ownership curbs in the domestic securities industry have starved the market of new capital. The combined capital of the 80 or so

deposit-taking was brought

home by Toronto-Dominion bank's application to start a discount brokerage service in 1985. Since then, the banks have played a leading part in press

for wider powers.

By the same token, ownership curbs in the domestic securities industry have starved the market of new capital. The combined capital of the 80 or so

deposit-taking was brought

home by Toronto-Dominion bank's application to start a discount brokerage service in 1985. Since then, the banks have played a leading part in press

for wider powers.

By the same token, ownership curbs in the domestic securities industry have starved the market of new capital. The combined capital of the 80 or so

deposit-taking was brought

home by Toronto-Dominion bank's application to start a discount brokerage service in 1985. Since then, the banks have played a leading part in press

for wider powers.

By the same token, ownership curbs in the domestic securities industry have starved the market of new capital. The combined capital of the 80 or so

deposit-taking was brought

home by Toronto-Dominion bank's application to start a discount brokerage service in 1985. Since then, the banks have played a leading part in press

for wider powers.

By the same token, ownership curbs in the domestic securities industry have starved the market of new capital. The combined capital of the 80 or so

deposit-taking was brought

home by Toronto-Dominion bank's application to start a discount brokerage service in 1985. Since then, the banks have played a leading part in press

for wider powers.

By the same token, ownership curbs in the domestic securities industry have starved the market of new capital. The combined capital of the 80 or so

deposit-taking was brought

home by Toronto-Dominion bank's application to start a discount brokerage service in 1985. Since then, the banks have played a leading part in press

for wider powers.

By the same token, ownership curbs in the domestic securities industry have starved the market of new capital. The combined capital of the 80 or so

deposit-taking was brought

David Fishlock examines the Royal Society's study of the brain drain

## A trickle not a flood

ALMOST AS many experienced scientists and engineers have come to Britain over the last 10 years as have left its shores for more rewarding pastures. There is no net brain drain, at least in numbers, and the flow in both directions is small.

These are the unavoidable conclusions of a study mounted by the Royal Society, Britain's premier science society, and the Fellowship of Engineering. These conclusions have come as an uncomfortable surprise to UK academics, who were confident that such an exercise would demonstrate that British science was so impoverished that its best were leaving in droves for posts overseas.

To the chagrin of some scientists, the study finds the highly publicised brain drain to be what one of the overseas has christened a "brain trickle".

The term brain drain first appeared in the early 1960s, as an evocative way to describe British scientists' custom of spending some time working abroad. It gained currency because of a trend towards newly-qualified PhDs doing a post-graduate stint overseas, often carrying out some of their most creative research under the supervision of leading European or US scientists, before returning to Britain.

In response to the USSR's Sputnik satellite in 1957, the US had embarked on a huge technological expansion, with massive state investment in aviation, space and nuclear energy, and the emergence of glamorous new agencies such as Nasa. It began to lure—or keep—experienced European brains. Britons rose to high positions in Nasa and high-technology US companies, as well as in the universities.

Everyone knew of someone who had struck it rich in the new California goldrush. Their stories were repeated widely. The frenetic pace of Silicon Valley and Route 125 was not to the taste of every British traveller, but few were interested in the tales of those who returned.

The essentially anecdotal nature of evidence of the brain drain has been a problem since the term was invented. This time the Royal Society set out to make a statistical study, firmly believing that this would provide more convincing evidence of what was widely perceived as a worsening problem for British science.

Launched early last year, the study was based on a survey of university departments and industry, government

and research council establishments. In addition to the two learned societies, there was some private sponsorship.

The study was carried out by the Science and Engineering Policy Studies Unit, a think tank run jointly by the two principal sponsors.

Behind the scenes, replies to the questionnaires have caused consternation. Eminent scientists even had to be reminded that they were in danger of perpetrating "bad science" in their efforts to find a way of interpreting the results to support the prevailing view of a mass exodus of British brains.

Alive to some of the pitfalls of the anecdotal approach, the study tried to design its research to avoid the more obvious ones. For example, the questionnaire asked for the names of the migrant brains to avoid double-counting or dilution of the statistical evidence with the impressions of who were filling in the form.

About 750 questionnaires were sent out and 568 (77 per cent) were returned completed.

The returns named 617 experienced British scientists and engineers who had left Britain between 1975 and 1985, 655 named scientists and engineers coming to Britain to work, including 169 Britons returning from posts overseas.

Of the 502 foreigners, 103 were recently qualified PhDs coming to do post-graduate research, of whom 15 found permanent work in Britain.

Both emigration and immigration grew slightly over the decade. But, more significantly, the overall numbers were small compared with the 40,000 plus graduating in science and engineering in Britain each year.

Nevertheless, Sir David believes that head counts conceal some disturbing trends which even if they fall to support allegations of a mass exodus, do give cause for worry. The problem is rooted

The brain drain amounts to about 2 per cent a year of newly-qualified PhDs and 0.5 per cent of experienced scientists.

Almost three-quarters of those lured overseas were leaving short-term posts. Most emigrants had found long-term posts abroad, including recently qualified PhDs.

Immigrants, on the other hand, mostly came to Britain for less than three years, then returned home or moved on to another country. Four times as many scientists left Britain for long-term posts abroad as entered to take up long-term posts in Britain.

Alive to some of the pitfalls of the anecdotal approach, the study tried to design its research to avoid the more obvious ones. For example, the questionnaire asked for the names of the migrant brains to avoid double-counting or dilution of the statistical evidence with the impressions of who were filling in the form.

About 750 questionnaires were sent out and 568 (77 per cent) were returned completed.

The returns named 617 experienced British scientists and engineers who had left Britain between 1975 and 1985, 655 named scientists and engineers coming to Britain to work, including 169 Britons returning from posts overseas.

Of the 502 foreigners, 103 were recently qualified PhDs coming to do post-graduate research, of whom 15 found permanent work in Britain.

Both emigration and immigration grew slightly over the decade. But, more significantly, the overall numbers were small compared with the 40,000 plus graduating in science and engineering in Britain each year.

Nevertheless, Sir David believes that head counts conceal some disturbing trends which even if they fall to support allegations of a mass exodus, do give cause for worry. The problem is rooted

in a fact of science: the very best can be immensely more productive than the merely good.

The study wrestled hard with the elusive question of whether it could measure quality—brain power—rather than numbers. Did the immigrant scientists have the same brain power as those who left Britain? Science can measure brain activity, but it has no comparable way of measuring brain power.

The closest this study comes is to examine the statistics for the Royal Society itself, which comprises about 1,000 of the country's best technical brains.

The number of new fellow workers in the US at the time of their election rose from fewer than 4 per cent in the early 1960s to more than 13 per cent by the mid-1980s. But the rise has not been dramatic in the 1980s—the period of rising complaint about the impoverished state of British science.

Overall, the results of this study appear to exacerbate the divisions in British science between the academics who want more generous public support for their traditional freedom to pursue knowledge any way they choose, and industry and the Government which want academic science more closely aligned with economic and industrial objectives.

"I think there has been a false perception in people's minds that there has been a move of people leaving a country," says Sir David Smith, secretary of the Royal Society and chairman of the study's steering group. Previously there was a sorry shortage of statistical information and the figures now available show that, on a simple head count, there seems to be "nothing to worry about"—the brain trickle is in balance.

Sir David says scientists from the commercial sector who helped oversee the study show much less concern over the brain drain idea. They are already operating in a multi-national environment and they find ways to keep the brains they really want.

Universities are much more hamstrung. He believes that in some areas, such as the biosciences, his own hallmark, it is becoming difficult to fill posts in British universities because of the lure of the biotechnology boom in the US.

It is not the brain drain of "stars" that most worries Sir David.

More alarming is the trend towards Britain becoming a less attractive place for the brilliant young don, at a time when the US academic community is warning its Government that it must do more to ensure there is enough talent in key areas of national interest, such as the biosciences and materials science. So Britain could be in danger of giving away an expensive investment in training scientific brains. But it is a problem for the future, rather than one of the past or present.

For even though London and Paris appear to have overcome their hesitations, and the squabbles between the coalition partners in Bonn have sorted out superficially, Europe remains in an acute state of schizophrenia about Mr Gorbachev's proposals.

There can be little doubt that public opinion in all three countries would find it difficult to understand the rejection of an arms control agreement ridding Europe of all but the very shortest-range nuclear missiles. At the same time, leaders of the three governments are painfully aware that what is really at stake is the western alliance's fundamental defence strategy.

The Washington Administration can argue until it is blue in the face that, even after a Euromissiles deal, Europe will

Why university scientists left Britain 1975-85

Reason	No.	Per cent
State of pay	95	14
Status of science	23	5
Scientific vigour	44	6
Standard of living	41	6
Political climate	2	less than 1
Facilities	92	13
Personal reasons	30	4
Career opportunities abroad	125	18
Career limitations in UK	122	18
Working conditions	14	2
Desire to widen experience	86	12
Other	7	1

Respondents could choose up to three reasons.

fronted farmers with the awful truth that the pursuit of these goals must mean fewer farmers if any of them are to have decent standards of living.

(Professor) Alan Buckwell, Department of Agricultural Economics, Wye College, University of London, Wye, Ashford, Kent.

not practical to apply this to residential property, but you could discourage rapid movement by increasing stamp duty, which would then be partially refunded after more than one year's residence.

Fred Carr, Capel-Carey Myers, 63, Holborn Viaduct, ECL.

**Tunnel vision**  
From Mr C. Carr.

—Anyone who frequently crosses the channel knows there is ample capacity at present.

Furthermore, it is obvious when demand increases it can be readily satisfied by introducing additional ferries, or by substituting larger ferries, at modest extra cost, at least modest relative to the projected cost of the tunnel.

The only other valid reason for building the tunnel would be to reduce journey time; but let us look at this. If the tunnel is built, it is possible that passengers may not be able to travel between London and Continental destinations some two hours more quickly than if they use a fast or hovercraft, but this would largely be because road and rail facilities on both sides of the Channel are to be upgraded, something which can still be done without the tunnel being built. For real speed, people will continue to fly, making use of the new London Stolport where appropriate.

To get freight from A to B a few hours quicker is of no commercial consequence, and does it really matter whether it takes the family 24 or 26 hours to reach its favourite Mediterranean resort?

The foregoing strongly suggests the tunnel should not be built. The scenario, however, becomes much more worrying if, as is quite probable, there is a market for their produce.

Although he has been at his job for only a few weeks, it is time the Minister of Agriculture understood that it is quite impossible simultaneously to reduce agricultural output, reduce supports to farmers and ensure a decent standard of living (preserve the incomes) for all those in agriculture.

Reducing over-production and the consequential public costs are inescapable goals. It would be more realistic and constructive if farm ministers con-

fronted farmers with the awful truth that the pursuit of these goals must mean fewer farmers if any of them are to have decent standards of living.

(Professor) Alan Buckwell, Department of Agricultural Economics, Wye College, University of London, Wye, Ashford, Kent.

**Representation and taxation**

From Mr J. Shaw.

—On the first day of the current session of Parliament your paper reports (June 26): "Mr David Blunkett, Labour, former the leader of Sheffield City Council, pleaded for the recognition of the political, economic and social diversity of the UK, rather than having policies imposed on local communities by central Government."

Mr Blunkett is then reported to have stated that "Local councils, like trade unions, had stood in the way of restructuring of our economic and social life, so that instead of the democracy of the ballot box, the democracy of the bank balance will be the operation of our democracy in a Conservative Britain."

So far as the disbursement of local government funds is concerned, there is no democracy of the ballot box and certainly there is no democracy of the bank balance — at least not in so far as the providers of local government monies are concerned.

In Manchester, for example, I believe some 70 per cent of the rates, by value, are contributed by businesses which have no vote in local elections. Of the

30 per cent of the rate contributed other than by businesses, probably little more than one-third of eligible voters ever bother to cast their vote in local elections, and not all these vote in local elections, and not all these votes go to one political persuasion. This means that the mandate for Socialist policies in a once-great city like Manchester is decided by persons who have contributed probably less than one-tenth of the funding necessary to run the community.

Surely this is not democracy at all and central government must do something to overcome the unfairness of this system in which the providers are "milked" to ensure the continued existence of muddled thinking and partisan council.

The best solution would be to retain CGT on a flat rate of 30 per cent on chargeable gains realised within six months, reduce the personal exemption and abandon indexation. Gains realised after that period would be exempt. It is

taught a capitalist lesson and the banks pour more money in, in order to complete.

Either way the nation ends up

in a fact of science: the very best can be immensely more productive than the merely good.

The study wrestled hard with the elusive question of whether it could measure quality—brain power—rather than numbers. Did the immigrant scientists have the same brain power as those who left Britain? Science can measure brain activity, but it has no comparable way of measuring brain power.

The closest this study comes is to examine the statistics for the Royal Society itself, which comprises about 1,000 of the country's best technical brains.

The number of new fellow workers in the US at the time of their election rose from fewer than 4 per cent in the early 1960s to more than 13 per cent by the mid-1980s. But the rise has not been dramatic in the 1980s—the period of rising complaint about the impoverished state of British science.

Overall, the results of this study appear to exacerbate the divisions in British science between the academics who want more generous public support for their traditional freedom to pursue knowledge any way they choose, and industry and the Government which want academic science more closely aligned with economic and industrial objectives.

The latest proposal by Chancellor Helmut Kohl for the creation of an integrated Franco-German army brigade is one such idea which, however difficult to implement, is symptomatic of European anxieties.

It is, of course, not the first time that the European allies have suffered jitters as the result of Washington's policies towards the Soviet Union. It happens every time the two superpowers are about to conclude some kind of arms control agreement, or whenever Nato's strategy of flexible response remains intact. But the fact is that, if all intermediate range nuclear forces (INF) are eliminated from Europe, an important stage will have been taken out of the Alliance's graduated response system. That is a crucial consideration, given the widespread scepticism about the US' willingness to use the ultimate strategic nuclear deterrent in Europe's defence.

No one in Paris or Bonn

doubts that such a development

would have to be based, in the first instance, on a much greater co-operation of the two major continental powers' military efforts.

However, Mr Kohl is putting

THE PROBABILITY that a Euromissiles deal between the US and the Soviet Union will be reached in the autumn has raised all the old spectres of a "decoupling" of the US from Europe and stimulated widespread interest in European defence co-operation projects.

The latest proposal by Chancellor Helmut Kohl for the creation of an integrated Franco-German army brigade is one such idea which, however difficult to implement, is symptomatic of European anxieties.

It is, of course, not the first time that the European allies have suffered jitters as the result of Washington's policies towards the Soviet Union. It happens every time the two superpowers are about to conclude some kind of arms control agreement, or whenever Nato's strategy of flexible response remains intact. But the fact is that, if all intermediate range nuclear forces (INF) are eliminated from Europe, an important stage will have been taken out of the Alliance's graduated response system. That is a crucial consideration, given the widespread scepticism about the US' willingness to use the ultimate strategic nuclear deterrent in Europe's defence.

No one in Paris or Bonn

doubts that such a development

would have to be based, in the first instance, on a much greater co-operation of the two major continental powers' military efforts.

However, Mr Kohl is putting

## FOREIGN AFFAIRS

### The wrong midsummer manoeuvre

still be able to depend on an American strategic and tactical nuclear umbrella, and that following an INF deal, the problem of conventional forces will assume much greater importance. Since it is scarcely conceivable that the US will agree to make a bigger effort in this field—indeed the trend is the opposite direction—the Europeans will be required to play a much greater role in their own defence.

No one in Paris or Bonn

doubts that such a development

would have to be based, in the first instance, on a much greater co-operation of the two major continental powers' military efforts.

However, Mr Kohl is putting

the best Mr Chirac can do when this problem is posed is to tie himself up in silly knots. Phrases like "France's security begins on the Elbe, but its survival is at stake on the Rhine" can only reinforce the view that the sacrosanct Gaullist defence doctrine is not about to be jettisoned.

Now, when push comes to shove, would Bonn want to be faced with the dilemma of having to choose between a Nato—mainly US—security guarantee and one provided by France. If the two systems cannot be reconciled, the betting must always be that it will plump for the former.

What the West Germans and other members of the Alliance would obviously like to see—and this is probably Mr Kohl's unspoken objective—is closer links between France and Nato.

There are certainly no illusions at Nato that France will return to Nato's integrated military command. President Mitterrand has said as much in categorical terms. But he has also stated equally firmly his belief in the Atlantic Alliance as one of the main pillars of French security. Significantly, at the Nato meeting in Reykjavik, Paris signalled that it wanted to take a more active part in the organisation's work.

That, for the moment, offers a more realistic prospect of sorting out the strategic and doctrinal contradictions, inherent in defence projects embracing France and West Germany, than any mid-summer gimmick of dressing up in each other's uniforms

Stewart Fleming evaluates the impact of a moderate Justice's retirement

## US Supreme Court in the balance

Conservatives and liberals were full of foreboding last Friday following the announcement that moderate US Supreme Court Justice Lewis S. Powell was retiring.

The vacancy opens the way for President Ronald Reagan to appoint a conservative in his place and tip the balance of the Supreme Court to the right perhaps for a generation.

Suddenly, the right wing sensed its best, and perhaps its last, opportunity for years to realise the dream of seeing laws reflect its robust convictions such as abortion being immoral.

"We seem to be only one vote away from ending the abortion holocaust," said right-wing Republican Senator Gordon Humphreys.

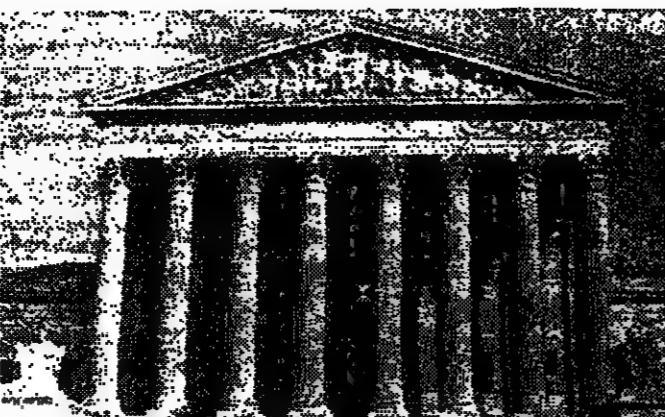
"I am appalled. This means a lot of bad things for the civil rights community," countered Ms March, policy director of the National Organisation for Women's Legal Defence Fund.

That the resignation of a gentle 79-year-old lawyer, who is looking forward to the opportunity to start playing tennis again, should trigger such emotive reaction reflects a number of factors.

In part, it is the response to the man himself and the role he has played at the Supreme Court, a role which led one observer to describe him as "the most powerful individual in America".

In part, the judgments reflect the central role which the Supreme Court itself plays in American political life.

Both right and left recognise the power of the Supreme Court in equal measure. In the 1950s it was not the Congress but the Supreme Court, in its role as the interpreter of legislation, which made the key decision that led to the breakdown of segregation. Its decisions have also led to the reinstatement of the death penalty and the assertion,



The US Supreme Court

in 1973, of a constitutional right to an abortion.

Justice Powell has been the pivotal figure on the court in recent years. A moderate, appointed in 1972 by President Richard Nixon, he has generally sided with the liberal wing of the nine-member bench on social issues. He has been firm in opposing legislation that might limit the separation of church and state and he has resisted right-wing conservative efforts to ban abortion.

Frequently, he has been the fifth or swing vote on such cases. Just as consistently, however, on issues involving criminal law he has joined with the right wing of the court. He has for example, opposed efforts to declare the death penalty unconstitutional.

Were President Reagan to succeed in nominating an ideological conservative to the bench to replace him, the balance of power on social issues could shift decisively to the right. The possibility of an historic transformation in the tenor of the Supreme Court's judgments

Senator Biden's initial re-

sponse has unleashed a storm of criticism from the right, which is arguing that the Senate's job is to pass judgment on the competence of whether the President decides to nominate not on his or her political philosophy. The liberal response is that the constitution requires the President to seek both the "advice" and the "consent" of the Senate before making his nomination.

Given the special circumstances of this appointment - in particular the timing of the next Justice could tilt the balance of the court to the right for the rest of the century - the Democrats are saying they intend to insist on their rights to advise as well as to consent and the President will ignore these rights at his peril.

Liberal Democrats are warning that if Mr Reagan nominates an ideologue the confirmation hearings will not begin until after the August recess. Such a delay would strengthen the President to appoint a moderate.

Signs of divided counsels have already surfaced in the White House, where pragmatists are urging the President to accept political realities and nominate somebody who will not be too controversial and can expect speedy confirmation.

The conservatives are urging the President not to be fair-hearied and let pass this historic opportunity to ensure that his political philosophy lives on after he leaves the stage.

The scene is being set for a classic political confrontation. By nominating a conservative to the bench to replace him, the balance of power on social issues could shift decisively to the right. But Mr Reagan's opportunity comes at a time when his authority is eroding. Moreover, the Senate, which must approve his choice, is now in the hands of the rival Democrats, and the Judiciary Committee which will first consider the president's nomination is chaired by Senator Joseph Biden, a Democratic presidential candidate who has already signalled his intention to oppose vigorously the appointment of a right-wing Conservative.

The story has a charming quality to it, but it omits a couple of important facts. For example, when Caterpillar arrived in Japan in 1962 Komatsu was already the dominant force in the Japanese market, with a 55 to 60 per cent share, and not the weakening story suggests.

More important, a glaring strategic mistake meant that Caterpillar was unable until this week to compete in hydraulic excavators, the fastest growing and largest sector of the Japanese construction equipment market.

For some reason, Caterpillar, which built its fame and fortune on bulldozers, scrapers and other very large machines, ignored the trend to excavators until quite late in the day. It began making them only in the early 1970s.

The study also investigated Fellows of the Royal Society, as a self-selected elite of the UK scientific community, and found an increasing proportion was resident abroad at the time of their election. But the proportion has not been growing rapidly during the 1980s.

The migration of scientists and engineers to and from the UK. Published by the Royal Society, 8 Carlton House Terrace, London SW1Y 5AG. £15.

Trickle not a flood, Page 23

## UK 'brain drain' is a myth says report

BY DAVID FISHLOCK, SCIENCE EDITOR, LONDON

BRITAIN'S "brain drain" - at least as far as scientists and engineers are concerned - appears to be something of a myth.

This is the principal finding of the first-ever statistical survey conducted of Britain's much-publicised flight of intellects.

Conducted by the prestigious Royal Society, Britain's premier science body, and the Fellowship of Engineers, the study shows that relatively few scientists and engineers have left the UK to work overseas. Moreover, their numbers are almost balanced by foreign scientists arriving to work in Britain.

The study fails to support the case of academics who have argued for a substantial expansion of public funds to try to stem an exodus of scientists al-

ready taking place.

Much to the chagrin of some of Britain's scientists one of the study's overseas concludes that the highly publicised "brain drain" is in reality no more than a "brain trickle". The numbers leaving amount to less than 2 per cent of the total scientific community a year.

The term "brain drain" first appeared in the early 1980s as an evocative way of describing the custom of British scientists spending some time working abroad, often doing their best work under the supervision of European and US scientists.

Previous studies of the "brain drain" have always relied on anecdotal evidence and have painted a much more alarming picture.

Nevertheless, the study re-

veals some disturbing trends,

## Jaguar will spend £1bn in Britain

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

JAGUAR, the UK luxury cars group, will spend £1bn (\$1.61bn) over the next six years to improve and expand its factories in Coventry, its chairman, Sir John Egan, announced yesterday. The company is also prepared to spend an additional £20m a year on research and development.

Sir John insisted all the money - about £190m a year - could be provided from Jaguar's own resources. "The future is looking much more certain," he told the Fleet Street Motoring Group.

The cash will help expand the current two-model Jaguar car range into one of three "families" based on the existing XJ6 saloons and XJS sporting coupe plus a new sports car, probably to be called the F-type.

With these products Jaguar expects to build sites and numbers only £4,000 in 1982 to 48,000 this year, about 55,000 in 1988 and more than 100,000 in the mid-1990s.

The body shop and engine production facilities will have to be expanded to cope with this advance, and Sir John said the company would introduce ex-

tensive automation to final assembly lines - in spite of the great difficulty this would involve for a company with Jaguar's level of output.

This would enable the company to continue to improve productivity at the rate of 10 per cent to 15 per cent a year without taking on more people.

Since 1981, Jaguar has created 5,000 jobs and is now the biggest employer in the Coventry area. The current workforce of 12,750 would be increased to 12,750 by the end of this year.

If all goes to plan, Jaguar's productivity, 1.2 cars per man per year in 1980 and currently 4 cars, will rise to 5.5 cars by 1990, in line with productivity at its larger West German rivals, Mercedes and BMW.

Changes to Jaguar products would be more frequent - each model would be replaced after four years, not five. The company could speed the introduction of new technology to its cars, keep up with the Germans and be ahead of the Japanese.

The security sources quoted residents of the Khami village, inside Israel's self-declared border security zone, as saying the guerrillas attacked the Khami prison early yesterday morning.

The sources said at least five SLA militiamen were seen taken in ambulances from the prison to a hospital further south in the Christian town of Marjayoun, the SLA stronghold.

Sounds of rocket and heavy machine-gun fire echoed across

## British insurance brokers to merge

BY NICK BUNKER IN LONDON

WILLIS FABER has launched a £253m (\$407m) agreed bid for Stewart Wrightson, a fellow UK insurance broker, in a move that could create the world's fifth biggest insurance broking group.

Mr David Palmer, chairman of Willis, one of London's strongest marine, aviation and reinsurance brokers, said Willis had looked at the league table of the world's leading brokers and seen that they were either very big, or were small specialised companies.

Mr Palmer said the merger would enable the company to maintain its position as a major player in the international market.

Willis is offering three of its ordinary shares for every two of Wrightson's in an all-paper offer which values Wrightson at 400p (\$8.66) per share, given Willis's share price, which closed down 37p at 400p last

night. Wrightson gained 85p to 585p.

Mr Rowland said the price was "a full one but a fair one," that could create the world's fifth biggest insurance broking group.

The merger proposal follows nearly two months of talks between Willis and Wrightson, which was created out of a merger of three family businesses in the 1970s but is now a big airline insurance broker at Lloyd's of London, a prominent broker to British industrial companies, and a leading broker of so-called "surplus lines" of hard-to-place insurance in the US.

Mr Palmer said the merger would enable Willis to expand its operations on the road in the US. It also had the blessing of New York-based Johnson & Higgins, which since 1980 has been a key source of business for Willis and has a 5 per cent shareholding in the British group.

J&H had indicated that it wanted to maintain its stake at this level after the merger, Mr Palmer added.

The deal also has a highly important element. Shin CM is taking over exclusive responsibility for the design and Caterpillar excavators. Caterpillar has observed that nearly three-quarters of all the excavators on the market are designed in Japan. Also, because of the importance of the Japanese market, the group feels that the Japanese content in its machines should remain high. Caterpillar has sent 20 engineers from the US to join the design effort.

Whether all this will pay off remains to be seen. The new venture starts from a promising position. MHI has 10 per cent of the world excavator market. Caterpillar 8 per cent. However, even together they are still behind Hitachi, the number two with 21 per cent, and some distance from Komatsu, which leads

## Guerrillas attack Lebanon prison

GUERRILLAS launched a rocket and machine-gun attack on a controversial prison run by a pro-Israeli militia in south Lebanon, yesterday, wounding at least five militiamen, according to security sources. Reuter reports from Sidon.

The security sources quoted residents of the Khami village, inside Israel's self-declared border security zone, as saying the guerrillas attacked the Khami prison early yesterday morning.

The sources said at least five SLA militiamen were seen taken in ambulances from the prison to a hospital further south in the Christian town of Marjayoun, the SLA stronghold.

Sounds of rocket and heavy machine-gun fire echoed across

## Caterpillar faces long haul to head off Komatsu

By Ian Rodger in Tokyo

CATERPILLAR TRACTOR, the big US construction equipment group, tomorrow sets out to break down one of Japan's great postwar industrial myths through a joint venture with Shin CM and Mitsubishi.

The myth is about Komatsu. The Japanese construction equipment maker which has grown from relative obscurity to the point where it challenges Caterpillar for world leadership.

As Komatsu officials signal the story, polished from years of retelling, theirs was a small company in the early 1960s, struggling to turn out cheap machines. Suddenly, in 1962, the Japanese Government eliminated most of the high import tariffs and quotas that had been applied on construction equipment. Many analysts predicted that Komatsu and other local companies would be engulfed by the mighty Caterpillar and other US and European giants.

Now, as managers and workers beat valiantly to the task, developing ever better machines and concentrating on quality control, the company not only survived the Caterpillar onslaught in Japan, it went on to become the US company's major competitor around the world.

The story has a charming quality to it, but it omits a couple of important facts. For example, when Caterpillar arrived in Japan in 1962 Komatsu was already the dominant force in the Japanese market, with a 55 to 60 per cent share, and not the weakening story suggests.

More important, a glaring strategic mistake meant that Caterpillar was unable until this week to compete in hydraulic excavators, the fastest growing and largest sector of the Japanese construction equipment market.

For some reason, Caterpillar, which built its fame and fortune on bulldozers, scrapers and other very large machines, ignored the trend to excavators until quite late in the day. It began making them only in the early 1970s.

The study also investigated Fellows of the Royal Society, as a self-selected elite of the UK scientific community, and found an increasing proportion was resident abroad at the time of their election. But the proportion has not been growing rapidly during the 1980s.

The migration of scientists and engineers to and from the UK. Published by the Royal Society, 8 Carlton House Terrace, London SW1Y 5AG. £15.

Trickle not a flood, Page 23

## THE LEX COLUMN

### A calculated risk

There is little arguing with the logic of the Willis Faber/Stewart Wrightson merger. If size, and the ability to spread overheads across a wide range of business, is the only way to compete in a world beginning to show signs of slowdown again, then two has to join forces with someone, and who better than each other? In terms of fit it will not take much pushing to put the jigsaw pieces together. And both can make a fair claim, as they would, to be quality businesses. So long as there is no great exodus of staff, it looks like being one of the mergers of old done for reasons of commercial sense rather than accounting wizardry.

The only question is over the terms. If the merger is best for both, why should Stewart Wrightson's shareholders get the better end of the deal? They will be on the three for two terms, end up with more than their fair share of the enlarged group. The problem is that with the deal structured as a takeover Willis is almost obliged to pay a premium, if only to keep any unfriendly counter-bidders out. And as Willis has been keen to make an acquisition like this for years it would be foolish to quibble over the price. Arguably a chunk of Willis' earnings - from Morgan Grenfell - are worth less than insurance broking returns anyway. And the dilution, at about 7 per cent this year, should not take too long to overcome given all those savings and benefits which should accrue.

Contrary thinking has always been a sure way to make money - so long as everybody else is doing it. Dowty Group has decided, at what might be thought a vulnerable time in the world economic cycle, that its shareholders will best be served if the company gears up. British industry generally has been taking every opportunity to reduce borrowings, but Dowty's smooth ride through the last recession - aided by a strong balance sheet - has left it with fewer neuroses.

So although net debt will be about 40 per cent of shareholders' funds following the acquisition of Hydraulic Units Inc, investors should have little fear of being hit with a rights issue, particularly after the injection of more than £20m of overpaid tax back into the equity base.

The 10p rise in the Dowty share price yesterday, to 284p, may seem a bit odd, since the 17 per cent increase in pre-tax profits to £55.7m was already discounted. But the 53.3p charge against redundancies above the line was much bigger than expected, and so the underlying trading performance

appears that much stronger. That has raised hopes that, notwithstanding a downturn in the mining business, Dowty could make up to £57m pre-tax this year, putting the shares on a prospective multiple of about 14. Not too expensive, given the high quality of most of the component businesses.

#### Out of print

At least investing in old master prints like *Pure White* or *Whore of Babylon* made a change from taking a humdrum stake in, say, GKN. The British Rail Pension Fund's controversial policy of investing in fine art was concocted, of course, in the very special circumstances of the mid-1970s, when inflation was rocketing to 25 per cent and in the worst year, 1975, the real value of equities halved. The decision was politically clumsy, being in conflict with the normal economic justifications for investment by major institutions.

The real test for Opec will be at its next meeting, when members will be confronted with the need, not to allocate production increases, but to share out the burden of production cut-backs after the end of the northern hemisphere's winter.

#### Dowty

Contrary thinking has always been a sure way to make money - so long as everybody else is doing it. Dowty Group has decided, at what might be thought a vulnerable time in the world economic cycle, that its shareholders will best be served if the company gears up. British industry generally has been taking every opportunity to reduce borrowings, but Dowty's smooth ride through the last recession - aided by a strong balance sheet - has left it with fewer neuroses.

So although net debt will be about 40 per cent of shareholders' funds following the acquisition of Hydraulic Units Inc, investors should have little fear of being hit with a rights issue, particularly after the injection of more than £20m

## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Tuesday June 30 1987

Hunting  
Gate

4444

## Texaco wins SEC backing for \$10bn damages review

BY JAMES BUCHAN IN NEW YORK

TEXACO, the US oil company, has won a small but important victory in its bid to overturn a \$10bn damages judgment that has driven it into bankruptcy.

The company, which has operated under the protection of Chapter 11 of the bankruptcy code since April, announced yesterday that the US Securities & Exchange Commission (SEC), the federal regulatory body for the securities industry, was backing its effort to gain a hearing from the Texas Supreme Court.

In a filing earlier this month, Texaco requested that the state Supreme Court overturn the damage

judgment awarded to Pennzoil, the Texas oil company which sued Texaco for illegally interfering with a binding agreement when it won a battle for Getty Oil in 1984.

The award, fixed at \$10.5bn by a Houston jury in 1985, was reduced by an appeals court earlier this year but is now more than \$10.3bn with accumulated interest.

In a letter published by Texaco yesterday, the SEC said it would file a brief urging the Texas Supreme Court "to accept the case for review" on an element of federal securities law which is the key to Texaco's appeal.

Texaco has argued that its pur-

## End of era as machine maker files Chapter 11

By William Hall in New York

ALLIS-CHALMERS, which in its heyday was one of the most prosperous US heavy machinery makers, yesterday filed for protection under Chapter 11 of the US bankruptcy code, underlining the fall of one of the most famous names in the mid-Western "rust belt" industries.

The 140-year-old group, which at its peak employed 29,000 people in operations ranging from the manufacture of heavy construction equipment to power generators and agricultural tractors, announced yesterday that Allis-Chalmers Corporation and its US affiliates had filed voluntary petitions for reorganisation in the US bankruptcy for the Southern District of New York.

Overseas operations, which employ two-thirds of its 9,000 workforce, are not affected.

Allis-Chalmers is a shadow of what it once was, and its decision to put its US businesses into the hands of the bankruptcy courts follows its inability to get speedy approval for a restructuring plan which included the sale of almost all of its remaining businesses.

Mr Wendell Bueche, Allis-Chalmers' chief executive, said yesterday that in recent years the group had been restructuring and reducing the size and scope of its businesses in order to meet the "competitive demands of the drastically changed world marketplace."

He said that the operating results of the group's remaining operations had improved considerably in the last two years and he expected the momentum to continue.

However, the company said that the funds generated by its US operations are currently inadequate to meet its US obligations.

It had a negative US cash flow of more than \$25m in 1986 and another \$25m outflow in the first quarter of the current year.

## ARGENTINE SHIPPING LINE HEADED FOR A TRIM AFTER DECADES OF SUBSIDIES Elma faces the surgeon's knife

BY TIM COOKE IN BUENOS AIRES

IF ALL goes to plan, as it rarely does in Argentina, the state-owned shipping line Elma should be one of the country's first loss-making companies to face the surgeon's knife with a view to bringing its balance sheet back into the black.

The surgeon is Mr Enrique Olivera, president of the new state holding company. His task is to trim the fat off the state sector companies to face the surgeon's knife with a view to bringing its balance sheet back into the black.

As Argentine public sector companies go, Elma is by no means the worst in financial terms. Operating losses last year were only \$17m, down from \$27m in 1985, although below-the-line losses were \$209m due to book-value losses on the sale of 12 ships.

The fleet presently consists of 39 owned ships with a further four leased on time-charter. Most are general cargo types although the company's first container ship was delivered by a local shipyard earlier this year and another is under construction.

Dr Ricardo Passman, a vice-president of the company, said: "There is still a high degree of obsolescence in the fleet, though, and it will have to be reduced further. As we lack funds for major new investments we shall begin leasing new ships on bare-hull charter, to operate them with Argentinian crews, and end the time-charter.

A series of strikes has hit the company in the past weeks, because of the restructuring plans. Mr Luis Finazzo, a seaman's union leader, said he had seen a company document which spoke of selling 27 of the company's ships "which will make most of the 3,000 seamen in the company redundant".

Dr Passman said: "It is only a working hypothesis. Nothing has been decided yet, apart from the

four ships that are already on sale. We are not planning any lay-offs and any redundancies to be made will come through by simply not replacing staff that resign."

Elma has a workforce of 4,800 which, according to the recent company diagnosis carried out by Mr Olivera, needs shaving back by a third to place it on a par with private sector shipping companies in Argentina.

How private capital is to be incorporated is still not clear. For the first time, the company's accounts are to be published at the Buenos Aires Stock Exchange this year. "It is for information purposes and to test interest," said a senior company executive. There is no decision yet to sell shares in the company.

The reason for the caution boils down to a political one. Unions and political opponents of privatisation and rationalisation are already on the march, and a bad choice of private sector partners could be damaging for the Government.

## Lonrho to make assets disposal with sale of British casinos

BY CLAY HARRIS IN LONDON

LONRHO, the international trading company, is to make a rare assets disposal by selling its eight British casinos to Brent Walker Group, the UK property developer and leisure company, for £128m (\$205m).

The deal includes some of the most famous gaming houses in London, including Crocadero in Mayfair and the International Sporting Club in Park Lane.

The transaction gives Lonrho a large profit on the £80m book value of the casinos. Brent Walker will acquire freehold and long leasehold properties valued at up to £150m.

The acquisition will increase Brent Walker's size by 60 per cent.

Mr Paul Spicer, Lonrho director, said yesterday: "It was too high an offer to turn down."

The casinos contributed pre-tax profits of £4.8m in the six months to March 31, more than in the entire

previous year, but the reliance on high-rolling foreign gamblers made performance unpredictable.

Brent Walker, which was granted the first casino licence in the UK and owns three others, expected to be able to increase profits through staff incentives, according to Mr Tiny Rowland, Lonrho's chief executive.

Included in the sale are Charlie Chehers and the Golden Horsehoe in London and Metropole Casinos elsewhere in the UK.

Brent Walker will fund the sale through a £131.7m rights issue of convertible preference shares paying a net dividend of 8 per cent.

Shareholders will be offered 12 convertible shares at £1 each for every five ordinary shares they hold.

Brent Walker shares added 28p yesterday to close at 381p. Lonrho shares also advanced, closing 13½p higher at 370p.

## Merger scheme studied by US regional banks

By Our Financial Staff

MARINE Corporation of Milwaukee has received a \$412.5m merger proposal by West Germany's trade union, says its partial operating results for 1986 plummet to DM 166m (\$83.7m) against DM 311m in the previous year.

BIG's profits would have been lower still had it not sold a number of share stakes as part of the deal hammered out between the BIG's former trade union owners and Aachen and Muenchener, the insurance group which took control of BIG at the start of this year.

Under the Marshall & Isley proposal, which would be structured as a combination of equals, Marine shareholders would receive cash or, at Marine's option, Marshall & Isley common stock, or a combination of cash and stock, equal to at least \$62.50 of Marine common share.

Marine said yesterday its board would consider the proposal but said no date had been set for the board to meet.

Under the Marshall & Isley proposal, which would be structured as a combination of equals, Marine shareholders would receive cash or, at Marine's option, Marshall & Isley common stock, or a combination of cash and stock, equal to at least \$62.50 of Marine common share.

Selling its 25 per cent share in the Volksversorge insurance group, the jewel in BIG's crown, probably raised about DM 700m, although the BIG would not confirm the figure.

Interest income dropped by 8.4 per cent to DM 398.6m, while commission earnings rose by 8.3 per cent to DM 263.7m. The bank's overall interest margin slipped to 1.9 per cent from 2.0 per cent in 1985.

However, profits from own-account trading had been "again satisfactory".

As a start, the bank is setting up BIG Service later this year to market a range of financial services, including insurance, mortgage and banking products, using its own employees working out of BIG's 25 largest branches.

## BfG operating profits plummet to DM 166m

BY HANG SIMONIAN IN FRANKFURT

BANK FUER Gemeinwirtschaft (BfG), the bank formerly controlled by West Germany's trade union, says its partial operating results for 1986 plummet to DM 166m (\$83.7m) against DM 311m in the previous year.

BfG's profits would have been lower still had it not sold a number of share stakes as part of the deal hammered out between the BIG's former trade union owners and Aachen and Muenchener, the insurance group which took control of BIG at the start of this year.

Selling its 25 per cent share in the Volksversorge insurance group, the jewel in BIG's crown, probably raised about DM 700m, although the BIG would not confirm the figure.

Interest income dropped by 8.4 per cent to DM 398.6m, while commission earnings rose by 8.3 per cent to DM 263.7m. The bank's overall interest margin slipped to 1.9 per cent from 2.0 per cent in 1985.

However, profits from own-account trading had been "again satisfactory".

As a start, the bank is setting up BIG Service later this year to market a range of financial services, including insurance, mortgage and banking products, using its own employees working out of BIG's 25 largest branches.

## Dutch group seeks protection from creditors

By Laura Raus in Amsterdam

BREDERO, the financially-troubled Dutch contracting and property group, was forced to seek court protection from its creditors yesterday.

The company said application to the courts had been the only way to save its healthy domestic construction subsidiaries. It planned to wind down the rest of the group.

Bredero was hit last week by a F1.21m (\$6.36m) claim by court-appointed receivers for Bredervast, a real estate subsidiary, 36.7 per cent owned by Bredero.

Yesterday's court protection applies only to Bredero's holding company and not to its operating subsidiaries.

Associated Book Publishers PLC



Disposal of a 35.9% interest  
held by  
RoyWest Trust Corporation (Bahamas) Limited  
to

International Thomson Organisation Limited

COUNTY NATWEST  
acted as adviser to  
RoyWest Trust Corporation (Bahamas) Limited  
& The NatWest Investment Bank Group Limited

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited and does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.



Kingdom of Sweden

Yen 50,000,000,000

4 3/8 per cent. Bonds Due 1992

Issue Price: 101 1/8 per cent.

The following have agreed to subscribe or procure subscribers for the Bonds:

IBJ International Limited

Sumitomo Trust International Limited

Yasuda Trust Europe Limited

Bankers Trust International Limited

Banque Paribas Capital Markets Limited

Credit Suisse First Boston Limited

Deutsche Bank Capital Markets Limited

Merrill Lynch International & Co.

Mitsui Trust International Limited

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd.

Salomon Brothers International Limited

Swiss Bank Corporation International Limited

Wako International (Europe) Limited

Yamaichi International (Europe) Limited

Application has been made for the Bonds in denominations of Yen 1,000,000 and Yen 10,000,000 each to be admitted to the Official List by the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited, subject to the issue of the Temporary Global Bond. Interest on the Bonds will be payable annually in arrears, the first payment being due on 2nd July, 1988.

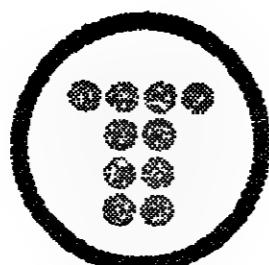
Listing particulars relating to the Bonds are available in the Excel Statistical Service and copies may be obtained during usual business hours up to and including 2nd July, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 14th July, 1987 from:-

Hoare Govett Limited  
4 Broadgate  
London EC2M 7LE

The Chase Manhattan Bank, N.A.  
Woolgate House  
Coleman Street  
London EC2P 2HD

30th June, 1987



*All of these securities having been sold, this advertisement appears as a matter of record only.*

# Compañía Telefónica Nacional de España, S.A.

(National Telephone Company of Spain)

## 18,000,000 American Depository Shares

Representing

54,000,000 Shares

**Goldman, Sachs & Co.**

**Merrill Lynch Capital Markets**

**Salomon Brothers Inc**

<b>Alex. Brown &amp; Sons Incorporated</b>	<b>Deutsche Bank Capital Corporation</b>	<b>Dillon, Read &amp; Co. Inc.</b>	<b>Donaldson, Lufkin &amp; Jenrette Securities Corporation</b>
<b>E. F. Hutton &amp; Company Inc.</b>	<b>Kidder, Peabody &amp; Co. Incorporated</b>	<b>Lazard Frères &amp; Co.</b>	<b>Morgan Stanley &amp; Co. Incorporated</b>
<b>PaineWebber Incorporated</b>	<b>L. F. Rothschild &amp; Co. Incorporated</b>	<b>Shearson Lehman Brothers Inc.</b>	<b>Smith Barney, Harris Upham &amp; Co. Incorporated</b>
<b>S. G. Warburg Securities</b>		<b>Wertheim Schroder &amp; Co. Incorporated</b>	<b>Dean Witter Reynolds Inc.</b>
<b>Advest, Inc.</b>	<b>AIBC Investment Services Corp.</b>	<b>Arnhold and S. Bleichroeder, Inc.</b>	<b>Bateman Eichler, Hill Richards Incorporated</b>
<b>William Blair &amp; Company</b>	<b>J. C. Bradford &amp; Co. Incorporated</b>	<b>Butcher &amp; Singer Inc.</b>	<b>Cowen &amp; Co.</b>
<b>A. G. Edwards &amp; Sons, Inc.</b>	<b>First Southwest Company</b>	<b>Furman Selz Mager Dietz &amp; Birney Incorporated</b>	<b>Dain Bosworth Incorporated</b>
<b>Interstate Securities Corporation</b>		<b>Johnson, Lane, Space, Smith &amp; Co., Inc.</b>	<b>Howard, Weil, Labouisse, Friedrichs Incorporated</b>
<b>Ladenburg, Thalmann &amp; Co. Inc.</b>	<b>Legg Mason Wood Walker Incorporated</b>	<b>McDonald &amp; Company Securities, Inc.</b>	<b>Morgan Grenfell Incorporated</b>
<b>Morgan Keegan &amp; Company, Inc.</b>	<b>Moseley Securities Corporation</b>	<b>Needham &amp; Company, Inc.</b>	<b>Neuberger &amp; Berman</b>
<b>The Ohio Company</b>	<b>Oppenheimer &amp; Co., Inc.</b>	<b>Paribas Corporation</b>	<b>Piper, Jaffray &amp; Hopwood Incorporated</b>
<b>Prescott, Ball &amp; Turben, Inc.</b>		<b>The Robinson-Humphrey Company, Inc.</b>	<b>Stephens Inc.</b>
<b>Stifel, Nicolaus &amp; Company Incorporated</b>	<b>Sutro &amp; Co. Incorporated</b>		<b>Thomson McKinnon Securities Inc.</b>
<b>Tucker, Anthony &amp; R. L. Day, Inc.</b>	<b>Underwood, Neuhaus &amp; Co. Incorporated</b>	<b>Wheat, First Securities, Inc.</b>	<b>Wood Gundy Corp.</b>

## INTERNATIONAL CAPITAL MARKETS and COMPANIES

### Yoko Shibata on how bank opposition has blunted the MoF's reforms Tokyo tests its credit rating system

A FULLY-FLEDGED credit rating system for Japanese companies is to be applied to their issues of bonds and debentures, it is to come into effect from tomorrow. The move follows the relaxation of eligibility requirements for unsecured bonds.

Three home-grown credit rating institutions, Japan Credit Rating Agency, Nippon Investors Credit Service, and Japan Bond Research Institute, have set up shop and have been working to gain acceptance from prospective issuers and securities houses for the fees they will charge for their rating service.

The credit rating agencies started issuing preliminary credit ratings in February last year under guidance from the Ministry of Finance with the aim of completing preliminary ratings for 30 companies by the end of this month.

Japan Credit Rating Agency has already achieved this target, while the other two agencies will meet it by the end of this month.

From today, the three Japanese rating agencies and three foreign institutions—Standard & Poor's, Moody's and Fitch Investors' Service—will start a full rating service. A preliminary credit rating will cost a company around Y2m, while a full rating will cost between Y3m and Y5m, depending on the volume of bonds issued.

Under the eligibility rules up to now, Japanese corporate issuers of unsecured bonds have had to meet six requirements covering such measures as net assets, net worth ratio and the ratio of operating

profits to total capital.

However, these rules have tended to favour companies with a high level of assets.

Changes in Japan's industrial structure have greatly increased the numbers of prominent companies engaged in service businesses, such as retailers or trading houses, the assets of which provide little collateral in the traditional sense for bond issues.

From today, companies with high credit ratings will be able to issue unsecured bonds, even when they do not meet the eligibility rules.

Companies that achieve a rating of AA or higher, and those rated A which have net assets of at least Y55m, will be able to issue unsecured bonds. Companies rated A or higher, and those rated BBB with net assets of at least Y35m, will be able to issue unsecured convertible bonds.

#### Strong resistance

As a result, the number of companies qualified to issue unsecured straight bonds is expected to increase to around 100 from 70 at present, while the number allowed to float unsecured convertible bonds will increase from 180 at present to 330.

The three domestic credit rating agencies were established only two years ago. However, strong resistance from the commissioned banks, which have enjoyed a healthy source of income under the traditional system, has thwarted the MoF's plans for the rating agencies

to take on the role of judging the qualifications of would-be bond issuers.

In Japan, that function remains in the hands of the commissioned banks, which decide whether a borrower qualifies for making an uncollateralised bond issue on the basis of its balance sheet ratios.

The MoF wants to phase out the role of the commissioned banks, and is pinning its hopes on better disclosure, brought about by building up the role of the rating agencies. The final report was issued last December by the Securities Exchange Council, an advisory panel to the MoF, went so far as to say that the legal requirement which obliges a borrower to have a commitment from a commercial bank before it can float an unsecured issue is "not appropriate."

In the current transitional stage, where the credit rating system and the old eligibility system are both in operation, the immediate task for the rating agencies is to build up a high degree of confidence among domestic Japanese companies.

In order to encourage the development of the rating system, the securities houses are considering introducing a disciplinary clause whereby a corporate issuer without a credit rating will have to pay a higher coupon rate on its issue.

The six credit agencies in Japan are pinning their hopes on the adoption of credit ratings for commercial paper issues. The MoF has postponed the

use of the credit rating system for the commercial paper market, which is due to be launched this autumn. However, it has also said that the introduction of the credit rating system will be reconsidered after the CP market has been in existence for a year.

The MoF wants to phase out the role of the commissioned banks, and is pinning its hopes on better disclosure, brought about by building up the role of the rating agencies. The final report was issued last December by the Securities

Exchange Council, an advisory panel to the MoF, went so far as to say that the legal requirement which obliges a borrower to have a commitment from a commercial bank before it can float an unsecured issue is "not appropriate."

In the current transitional stage, where the credit rating system and the old eligibility system are both in operation, the immediate task for the rating agencies is to build up a high degree of confidence among domestic Japanese companies.

In order to encourage the development of the rating system, the securities houses are considering introducing a disciplinary clause whereby a corporate issuer without a credit rating will have to pay a higher coupon rate on its issue.

The six credit agencies in Japan are pinning their hopes on the adoption of credit ratings for commercial paper issues. The MoF has postponed the

use of the credit rating system for the commercial paper market, which is due to be launched this autumn. However, it has also said that the introduction of the credit rating system will be reconsidered after the CP market has been in existence for a year.

The MoF wants to phase out the role of the commissioned banks, and is pinning its hopes on better disclosure, brought about by building up the role of the rating agencies. The final report was issued last December by the Securities

Exchange Council, an advisory panel to the MoF, went so far as to say that the legal requirement which obliges a borrower to have a commitment from a commercial bank before it can float an unsecured issue is "not appropriate."

In the current transitional stage, where the credit rating system and the old eligibility system are both in operation, the immediate task for the rating agencies is to build up a high degree of confidence among domestic Japanese companies.

In order to encourage the development of the rating system, the securities houses are considering introducing a disciplinary clause whereby a corporate issuer without a credit rating will have to pay a higher coupon rate on its issue.

The six credit agencies in Japan are pinning their hopes on the adoption of credit ratings for commercial paper issues. The MoF has postponed the

### Foreigners allowed in next

#### NTT sale

By Yoko Shibata in Tokyo

THE JAPANESE Ministry of Finance has decided to allow foreign securities houses to join the syndicate underwriting next year's sale of Nippon Telegraph and Telephone (NTT) shares owned by the government.

Officials admit that the decision reflects the Ministry's concern to forestall friction with foreign countries given the discrimination enjoyed by foreign securities houses over their original exclusion from the NTT share underwriting in the current fiscal year.

However, some banks argue that since eligible issuers of bonds are those unsecured straight bond issuers selected by the credit rating system, the proposed CP market will in fact be using an indirect rating system.

Mr Keijiro Koyama, managing director of the Economic Federation (Keidanren), commented recently that "If there is a fully functioning rating system for CP, the credit rating agencies will have work enough."

In fact, CP credit ratings are those much coveted by the rating agencies. If credit rating fees were calculated on the volume of domestic convertible bonds issued in fiscal 1986 (a historically high year), the rating fees raised by the credit rating industry could reach Y500m-Y600m.

The MoF has postponed the

use of the credit rating system for the commercial paper market, which is due to be launched this autumn. However, it has also said that the introduction of the credit rating system will be reconsidered after the CP market has been in existence for a year.

The MoF wants to phase out the role of the commissioned banks, and is pinning its hopes on better disclosure, brought about by building up the role of the rating agencies. The final report was issued last December by the Securities

Exchange Council, an advisory panel to the MoF, went so far as to say that the legal requirement which obliges a borrower to have a commitment from a commercial bank before it can float an unsecured issue is "not appropriate."

In the current transitional stage, where the credit rating system and the old eligibility system are both in operation, the immediate task for the rating agencies is to build up a high degree of confidence among domestic Japanese companies.

In order to encourage the development of the rating system, the securities houses are considering introducing a disciplinary clause whereby a corporate issuer without a credit rating will have to pay a higher coupon rate on its issue.

The six credit agencies in Japan are pinning their hopes on the adoption of credit ratings for commercial paper issues. The MoF has postponed the

### Peseta-denominated issue from Eurofima well met

By ALEXANDER NICOLL, EUROMARKETS EDITOR

AFTER THE Samurais and the Bulldog, the Matador. This was the name being tossed around Madrid yesterday for a new sector of the international bond market after Eurofima, the railway financing concern, became the first non-resident issuer to launch peseta-denominated bonds.

Its Pts 10bn issue, launched on the domestic market by Morgan Guaranty's Spanish subsidiary, represented a new step in the opening of Spanish markets to foreign participation.

The bond also broke new ground because its 10-year maturity was longer than that of any other outstanding issue in Spain. The longest government bond is for seven years.

The Spanish stock market has seen an influx of foreign investors over the past year and a half. Foreign borrowers have also been looking increasingly at the peseta market. Earlier this year, Peugeot arranged a multi-option facility enabling it to tap various instruments in pesetas.

The issue has a 124 per cent coupon and is priced at 99.4 per cent. It is callable after six years at 101. Morgan Guaranty has officially interpreted the NTT share underwriting by foreign brokerage houses as a temporary—and hence not illegal—shareholding.

For fiscal 1987, beginning last April, the MoF has already selected 26 Japanese brokerage houses including the big four (Nomura, Daiwa, Nikko and Yamai) as members of the main underwriting syndicate for the second tranche of NTT share sales, which is expected in October. The MoF has selected the 26 houses on the basis of how they acquitted themselves during the first NTT share sale, which took place in fiscal 1986.

The Ministry intends to invite 94 more securities houses, including 35 foreign brokers, to form a sub-syndicate to sell NTT shares this October. The underwriting share of each house is to be determined in principle on the basis of its performance in the previous NTT share sale.

However, the underwriting share of the foreign brokerage houses would, on this basis, be virtually zero, and they would have to be excluded from the sub-syndicate.

In view of the foreign brokerage houses' anger at their exclusion from the sub-syndicate, the MoF is planning to allot them a special quota. The Ministry has ordered the Japanese brokerage syndicate to work out a formula to allow the foreign brokerage houses a share in the underwriting of the NTT issue.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.

The Ministry intends to allow about five foreign securities houses to join the main underwriting syndicate during the next fiscal year, provided that they sell a sizeable volume of NTT shares in the current fiscal year.</

## INTERNATIONAL COMPANIES and FINANCE

Yoko Shibata on the problems facing an over-regulated industry  
**Shake-out for Japan's oil refiners**

A SHAKE-OUT is about to get under way in Japan's oil refining industry following the government's recent decision to withdraw its so-called "administrative guidance" in the sector.

The industry has been highly protected and regulated up to now, with the result that there is too much refining capacity and far too many petrol stations in the country.

Industry executives are under no illusions about what will happen when the Ministry of International Trade and Industry (MITI) gives free rein to market forces next year.

"Deregulation will drive oil refiners into a bloodletting fight, competitive viciously for their survival," said Mr. Yasuaki Takeuchi, president of Nippon Oil, Japan's largest oil products distributor and president of the Japan Petroleum Industry Association (JPIA).

The blood could start flowing fairly soon. Japan's oil distributors are in surprisingly poor shape for a fight.

In spite of the unprecedented favourable business climate they have enjoyed in the past year — low crude prices, low interest rates, foreign currency gains — all the big refiners, such as Nippon Oil, Kyodo Oil and Idemitsu Oil, reported setbacks in sales and profits in the year to March 1987.

The ten top refiners' gross margins averaged only 0.92 per cent, about half the average

for companies listed on the Tokyo Stock Exchange in the year to March 1987.

MITI's heavy-handed regulation is the cause. As in other sectors, it has applied the notorious "convoy system" of administrative guidance to the industry with a view to allowing the weakest companies to survive. For example, petrol

stations finished the year in loss.

MITI developed a "scrap and build" policy on petrol stations on the principle that nobody

benefited from the fall of crude oil prices last year amounted to Y4,500bn (\$36bn), yet the refiners' income from product sales was cut by Y5,000bn. The result was that 48.3 per cent of the nation's 89,000 petrol stations finished the year in loss.

It acknowledged that the removal of the guidance would probably cause a temporary increase in the number of outlets but eventually loss-making petrol stations would be closed, and the industry streamlined. It was desirable that leading companies be strengthened during the period of divestment, the council said. It also predicted that marginal refineries would close, and Japan's petrol refining capacity would drop by 15 to 20 per cent from the current 4.9m barrels a day.

MITI now says it will move faster than the report suggests, and will remove its restrictions on the number and location of petrol stations by March of next year.

The big oil refiners, such as Nippon Oil, General Oil, Cosmo Oil and Showa Shell Oil, had already mapped out their streamlining plans, centring on cut backs in their workforces and the closure of unprofitable refineries. Nonetheless, they were startled by MITI's aggressive attitude.

Mr Takeuchi said, "If MITI provokes a quarrel in the oil industry, the industry will have to take up that quarrel."

production quotas are allocated among the 11 biggest oil refiners and operated by seven consortia of distributors. The idea was that this would enhance the nation's security, in the event of supply shortages.

However, the system has led merely to excessive competition at the retail level, with each distributor trying desperately to maximise its market share. That, in turn, has weakened the industry financially. According to the JPIA, the

should open a new outlet without shutting down an old one. But the oil companies ignored it.

MITI's increasing concern about the state of the oil industry led it to commission the Petroleum Council, its advisory body, to make recommendations for structural change. The council's report was published in mid-June, an event which, in Japanese administrative practice, means that MITI has accepted its recommendations.

The Gulf Co-operation Council. Competition from Emirates Air, a rival airline formed in 1985 by Dubai, has been especially tough for Gulf Air, airline officials concede.

The loss followed a fall in earnings to \$36.2m from \$50.8m in 1985. Bahrain's Minister of Development and Industry, Mr. Yousef Al-Shirawi, said all economic forces "have been against us but we are not at the bottom."

He blamed the airline's problems on the downward trend of the gulf economy and severe competition among airlines flying in the region.

The four Gulf states that own Gulf Air, along with Saudi Aramco and Kuwait, are grouped in a regional economic and security alliance known as the Gulf Co-operation Council.

Set up in 1974, Gulf Air made high profits in the oil boom years. But the region has been suffering from the glut on the world oil market, as well as the repercussions of the Iraq-Iran war.

Competition and a slump in the oil industry put strains on the airline, which has had to resort to a substantial cut in the number of employees in order to rationalise expenditure.

Gulf Air has a fleet of 20 aircraft flying to major cities in the Middle East, the Far East and Europe.

## BHP suffers 17% earnings setback

BY CHRIS SHERWELL IN SYDNEY

BROKEN HILL Proprietary (BHP), Australia's largest company, yesterday reported a worse-than-expected 17 per cent fall in annual profits on a 7.2 per cent rise in sales, but indicated it was looking for an improvement in the current year.

The earnings drop, shown in figures for the 12 months to May, was the steel, minerals and petroleum group's first in four years. It reflected weak oil and mineral prices, the impact of industrial troubles in the steel division and a higher corporate tax rate.

Group net profit before minority interests and extraordinary items was A\$840.2m (US\$604m) down from the previous year's A\$1,009m but still the second highest result on record.

Revenue climbed from A\$8,745m to A\$9,221m.

Mr. Brian Loton, chief executive, said the result was "less than we'd planned and hoped for," while directors expressed open disappointment at the outcome. Though all hope for

an improvement in the current year, no profit forecast was offered.

Some comfort was taken from the fact that net profit in the final quarter of 1986-87, at A\$221.9m, was 23 per cent above the corresponding period last year, principally due to higher petroleum production and firmer oil prices.

A segmental breakdown of the results shows that BHP's

profits are now largest from the minerals division, although, at A\$329m, they were marginally down.

The petroleum profit was down 4.8 per cent at A\$225m,

mainly due to lower average crude oil and LPG prices and smaller volumes. But second-half earnings were substantially better than those of the first half.

The principal disappointment came in steel, where industrial disputes knocked some A\$50m off pre-tax profits and contributed to a 21 per cent fall in net earnings to A\$200m.

In addition to a slump in shipbuilding, the yen's appreciation, the falling workload, and the heavy burden of retirement payments for 5,000-6,000 workers following the closure and sale of five plants affected results.

When the parent company reported its pre-tax loss of Y42.4bn,

the largest loss registered among Japan's 1,668 listed companies, Sanwa Bank its main bank, and Hitachi Ltd. (its sister company with no capital affiliation) decided each to dispatch three directors to the shipbuilder to help the company out of its current difficulties.

When the parent company reported its pre-tax loss of Y42.4bn,

the largest loss registered among Japan's 1,668 listed companies, Sanwa Bank its main

bank, and Hitachi Ltd. (its

sister company with no capital affiliation) decided each to dispatch three directors to the shipbuilder to help the company out of its current difficulties.

## Hitachi Zosen group net

result shows Y6bn surplus

BY YOKO SHIBATA IN TOKYO

HITACHI ZOSEN, Japan's third largest shipbuilding group, has reported consolidated net profits of Y6,095m (US\$4.67m) for the year to March 1987, compared with the previous year's net loss of Y864.07m, on turnover of Y864.07m, down 2.3 per cent. The results cover four subsidiaries.

The group suffered a pre-tax loss of Y35.8bn for the year with the parent company alone registering a deficit of Y642m. The losses were trimmed by adding a profit of about Y40bn mainly stemming from securities sales. Hitachi Zosen's pre-tax loss in the previous year was Y28.87m.

When the parent company has turned in a favourable performance. In addition Polychrome, the US ink and printing plate make acquired after a bitter bid battle in 1979, has managed to claw its way back to profit.

● Fuji Photo Film expects group net profit to reach Y64bn in the year ending October 1987, up 2.9 per cent. It said earnings per share are estimated at Y172.13 against Y168.10 in 1986-88.

TRADING IN the shares of the

Evergo group of companies was

suspended yesterday by the Hong Kong

stock exchange yesterday because the group is holding

trades which may have a material

impact on share prices. The

group comprises Evergo Indus-

trial Enterprise, Chinese Estates and China Entertainment and Land Investment Co.

Local brokers said Evergo is

discussing the sale of China

Entertainment to the Kadoorie

family, which controls Hong

Kong and Shanghai Hotels.

U.S. \$400,000,000

BankAmerica Overseas  
Finance Corporation N.V.

Guaranteed Floating Rate  
Subordinated Capital Notes  
Due 1996

Guaranteed on a subordinated basis  
as to payment of principal and interest by

**BankAmerica  
Corporation**

Interest Rate 7 1/16% per annum  
Interest Period 30th June 1987  
30th September 1987  
Interest Amount per U.S. \$50,000 Note due 30th September 1987 U.S. \$934.38  
Credit Suisse First Boston Limited  
Agent Bank

U.S. \$75,000,000



Girozentrale und Bank  
der österreichischen Sparkassen  
Aktiengesellschaft

Floating Rate Subordinated Notes Due 1991

Interest Rate 7 1/16% per annum  
Interest Period 30th June 1987  
30th September 1987  
Interest Amount per U.S. \$1,000 Note due 30th September 1987 U.S. \$19.01  
Credit Suisse First Boston Limited  
Agent Bank

American Express Bank Ltd.

U.S. \$100,000,000

Floating Rate Subordinated Capital Notes Due 1997

Notice is hereby given that the Rate of Interest has been fixed at 7 1/16% and that the interest payable in respect of U.S. \$10,000 principal amount of Notes for the period June 30, 1987 to September 30, 1987 will be US\$186.88

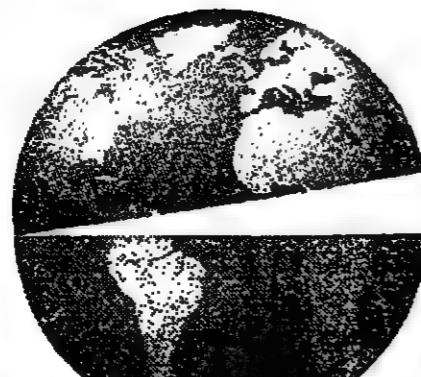
June 30, 1987, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank



# BSN. THE BRANDS OF SUCCESS.

1966. FF1 BILLION IN TURNOVER

1986. FF1 BILLION IN PROFIT



1987. BSN FORGES AHEAD!  
FF1.5 BILLION OF INCREASE IN CAPITAL

Rights issue of 451,790 new shares of FF 100 par value each to be offered for subscription.  
Subscription period: June 24, 1987, to 23 July, 1987 inclusive. Preferential subscription rights: 1 new share for 10 every shares held.  
Issue price: FF 3,500.  
New share rank from July 1, 1987.

BSN - 7, rue de Téhéran - 75008 PARIS - FRANCE

Gervais  
Danone  
Dan'up  
Taillefine  
Panzani  
Amora  
Liebig  
Maille  
Blédina  
Gallia  
Cracottes  
Matrone  
Vandamme  
Pie Qui Chante  
Lu  
L'Alsacienne  
Heudebert  
Kronenbourg  
Kanterbräu  
Evian  
Badoit  
Pommery  
Lanson  
...



Significant market positions and wide product ranges.

Tomorrow, the continued drive for expansion in Europe and throughout the world.

BSN stakes its future success above all on research and development of products and processes, on the improvement of product quality, and on technological progress.

**BSN**  
GROUPE

FRANCE'S LEADING FOOD AND BEVERAGE GROUP



## UK COMPANY NEWS

## Atlantic Computers stake sold in £55m transaction

BY STEPHEN FIDLER

THREE major shareholders in Atlantic Computers, the computer leasing group, yesterday sold a large block of the company's shares in a transaction valued at more than £55m.

The 7.5m shares, 9.3 per cent of the company's equity, were sold by closely-linked companies which have undertaken to maintain for at least three months their remaining stakes in Atlantic of 8 per cent each.

The companies are Vagos Corporation, a privately-held company cut it's stake by 2.7m shares; Peakhurst Corporation, a Panama-registered

company advised by his son Nigel, which reduced its stake by 2.1m shares; and Canford Resources, advised by Mr Ian Skipper, which also lowered its holding by 2.7m shares.

The sales return their stakes to the level of April 1986.

The shares in Atlantic, whose market capitalisation has grown from £10m to more than £55m in four years, were placed at 75p each in about two hours yesterday morning by Salomon Brothers, the US investment bank.

Salomon had bid for the shares at an undisclosed price in a "bought deal" reminiscent to investors there.

of US practice, but increasingly used in London as a method of placing large share blocks.

Placement was achieved with little immediate impact on the share price, although in later trading it dipped 2p to close at 75p.

About half the shares were

placed with UK investors, and the rest mainly in Europe, but also in Japan. The company, which merged with its rival Comcap in April, is aiming to widen its shareholder base outside of the UK and intends to bring a roadshow to the US next month to explain the company to investors there.

## H Ingram buys CoxMoore

BY CLAY HARRIS

Harold Ingram yesterday ignored the heat and prepared to don a brand new CoxMoore sweater. The knitwear group announced plans to pay £18.9m in shares for two privately owned textile groups, Reason Group and CoxMoore Holdings. CoxMoore, the latter's label for men's luxury knitwear, will give its name to the combined company, which has total annual sales of £53m.

Ingram accounts for less than one tenth of the total. It yesterday reported a fall in pre-tax profits from £246,000 to £224,000 on turnover sharply down from £5.26m to £3.69m in the year to April 30. An unchanged final dividend of 1.75p maintains the total at 3p.

Ingram shareholders approve the acquisition and a £5.65m placing of new shares, they will end up with less than 16 per cent of the new group, which will be valued at £31.3m at the

placing price of 140p. The shares were suspended last week at 170p.

Mr Michael Renton and Mr Martin Green, who control Reason and CoxMoore, will assume key executive roles at the new company, which they describe as a knitwear, garment and textile manufacturer of considerable size and presence. The vendors will control 60 per cent of CoxMoore.

Reason, the Midlands-based group acquired by Messrs Renton and Green in January 1986, makes and processes textiles and manufactures underwear, swimwear and other clothing. CoxMoore, taken over two months ago, makes high quality knitwear in Derbyshire. More than half of its production is exported.

The two companies achieved pre-tax profits of £1.2m on sales of £49.3m in the year to March 31. Their net assets at that date

totalled £5.6m.

The Take-over Panel has waived the requirement that a general offer be made to Ingram shareholders. A claw-back of the shares to be placed was ruled out in order to broaden the shareholder base and widen the market in the share.

Mr Walter Dickson, Ingram chairman, said that the 1986-87 results reflected the impact of a fire in August which destroyed the company's dye works and affected knitwear production.

The group had been adequately insured for the loss of profit and the costs of rebuilding and re-equipping the dyeworks. Construction was expected to be completed by October or November.

If the acquisitions are approved, dealing in Ingram shares is expected to resume on Friday. This reduced his holding by 5.2 per cent.

The shares were placed at 320p by the company's brokers, Lawrence Prust, with a selection of major institutions.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres-ponding div	Total for year	Total last year
Blue Arrow	1st 1	Aug 21	0.6	—	2
Boged Pelepalu	0.2	—	0.2	0.25	0.31
Boged Pelepalu A	0.4	—	0.4	0.5	0.62
Campbell Armstrong	1.95	Aug 14	—	3.25	—
Clyde Blowers	0.83	—	0.83	—	7.15
C. Cohen	8.4	Aug 23	7.5	12.1	10.8
Dowty	3.8	—	3.8	6.2	5.5
Eldridge, Pope	3.5	—	3.25	—	7
FNFC	3	Aug 26	2.25	—	6.99
Harold Ingram	1.75	—	1.75	3	3
Lyon Prop	3.85	Sept 11	3	5.5	4.5
Prism Leisure	0.73	Aug 14	—	1.15	—
Unit Group	1.15	—	—	—	—
VSEL	6	—	—	6	—
Wilding Office	1st 1.3	Aug 8	—	—	—

Dividends shown per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. <sup>1</sup> On capital increased by rights and/or acquisition issues. <sup>2</sup> USM stock. <sup>3</sup> Unquoted stock. <sup>4</sup> Third market. <sup>5</sup> Shares placed in December 1986.

## Wells Fargo &amp; Company

U.S. \$150,000,000

Floating Rate Subordinated Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 30th June, 1987 to 31st July, 1987 the Notes will carry an interest rate of 7.225% per annum. Interest payable on the relevant interest payment date 31st July, 1987 will amount to US\$6.22 per US\$10,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

## Wells Fargo &amp; Company

U.S. \$100,000,000

Subordinated Floating Rate Capital Notes due September 1997

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 30th June, 1987 to 30th September, 1987 the Notes will carry an interest rate of 7.2% per annum. Interest payable on the relevant interest payment date 30th September, 1987 will amount to US\$18.68 per US\$10,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

## CCA suspended

Shares in CCA Galleries — formerly Christie's Contemporary Art — were suspended at 106p yesterday. An announcement is expected on Wednesday. Shares in CCA were placed at 80p on the Unlisted Securities Market two years ago. Profits reached £486,000 before tax in 1986.

OPTOMETRICS (USA) (optical components manufacturers): Turnover US\$2.57m (£1.92m) for year to March 31, compared with \$2.63m. Pre-tax profits \$82,000 (£32,000 loss) and earnings per share 0.9 cents (2.8 loss). Investment income \$9,000 (£31,000) and interest payable \$92,000 (£132,000). Tax credit \$8,000 (£47,000).

## Nimslo loss above \$1m despite 3-D sale

By Philip Coggan

Nimslo International, the 3-D camera company which has been struggling since it joined the USM in 1981, yesterday reported a further pre-tax loss of \$1.14m in the year to February 3, despite the exceptional credit of \$2.83m.

The company's activities have been vastly reduced following the sale of its professional portrait operations and the sale of its rights in amateur 3-D photography to Nissel and Mazzatorta — the latter deal bringing in the exceptional credit. Turnover last year was only \$1.6m compared with \$3.2m the previous year.

The first half growth was

mainly because of increases in business transacted, but was also aided by a reduction in costs. Improved efficiency was

## FNFC surges 68% to £22.4m

SUBSTANTIAL rises from both the commercial lending and consumer credit divisions boosted First National Finance Corporation for the six months ended April 30 1987.

Profits were divided as to property, £5.77m (£4.02m), commercial lending £4.67m (£216,000), consumer credit £16.53m (£11.5m), First National Securities £2.34m loss (£2.36m).

On turnover, excluding banking business, down slightly at £10.75m, compared with £11.77m, pre-tax profits came through 68 per cent higher at £2.42m (£1.37m), and fulfilled company's expectations, said Mr Richard Langdon, chairman.

The directors said that the

apparent decrease in profitability of the property sector was because of the uneven spread of activity over the year in this area. Some contracts were now reaching completion, so there was every expectation that this division would show good growth over the full year.

After tax of £3.5m (£1.24m) earnings per 10p share were given as 13.1p (9.6p) basic and 11.5p (9p) fully diluted while the interim dividend is lifted to 3p (2.25p) net — last year's final was 4.1p paid from pre-tax profits of £56.43m.

## • comment

The market has still not, relative to the All-Share Index, regained the rating it had in 1973. However, in the last six months the company has shown signs of returning to favour — the share price has risen over 50 per cent and closed last night up 4p at 31.9p. The company's cautious approach on

lending shows it is only too aware of the lessons of the past — its bad debt provisions on consumer credit are under control and its commercial lending, vastly expanded because of the acquisition of TCB, was held back because customers were actually repaying early. Property profits were slightly disappointing in the light of the buoyant housing market, but that should redress itself in the second half and pre-tax profits could top £50m. That puts the prospective p/e at only 12 which is not over-demanding considering how well the company has recovered from the dark days of 1974.

## South Africans' Baynes stake

By Nikki Tait

Hot on the heels of Friday's deal at Aegis Jewellery, another small shell company — Charles Baynes — is coming under the control of a South African businessman.

This time, 39-year-old Dr Bruce McInnes — currently chairman of a quoted South African diesel engines company, Rudaco — is planning to take a 31.9 per cent stake in Baynes.

Under the deal, which requires shareholder approval, Lotus Investments — a British Virgin Islands company, controlled by Dr McInnes' family trust — will subscribe for 10m new shares in Baynes at 20p a share, and be granted an option over a further 3.1m shares at the same price. Hambros, the merchant bank, will subscribe for a further 5m on similar terms, and place at least 4m with institutional and other investors at 21p—22.5p to investors in concert with Lotus.

A further 4.8m shares will then be issued via a one for four rights issue, again at 20p. Net result will be to raise approximately £3.8m for Baynes and, assuming exercise of the options, give Lotus a 31.9 per cent holding.

## Govett trust buys large stake in Smith Doctus

By NIKKI TAIT

Govett Strategic Investment Trust, the general fund with a policy of taking sizable holdings in its UK investments, reported interim pre-tax profits of £592,000 compared with £255,000 for the six months ended February 28 1987. The results have been compiled on a merger accounting basis.

Mr Remo Dipe, chairman, said the board considered it impracticable at this stage to make any dividend payment but it was confident that it would be able to declare a dividend at the year end.

## BOARD MEETINGS

## Stat-Plus shares rise by 45p

Stat-Plus, office and law stationers, saw its market capitalisation rise by more than 10 per cent yesterday after it was announced that Mr Derek Bird, the chairman, had sold 1.1m shares in the company on Friday. This reduced his holding by 5.2 per cent.

The shares were placed at 320p by the company's brokers, Lawrence Prust, with a selection of major institutions.

## SHARE STAKES

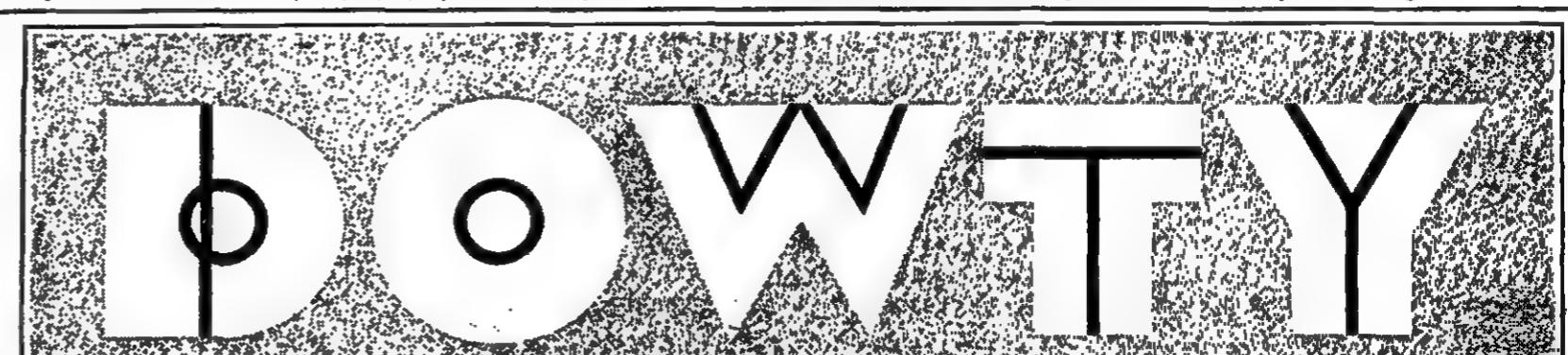
Seatchai and Seatchi — Directors Charles Seatchi and Maurice Seatchi each purchased 2,172 preference shares (4.83 per cent) to Govett. The total ordinary share holding of John Govett's funds will now be 17.38 per cent.

Smith Doctus has also revealed a £53,933 loss before tax in the year to end-March (before Doctus was merged), compared with a £68,147 deficit in the previous 12 months. The year-end is being extended to March 20.

The seller is Mr John Barker, formerly chairman of Smith Whitworth, who will be resigning as a director of the company. The company says the arrangement is an entirely amicable one and that it is sorry to lose Mr Barker's services. Mr Barker is also selling

2,172 preference shares (4.83 per cent) to Govett.

The shares added 2p to 147p yesterday.



## Trading profit up 24% - order book up 22%

The reorganisation of the Group into five divisions was successfully implemented during the year. All divisions increased sales, but the profits increase was derived from strong performances in Aerospace, Mining and Information Technology. And with acquisitions both last year and after the year end we have increased our range of products and broadened our geographic base.

The Aerospace Division benefited from new civil programmes on Airbus A320, de Havilland Dash 8, Fokker 50 and 100 and improved product support sales. The purchase last month of HUI Inc. will give new access to the US civil and military aviation markets.

The Electronics Systems Division had continuing high levels of engineering spend for bids on new work and for product development, which led to an increase in the order book of 42%. The submarine combat system is at an early stage of development, is on schedule and progressing well.

The Information Technology Division grew well, with strong contributions from communications equipment in the US, and VDUs and monitors in the UK. Turnover increased by 11% and profits by 40%.

The Mining Division had an exceptional year, benefiting from the Dowty Meco reorganisation and a good performance overseas.

The Industrial Division performed well in difficult conditions in the UK but enjoyed success overseas. The recent acquisition of Woodville Polymer Engineering, a leader in stealth technology, will enhance product range and profit potential.

## RESULTS IN BRIEF

	1986/7		1985/6		5 YEAR RECORD			
	Turnover	Trading Profit						

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange and does not constitute an invitation to any person to subscribe for or to purchase any securities. Application has been made to the Council of The Stock Exchange for all of the issued shares of the Company to be admitted to the Official List. It is expected that dealings will commence in the issued shares of Merlin on 30th June 1987.



MERLIN INTERNATIONAL PROPERTIES LIMITED  
(incorporated in the Isle of Man, registered no. 25783)

### Introduction to the Official List

#### Rights Issue

ARRANGED AND UNDERWRITTEN BY

Citicorp Investment Bank Limited

6,000,000 New Ordinary Shares of 25p each  
at 130p per share

AND  
30,000,000 Convertible Preference Shares  
of £1 each at par

Listing Particulars relating to the Company and the Rights Issue are available in the Exel Statistical Service and copies of such particulars may be obtained from the Company Announcements Office, The Stock Exchange, Throgmorton Street up to and including 2nd July 1987 and up to and including 14th July 1987 during usual business hours (Saturday and public holidays excepted) from:

Citicorp Investment Bank Limited  
335 The Strand  
London WC2

Scrimgeour Vickers & Co Limited  
20 Copthall Avenue  
London EC2R 7JS

25th June 1987

This announcement appears as a matter of record only.

DAF Finance Company N.V.

Dfls 100,000,000

### Commercial Paper Programme

Arranged by

Amsterdam-Rotterdam Bank N.V.

June, 1987

U.S. \$400,000,000



### The Kingdom of Belgium

Floating Rate Notes Due July, 2005  
In accordance with the provisions of the Notes, notice is hereby given that interest payable on 31st July, 1987 will amount to U.S.\$8,645.84 per U.S.\$250,000 Note.

Interest rates applicable are as follows:  
30th Jan. 1987 to 27th Feb. 1987 - 6 1/4%  
27th Feb. 1987 to 31st Mar. 1987 - 6 1/4%  
31st Mar. 1987 to 30th Apr. 1987 - 6 1/4%  
30th Apr. 1987 to 29th May 1987 - 7 1/4%  
29th May 1987 to 30th June 1987 - 7 1/4%  
30th June 1987 to 31st July 1987 - 7 1/4%

Agent Bank:  
Morgan Guaranty Trust Company of New York  
London

Ente Nazionale per l'Energia Elettrica  
U.S. \$300,000,000

Floating Rate Notes Due 2005  
Unconditionally guaranteed as to payment of principal and interest by

The Republic of Italy

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 7-403125% for the Interest Determination Period 30th June, 1987 to 31st July, 1987. Interest accrued for this Determination Period and payable 30th November, 1987 will amount to U.S.\$63.75 per U.S.\$10,000 Note and U.S.\$1,993.75 per U.S.\$250,000 Note.

Agent Bank:  
Morgan Guaranty Trust Company of New York  
London

U.S. \$200,000,000  
Bankers Trust Overseas Finance N.V.  
Incorporated in the Netherlands Antilles

### Guaranteed Floating Rate Subordinated Notes Due 1994

For the three months  
30 June, 1987 to 30 September, 1987  
the Notes will carry an interest rate of 7% per cent per annum and interest payable on the relevant interest payment date 30 September, 1987 against Coupon No. 20 will be U.S.\$18.85 per U.S. \$1,000 Note and U.S.\$188.47 per U.S. \$10,000 Note.

By Morgan Guaranty Trust Company of New York, London  
Agent Bank

Copenhagen Handelsbank A/S  
(incorporated in the Kingdom of Denmark with limited liability)

U.S. \$100,000,000  
Subordinated Floating Rate Notes Due 2000

In accordance with the provisions of the Notes notice is hereby given that for the six months interest period from 30th June, 1987 to 30th December, 1987 the Notes will carry an interest rate of 7 1/4% per annum. The interest payable on the relevant interest payment date, 30th December, 1987 will amount to U.S.\$378.07 per U.S. \$10,000 Note and U.S.\$9,451.82 per U.S. \$250,000 Note.

Morgan Guaranty Trust Company of New York, London  
Agent Bank

## UK COMPANY NEWS

### Redfearn expands into packaging

BY DAVID WALLER

Redfearn National Glass yesterday announced a significant diversification with the £12.5m acquisition of a flexible packaging company from Bunn, the paper and plastics group. Bunn Flexpack (BFL) made operating profits of £1.2m on turnover of £34.4m in 1986. This compares to Redfearn's pre-tax profits of £2.6m on turnover of

£58.9m for the year to the end of September.

The Yorkshire-based glass and plastics manufacturer forecast that pre-tax profits for the current year would be no less than £3.6m, excluding any contribution from BFL.

The purchase is to be financed by cash raised from the placing of 3.95m new Redfearn shares

at 520p, a 65 per cent expansion of the company's equity.

Mr Arthur Church, Redfearn's chief executive and principal architect of the company's recovery from losses in 1984, said that he had been looking for a "third leg" to the business for some time.

"At last we have found something which meets our

criteria: BFL's activities complement our existing packaging businesses, and we can bring our skills and resources to bear. We have many customers in common."

BFL has between 8 and 10 per cent of the UK market for flexible packaging and its turnover is divided equally between confectionery, biscuits and cakes, and fresh food.

It made a loss of some £3.5m three years ago. In the past eighteen months, Bunn has invested £5m in new plant and machinery. "The benefits of this have yet to feed through," said Mr David Richards, Redfearn's finance director.

The acquisition will reduce the proportion of Redfearn's turnover derived from glass from 55 per cent to around half. Reflecting this, the company is to change its name to simply Redfearn plc.

Redfearn's shares fell 24p yesterday to 554p. Bunn lost 5p to 288p.

### Zetters considers bingo spin-off

BY CLAY HAWKES

Zetters Group shares rose another 15p yesterday after the football pools operator said it was considering spinning off its bingo clubs into a new company with a separate listing.

Closing at a record 355p yesterday, Zetters' shares have risen by 50 per cent since the beginning of June. The company's market value of nearly £26m.

The possible demerger would not involve the raising of any

new capital. Mr Paul Zetter, chairman, said yesterday Zetters' shareholders would receive shares in the bingo offshoot.

The move would give the Zetter family, which controls the company, a means of keeping the pool's operation even if the bingo business was subsequently taken over.

Zetters operates 28 bingo clubs in the Midlands, west of England and south coast. They

contributed nearly 54 per cent of Zetters' £1.67m operating profit in the year to March 1986.

The company intends to announce further details in August, with its 1986-87 results.

N. M. Rothschild and Wood Mackenzie are advising Zetters.

Apart from the proposed demerger, Zetters said it knew of no other reason for the recent surge in its share price.

### C.E. Heath £5.5m sale to cut borrowings

BY NICK BUNKEK

C. E. Heath, the insurance broker, is selling its 90 per cent stake in a French underwriting agent for FF 54m (£5.5m) in cash in a move that will release money to repay some of Heath's borrowings and help finance expansion of the group's broking activities.

Heath said it had agreed to sell its holding in Groupe Sprinks SA to SIS Holdings, a privately-owned Swiss financial services group formed recently by three former employees of the Swiss Reinsurance group. The deal is conditional on

approval from the French Finance Ministry.

Groupe Sprinks acts as an underwriting agent for various insurers which include its wholly-owned subsidiary Compagnie Francaise D'Assurances Europees SA.

The net book value of Heath's 90 per cent of Groupe Sprinks is FF 50m, and the company made a pre-tax profit of FF 5.1m in 1986.

Mr Peter Presland, Heath's group finance director, said Heath's strategy was now much more towards broking rather than underwriting and the disposal fitted in with that. He added, Groupe Sprinks was also mainly active in French industrial fire insurance, a class of business which had produced flat results recently.

Trading continued to be encouraging and the board remained confident that the company would continue its expansion. They viewed the future with considerable confidence.

Mr Terry Wilding, the chairman, said sales had been very good over the first half as expected and with the company's strong management and marketing policy he had every confidence that the pace would continue throughout the second half.

Trading continued to be encouraging and the board remained confident that the company would continue its expansion. They viewed the future with considerable confidence.

Mr Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

Over the next two years the group plans to spend £25m on the existing portfolio to enhance the possibility of higher revenue in addition to that which would come from rent reviews. Many of the group properties are let at historically low rents, Mr

Wilding said: "We are satisfied with the results of the first half and are optimistic about the second half."

## UK COMPANY NEWS

Clay Harris on Brent Walker's purchase of Lonrho casinos

### Right time to cash in the chips

**LONRHO** IS cashing in its chips after 10 years at the gaming table.

The approach from Brent Walker, which led to the £128m sale of eight UK casinos, could not have come at a better time for the international trading group.

The £63m profit on the book value of the assets would more than offset any extraordinary loss arising if Lonrho sold its stake in Today, although talks with Mr Robert Maxwell apparently ended yesterday.

It should also make the Lonrho balance sheet less vulnerable to critics such as the al-Fayed brothers, owners of the House of Fraser stores group which includes Harrods.

The al-Fayed and Mr Tiny Rowlands, Lonrho chief executive, have been locked in a fierce verbal and legal battle for more than two years.

With the casinos contributing pre-tax profits of less than £5m last year, the proceeds of the sale will also feed through immediately to Lonrho's profits, providing an estimated interest income of £12m.

"It was a little bit of opportunism that got them in and it's a little bit of opportunism that got them out," one City



Tiny Rowland (left), chief executive of Lonrho, and George Walker, his opposite number at Brent Walker.

analyst said yesterday. Lonrho got its first casino almost by chance in 1977 when it bought the old Metropole hotel from AVP Industries. The hotel in Brighton included a small casino. It was this casino, ironically, which first attracted the attention of Mr George Walker, chairman and chief executive of Brent

Rowlands, Lonrho's profits, providing an estimated interest income of £12m.

"It was a little bit of opportunism that got them in and it's a little bit of opportunism that got them out," one City

Most significantly, however, Lonrho brought gaming back to the Park Lane premises formerly occupied by the ill-starred Playboy Club by moving the International Sporting Club from Berkeley Square.

The sale announced yesterday includes the freehold of 45 Park Lane and four other casinos, as well as three long leasehold properties. Crockford's lease is the shortest at 14 years with right of renewal after a rent review.

The Park Lane building also includes 11 luxury flats which alone have been valued at £20m, according to Mr Walker. His company will get them with vacant possession.

After the acquisition, Brent Walker initially will rely on casinos for 40 to 50 per cent of its profits. Mr Walker expects this to fall to 20 per cent by 1990, as the company's ambitious property developments increase their contributions.

Mr Walker and his family will not take up their full entitlement of the convertible preference shares to be issued to fund the acquisition. Their stake will fall from 20 per cent to 15 per cent.

Walker, who wanted to move it into the company's Brighton Marina development, has

of several London casinos, moving Crockford's from Carlton House Terrace, St James's, to Curzon Street, Mayfair, and the Golden Horseshoe from Soho to Bayswater.

### Lord King in confident mood at BA's first annual meeting

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

British Airways has begun its new financial year well, with traffic since 1/1 up on the comparable period of last year, Lord King, chairman, told the airline's first annual meeting since privatisation yesterday.

Although the airline had optimistically taken the Royal Albert Hall in London as the venue for the meeting, in the event it was barely half full—but that still meant well over 2,000 shareholders, including both staff and general public shareholders, attending.

They were treated to a performance by the airline's own band, and a self-adulatory video about the airline, before Lord King and his board arrived on the platform to loud applause.

Lord King was in good humour making it clear from the start that if there was going to be any trouble, he held £2.8m proxies in favour of all the resolutions and would use them if he had to.

But few were inclined to be difficult. The meeting was over in less than an hour and was enjoyed by most of those attending, the less satisfied probably being only a few questioners who were courteously answered, but firmly put down by the chairman when their questions veered away from the subject of the meeting—approving the report and accounts.

Questions as to why BA continued to fly to apartheid-dominated South Africa and why there were no female members of the board were swiftly despatched.



Lord King, chairman of British Airways

To loud applause, Lord King declared that BA's business "is open in future for women of all calibres required." One questioner wanted to know whether media stories in many places we fly to, or would like to fly to, where one could say the same thing. We are operating within the laws of both the UK and South Africa in flying between those two countries, and will continue to do so."

There was equally as much approval of his further statement about women board members, when he replied that appointments were made solely on the usefulness of such individuals to BA, and that applied to both sexes—clearly indicating that although there were no ladies on the platform at that moment the door was

### Sims Catering suspended

By Clay Harris

Sims Catering Butchers shares were suspended yesterday as the USM-quoted meat processor unveiled talks which could lead to the acquisition of several companies controlled by its new majority shareholder.

Mr Ron Randall appears to be trying to repeat his success with Meadow Farm Produce, the meat processor valued at £5.9m when it came to market in March 1984.

Since leaving Hillsdown in March, Mr Randall and associates have taken control of several private companies in the meat business. Earlier this month, he bought 57 per cent of Sims for £65p.

Since then, the Randall touch has lifted Sims shares to yesterday's suspension price of 50p, where the company has a market value of £12m.

Mr Randall and Sims were keeping a lid yesterday on details of negotiations, declining even to name the companies involved. In aggregate, however, the companies are believed to have turnover of about £12m.

Sims has been sensitive about acquisitions since March when it announced plans to take over Ken Read and Son, a Lincolnshire meat processor and cold store operator, only to be gaumped by Global Meats two weeks later.

Mr Terry Finn, Sims managing director and moving force behind its coming to market in 1986, subsequently sold his majority stake to Mr Randall, although he has kept his executive position.

Times change and we change with them.

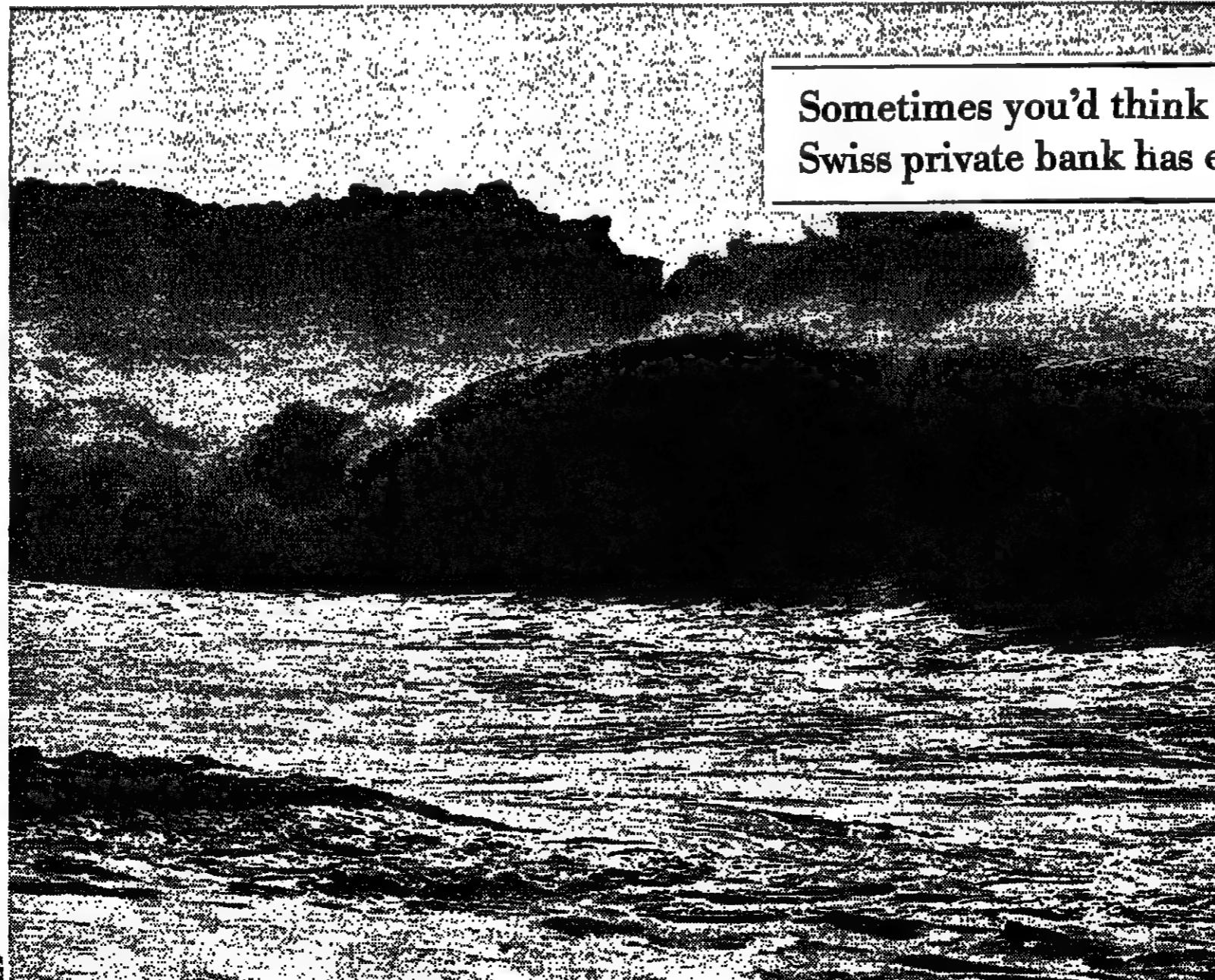
But one of the secrets of a successful banking connection has remained constant over the centuries: devoting time to the customer.

Granted, dialogs with computers are part of our everyday operations. But they will never replace the face-to-face meeting.

That's why, in full awareness of the need for responsiveness and speed of action, we will always have the time to sit at a table and talk.

It is a tradition we always intend to respect, as if it had existed for ever.

P.M. Incidentally, our bank was founded in 1924...



This announcement is neither an offer to sell nor a solicitation of an offer to buy these securities. The offer is made only by the Prospectus.

NEW ISSUE

PRIVATE PLACEMENT



## INBURESA (SPAIN)

### 225,000 Rights Issue

At 8,300 Pts. per right to purchase

### 4,500,000 Shares of Common Stock

Each right has an option to purchase 20 shares of Common Stock at 1,000 Pts. Subscription period from June 20th to July 30th 1987

INBURESA is a closed-end investment company with a global investment approach conducted by AGEPASA, one of the leading Investment Managers and block traders in Spanish Stock Markets.

13% Effective tax rate on INBURESA profits under the current law.

Global investment expertise.

**F** INTERMEDIARIOS FINANCIEROS, S.A.

**BC** BANCO CENTRAL, S.A.

**CHASE** MANHATTAN SECURITIES



AGEPASA is the Investment Manager of INBURESA. Address: Plaza Corts, 4-28014 MADRID (34-1) 429 00 96-FAX: 429 7641

V.F. is a Securities Broker in Spanish Stock Markets and Underwriter of INBURESA. Address: Felipe IV, 7-1º Izda. 28014 MADRID Tf: 429 63 18 Telex: GPSV 47378 E

U.S. \$500,000,000

CITICORP +

(Incorporated in Delaware)

Subordinated Floating Rate Notes Due January 30, 1998

Notice is hereby given that the Rate of interest has been fixed at 7.2625% and that the interest payable on the relevant Interest Payment Date July 31, 1987 against Coupon No. 18 in respect of US\$10,000 nominal of the Notes will be US\$62.54.

June 30, 1987, London

CITIBANK

## M RES

An open ended fund (listed in London) specialising in shares of precious metals, oils and other minerals.

Consultant: Dr. F. D. Colander.

Investment Advisers: Strauss, Turnbull & Co. Limited

Period ending 27th May 1987

Assets per share growth

3 Months +21% (Gold +11%)

12 Months +51% (Gold +31%)

For copies of the Interim Report write to:

Minerals Oils and Resources Shares Fund Inc., Royal Trust House, Colombe, St. Helier, Jersey, C.I.

For price and yield—see Financial Times "Offshore & Overseas."

Sometimes you'd think this Swiss private bank has existed for ever.

**BANK VONTobel**  
Zürich

The professionals with the personal touch.

Bank J. Vontobel & Co. Ltd., Bahnhofstrasse 3, CH-8022 Zurich, Switzerland, Tel. 01 488 7111. Vontobel USA Inc., 450 Park Avenue, New York, N.Y. 10022, USA, Tel. (212) 415-7000.



## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Sterling falls despite Opec

STERLING SUFFERED some surprising downward pressure on the foreign exchanges yesterday. Traders suggested this illustrated the vulnerability of the pound to any increased demand for the dollar.

The main factors appeared to be in favour of a strengthening with ministers from the Organisation of Petroleum Exporting Countries, meeting in Vienna, agreeing to an oil productivity ceiling of 16.6m barrels a day, to hold prices at around \$18 per barrel. North Sea oil prices rose above \$19.

A forecast by the London Business School of steady growth in the British economy and inflation falling below 4 per cent, was also encouraging, but failed to boost the pound.

Sterling fell below \$1.60 in the Far East, on suggestions that traders in Singapore were sceptical about Opec's holding to its oil production agreement, and fell to a low of \$1.5797 in early London trading.

The pound soon recovered to around \$1.60, and remained about that level for the rest of the day, closing 1 cent lower on the day at \$1.6005-\$1.6015.

Sterling also fell to DM 1.2303 from Dm 1.2423, to FF 7.7775 from FF 7.8120, to SF 7.4225 from SF 7.44, and to Yen 115.20 from Yen 115.55.

According to the Bank of England, the dollar's exchange rate index rose to 1024.4 from 1023.4.

**D-MARK**—Trading range against the dollar in 1987 is 1.5385-1.7890. May average 1.7887. Exchange rate index 146.9 against 147.1 six months ago.

The D-Mark was a little weaker against the dollar in Frankfurt, with much of the trading technical. Dealers were uncertain about the immediate direction of the US currency, or when it would break out of its present narrow trading range.

The dollar rose to DM 1.8290 from DM 1.8255 in Frankfurt, after being fixed at DM 1.8280, compared with DM 1.8280 on Friday, the West German Bundesbank.

On Bank of England's figures, the pound's exchange rate index opened 0.4 lower at 71.8, and closed at that level, after touching a low of 71.7.

The dollar finished in Europe around its highest levels of the day, but remained within a narrow trading range, on lack of new factors. US unemployment figures

will be published on Thursday, ahead of the long holiday weekend in the US for Independence Day, but are not expected to have a strong impact on the dollar.

The next major test may not be until publication of the US May trade figures on July 15.

The dollar rose to DM 1.8365 from DM 1.8280, to FF 7.7795 from FF 7.8125, to SF 7.5220 from SF 7.5145, and to Yen 114.75 from Yen 115.20.

According to the Bank of England, the dollar's exchange rate index rose to 1024.4 from 1023.4.

**D-MARK**—Trading range against the dollar in 1987 is 1.5385-1.7890. May average 1.7887. Exchange rate index 146.9 against 147.1 six months ago.

The D-Mark was a little weaker against the dollar in Frankfurt, with much of the trading technical. Dealers were uncertain about the immediate direction of the US currency, or when it would break out of its present narrow trading range.

The dollar rose to DM 1.8290 from DM 1.8255 in Frankfurt, after being fixed at DM 1.8280, compared with DM 1.8280 on Friday, the West German Bundesbank.

On Bank of England's figures, the pound's exchange rate index opened 0.4 lower at 71.8, and closed at that level, after touching a low of 71.7.

The dollar finished in Europe around its highest levels of the day, but remained within a narrow trading range, on lack of new factors. US unemployment figures

will be published on Thursday, ahead of the long holiday weekend in the US for Independence Day, but are not expected to have a strong impact on the dollar.

The next major test may not be until publication of the US May trade figures on July 15.

The dollar rose to DM 1.8365 from DM 1.8280, to FF 7.7795 from FF 7.8125, to SF 7.5220 from SF 7.5145, and to Yen 114.75 from Yen 115.20.

According to the Bank of England, the dollar's exchange rate index rose to 1024.4 from 1023.4.

**D-MARK**—Trading range against the dollar in 1987 is 1.5385-1.7890. May average 1.7887. Exchange rate index 146.9 against 147.1 six months ago.

The D-Mark was a little weaker against the dollar in Frankfurt, with much of the trading technical. Dealers were uncertain about the immediate direction of the US currency, or when it would break out of its present narrow trading range.

The dollar rose to DM 1.8290 from DM 1.8255 in Frankfurt, after being fixed at DM 1.8280, compared with DM 1.8280 on Friday, the West German Bundesbank.

On Bank of England's figures, the pound's exchange rate index opened 0.4 lower at 71.8, and closed at that level, after touching a low of 71.7.

The dollar finished in Europe around its highest levels of the day, but remained within a narrow trading range, on lack of new factors. US unemployment figures

will be published on Thursday, ahead of the long holiday weekend in the US for Independence Day, but are not expected to have a strong impact on the dollar.

The next major test may not be until publication of the US May trade figures on July 15.

The dollar rose to DM 1.8365 from DM 1.8280, to FF 7.7795 from FF 7.8125, to SF 7.5220 from SF 7.5145, and to Yen 114.75 from Yen 115.20.

According to the Bank of England, the dollar's exchange rate index rose to 1024.4 from 1023.4.

**D-MARK**—Trading range against the dollar in 1987 is 1.5385-1.7890. May average 1.7887. Exchange rate index 146.9 against 147.1 six months ago.

The D-Mark was a little weaker against the dollar in Frankfurt, with much of the trading technical. Dealers were uncertain about the immediate direction of the US currency, or when it would break out of its present narrow trading range.

The dollar rose to DM 1.8290 from DM 1.8255 in Frankfurt, after being fixed at DM 1.8280, compared with DM 1.8280 on Friday, the West German Bundesbank.

On Bank of England's figures, the pound's exchange rate index opened 0.4 lower at 71.8, and closed at that level, after touching a low of 71.7.

The dollar finished in Europe around its highest levels of the day, but remained within a narrow trading range, on lack of new factors. US unemployment figures

will be published on Thursday, ahead of the long holiday weekend in the US for Independence Day, but are not expected to have a strong impact on the dollar.

The next major test may not be until publication of the US May trade figures on July 15.

The dollar rose to DM 1.8365 from DM 1.8280, to FF 7.7795 from FF 7.8125, to SF 7.5220 from SF 7.5145, and to Yen 114.75 from Yen 115.20.

According to the Bank of England, the dollar's exchange rate index rose to 1024.4 from 1023.4.

**D-MARK**—Trading range against the dollar in 1987 is 1.5385-1.7890. May average 1.7887. Exchange rate index 146.9 against 147.1 six months ago.

The D-Mark was a little weaker against the dollar in Frankfurt, with much of the trading technical. Dealers were uncertain about the immediate direction of the US currency, or when it would break out of its present narrow trading range.

The dollar rose to DM 1.8290 from DM 1.8255 in Frankfurt, after being fixed at DM 1.8280, compared with DM 1.8280 on Friday, the West German Bundesbank.

On Bank of England's figures, the pound's exchange rate index opened 0.4 lower at 71.8, and closed at that level, after touching a low of 71.7.

The dollar finished in Europe around its highest levels of the day, but remained within a narrow trading range, on lack of new factors. US unemployment figures

will be published on Thursday, ahead of the long holiday weekend in the US for Independence Day, but are not expected to have a strong impact on the dollar.

The next major test may not be until publication of the US May trade figures on July 15.

The dollar rose to DM 1.8365 from DM 1.8280, to FF 7.7795 from FF 7.8125, to SF 7.5220 from SF 7.5145, and to Yen 114.75 from Yen 115.20.

According to the Bank of England, the dollar's exchange rate index rose to 1024.4 from 1023.4.

**D-MARK**—Trading range against the dollar in 1987 is 1.5385-1.7890. May average 1.7887. Exchange rate index 146.9 against 147.1 six months ago.

The D-Mark was a little weaker against the dollar in Frankfurt, with much of the trading technical. Dealers were uncertain about the immediate direction of the US currency, or when it would break out of its present narrow trading range.

The dollar rose to DM 1.8290 from DM 1.8255 in Frankfurt, after being fixed at DM 1.8280, compared with DM 1.8280 on Friday, the West German Bundesbank.

On Bank of England's figures, the pound's exchange rate index opened 0.4 lower at 71.8, and closed at that level, after touching a low of 71.7.

The dollar finished in Europe around its highest levels of the day, but remained within a narrow trading range, on lack of new factors. US unemployment figures

will be published on Thursday, ahead of the long holiday weekend in the US for Independence Day, but are not expected to have a strong impact on the dollar.

The next major test may not be until publication of the US May trade figures on July 15.

The dollar rose to DM 1.8365 from DM 1.8280, to FF 7.7795 from FF 7.8125, to SF 7.5220 from SF 7.5145, and to Yen 114.75 from Yen 115.20.

According to the Bank of England, the dollar's exchange rate index rose to 1024.4 from 1023.4.

**D-MARK**—Trading range against the dollar in 1987 is 1.5385-1.7890. May average 1.7887. Exchange rate index 146.9 against 147.1 six months ago.

The D-Mark was a little weaker against the dollar in Frankfurt, with much of the trading technical. Dealers were uncertain about the immediate direction of the US currency, or when it would break out of its present narrow trading range.

The dollar rose to DM 1.8290 from DM 1.8255 in Frankfurt, after being fixed at DM 1.8280, compared with DM 1.8280 on Friday, the West German Bundesbank.

On Bank of England's figures, the pound's exchange rate index opened 0.4 lower at 71.8, and closed at that level, after touching a low of 71.7.

The dollar finished in Europe around its highest levels of the day, but remained within a narrow trading range, on lack of new factors. US unemployment figures

will be published on Thursday, ahead of the long holiday weekend in the US for Independence Day, but are not expected to have a strong impact on the dollar.

The next major test may not be until publication of the US May trade figures on July 15.

The dollar rose to DM 1.8365 from DM 1.8280, to FF 7.7795 from FF 7.8125, to SF 7.5220 from SF 7.5145, and to Yen 114.75 from Yen 115.20.

According to the Bank of England, the dollar's exchange rate index rose to 1024.4 from 1023.4.

**D-MARK**—Trading range against the dollar in 1987 is 1.5385-1.7890. May average 1.7887. Exchange rate index 146.9 against 147.1 six months ago.

The D-Mark was a little weaker against the dollar in Frankfurt, with much of the trading technical. Dealers were uncertain about the immediate direction of the US currency, or when it would break out of its present narrow trading range.

The dollar rose to DM 1.8290 from DM 1.8255 in Frankfurt, after being fixed at DM 1.8280, compared with DM 1.8280 on Friday, the West German Bundesbank.

On Bank of England's figures, the pound's exchange rate index opened 0.4 lower at 71.8, and closed at that level, after touching a low of 71.7.

The dollar finished in Europe around its highest levels of the day, but remained within a narrow trading range, on lack of new factors. US unemployment figures

## FINANCIAL FUTURES

## Pound depresses gilts

GILT PRICES recovered from a weaker start but were still down on opening levels. Settlement was influenced by sterling's weaker trend. The pound's fall came despite an encouraging report in the UK economy by the London Business School which tended to suggest low inflation and continued growth in industrial production.

However, speculators were influenced by sterling's weaker opening and although it showed little change on the day, confidence was sufficiently dented to

leave the September gilt price down at 1.02-27 at the close down from 1.02-29 at the opening and 1.02-08 on Friday. New from Opec that production levels would be maintained was also good news but this failed to turn the market around.

Three-month sterling deposits acted in much the same way with the September price opening at 90.77 down from 90.84 on Friday and trading in a narrow range before closing at 90.79.

US Treasury bonds finished lower on the day in quiet trading.

The September price opened at 91.10 down from 91.25 on Friday and slipped to a low of 90.92 before coming back to close at 90.19, down from 91.25 on Friday.

The loss of volume was directly related to the lack of creativity in the market. The US dollar showed a modest overall gain but sentiment suggested that the improvement was only likely to be a short-term one. Bearing economic fundamentals were seen as likely to pull the dollar weaker in the mid-term.

The September price opened at 91.10 down from 91.25 on Friday and slipped to a low of 90.92 before coming back to close at 90.19, down from 91.25 on Friday.

The loss of volume was directly related to the lack of creativity in the market. The US dollar showed a modest overall gain but sentiment suggested that the improvement was only likely to be a short-term one. Bearing economic fundamentals were seen as likely to pull the dollar weaker in the mid-term.

The September price opened at 91.10 down from 91.25 on Friday and slipped to a low of 90.92 before coming back to close at 90.19, down from 91.25 on Friday.

The loss of volume was directly related to the lack of creativity in the market. The US dollar showed a modest overall gain but sentiment suggested that the improvement was only likely to be a short-term one. Bearing economic fundamentals were seen as likely to pull the dollar weaker in the mid-term.

The September price opened at 91.10 down from 91.25 on Friday and slipped to a low of 90.92 before coming back to close at 90.19, down from 91.25 on Friday.

The loss of volume was directly related to the lack of creativity in the market. The US dollar showed a modest overall gain but sentiment suggested that the improvement was only likely to be a short-term one. Bearing economic fundamentals were seen as likely to pull the dollar weaker in the mid-term.

The September price opened at 91.10 down from 91.25 on Friday and slipped to a low of 90.92 before coming back to close at 90.19, down from 91.25 on Friday.

The loss of volume was directly related to the lack of creativity in the market. The US dollar showed a modest overall gain but sentiment suggested that the improvement was only likely to be a short-term one. Bearing economic fundamentals were seen as likely to pull the dollar weaker in the mid-term.

The September price opened at 91.10 down from 91.25 on Friday and slipped to a low of 90.92 before coming back to close at 90.19, down from 91.25 on Friday.

The loss of volume was directly related to the lack of creativity in the market. The US dollar showed a modest overall gain but sentiment suggested that the improvement was only likely to be a short-term one. Bearing economic fundamentals were seen as likely to pull the dollar weaker in the mid-term.

The September price opened at 91.10 down from 91.25 on Friday and slipped to a low of 90.92 before coming back to close at 90.19, down from 91.25 on Friday.

The loss of volume was directly related to the lack of creativity in the market. The US dollar showed a modest overall gain but sentiment suggested that the improvement was only likely to be a short-term one. Bearing economic fundamentals were seen as likely to pull the dollar weaker in the mid-term.

The September price opened at 91.10 down from 91.25 on Friday and slipped to a low of 90.9





## FT UNIT TRUST INFORMATION SERVICE

## Manufacturers Life Insurance - Contd.

Mutual Fund Prices

Div Accnt

BRITISH FUNDS										BRITISH FUNDS—Contd										FOREIGN BONDS & RAILS	
1987	High	Low	Stock	Price	+ or -	Yield	1987	High	Low	Stock	Price	+ or -	Yield	1987	High	Low	Stock	Price	+ or -	Div %	2nd
				\$	Int.	Red.					\$	Int.	Red.					\$	Int.	Div	Yield
"Shorts" (Lives up to Five Years)																					
100% Trees 12/c 1987	100%	97.50	11.90	9.07			100% Trees 2/c 1988	125	125	125	125	125	125	125	45	45	42	Greek 7/c Aos.	42.00	3.50	10.33
99% Trees 1/c 1985-97	99.1	97.5	7.28	8.43			Do. 2/c 1988	(297.1)	1900	1900	1900	1900	1900	1900	45	45	40	Do. 6/c 28 Std. Aos.	40	3	17.50
99% Trees 1/c 1985-98	101.1	100.4	10.39	9.17			Do. 2/c 90	(353.9)	116	116	116	116	116	116	47	45	45	Do. 6/c 28 Std. Aos.	47	2	14.26
100% Trees 9/c 1/c 98	100.1	99.4	9.71	9.19			Do. 2/c 92	(385.8)	106	106	106	106	106	106	45	55	58	Hung. 2/c Aos.	53	2.75	10.50
99% Trees 1/c 1985-98	100.1	99.4	9.10	8.58			Do. 2/c 94	99.5	95	95	95	95	95	95	45	55	58	Hydro Quebec 15/c 2011	159.50	4	15.00
100% Trees 7/c 78-88	96.1	95.4	9.43	8.81			Do. 2/c 96	97.1	97	97	97	97	97	97	45	55	58	Iceland 6/c 13-88	94.00		
100% Trees 7/c 88	100.1	99.4	9.47	9.22			Do. 2/c 98	(267.9)	125	125	125	125	125	125	45	55	58	Do. 14/c 2002	126.00		
100% Trees 7/c 88	100.1	99.4	9.47	9.22			Do. 2/c 100	(308.8)	104	104	104	104	104	104	45	55	58	Ireland 8/c 91-96	102.14	1	9.75
100% Trees 11/c 1987	101.1	100.4	11.13	9.23			Do. 2/c 102	(308.8)	101	101	101	101	101	101	45	55	58	Japan 6/c 13-88	94		
97% Trees 9/c 1989	100.1	99.4	9.45	9.16			Do. 2/c 104	(308.8)	100	100	100	100	100	100	45	55	58				
99% Trees 3/c 1989	100.1	99.4	9.30	8.62			Do. 2/c 106	(308.8)	113	113	113	113	113	113	45	55	58				
99% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 108	(308.8)	108	108	108	108	108	108	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 110	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 112	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 114	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 116	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 118	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 120	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 122	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 124	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 126	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 128	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 130	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 132	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 134	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 136	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 138	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 140	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 142	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 144	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 146	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 148	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 150	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 152	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 154	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 156	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 158	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 160	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 162	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 164	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 166	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 168	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 170	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 172	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c 1989	100.1	99.4	9.28	8.55			Do. 2/c 174	(308.8)	113	113	113	113	113	113	45	55	58				
100% Trees 1/c																					

**Continued on next page**





## LONDON STOCK EXCHANGE

## Government bonds fall as pound eases and shares turn sluggish in sympathy

Account Dealing Dates  
Optimistic  
First Declarer Last Account  
Dealing Date Dealing Day

Jun 15 Jun 25 Jun 26 July 6  
Jun 25 July 9 July 10 July 20  
July 13 July 23 July 24 Aug 3

\* New deals may take place from 9.00 am two business days earlier.

A disappointing response by the pound to the OPEC agreement on oil output ceilings cast a cloud over the UK securities markets yesterday. Government bonds gave ground, albeit in quiet trading, and the first day of the new equity market saw only the oil share sector in strong form. Industrial and consumer shares closed mixed after a cautious session, drawing no benefit from an optimistic forecast on the British economy by the London Business School. Property shares, however, continued their sharp upward rally sparked off by the latest property deals in Central London.

At the close of business, the FTSE 100 index was 2.0 down at 2288.3, still 31 points short of its all-time high reached just after Election Day. The FT Ordinary index at 1784.6 shed 6.1.

The sluggishness of the industrial sector was the more mystifying for most traders in view of the OPEC-inspired US buying of British Petroleum and Shell. Several analysts admitted that they expected both gilts and equities to open firmer.

It was sterling that upset gilts, and it was gilts that upset equities," was the most coherent explanation of the day's trading.

The dip in the pound reflected the equity market's worry over the slowness of foreign buyers to re-enter London after the general election, and was reflected in falls in Glaxo, Fisons and other stocks previously favoured by overseas funds. But major exporters like Imperial Chemical Industries and Jaguar also eased.

There were bright features, however. Domestic funds were buying into insurance property and property-related issues including London Securities to ASPIRE and British Land.

The day started with Salomon Brothers, the house, successfully selling off a bought deal of 7.5m shares in Atlantic Computers.

Unilever and Lloyds Bank were good markets after their respective share splits, and Midland continued to stand up well despite the persistent fears of a rights issue.

Transnational buyers concentrated mostly on oil shares, but Scotch & Soda continued to advance in response to the reorganisation of the US operation.

Government bonds ended with net losses of 34 of a point having steadied in late dealings after a day of light selling. Sterling's overnight weakness in Tokyo set the scene for the day's gilt-edged session. Traders said that sterling was the only factor in the market—they were unperturbed by Friday's 2500m taplet issue.

The big-four clearing banks moved narrowly. Midland slipped back to 622p during the morning but picked up well late in the

session to close a net 11 higher at 634p after a turnover of 2.2m shares. Lloyds, quoted ex the one-for-two scrip issue, were 4 easier at 384p. Barclays and NatWest slipped around 4 pence to close at 561p and 730p respectively.

In the merchant bank Schlesders leapt £1.1 to £12 following a press recommendation. Favourable comment in the weekend Press also triggered good support for Goode Brothers, which jumped 31 to 231p. Good international life, First National Finance 4 to 131p.

Insurance brokers provided two of the day's outstanding features in Stewart Wrightson and Willie Faber; details of the agreed merger via a share exchange of 3 Willie for every 2 Stewarts were regarded as extremely generous to Stewart Wrightson, shares of which spurted 85 to 585p. The rise also reflected vague rumours of a possible merger bid for the company. Willie Faber, on the other hand, dropped sharply to close 37 down at 40p. Life insurances showed London and Manchester as the late feature and finally 24 up at 310p.

Buildings showed Alfred McAlpine a strong market and 24 up at 622p following news that the company proposing to build a village comprising 3,000 homes in a business park at Carlton Gibbet, 11 miles west of Cambridge.

Turiff Corporation put on 13 to 322p in the wake of Press comment while suggestions that Raissi Industries is set to bid for Tilbury Group left the latter 22 up at 404p.

Horace Cory captured the lime-light in the chemicals sector, with the shares 8 up at 42p, a statement by the board of directors said they knew of no reason for the rise in the company's shares.

Second-line stores displayed some outstanding gains. Favourable comment prompted interest in Wigwams, 544 up at 228p, and in Pentos, finally 18 to the good at 180p. Hopes of a "shell" situation developing in the wake of last Friday's offer from Mr Darryl Phillips' Windstorn listed Aegis Jewellery another 2 p. Other asset value situations to benefit included Matrix Ford, 13 up at 128p; Lloyds Bank, 6 down at 201p; Beecham Leisure, 2 down at 214p; and Starmore, 14 up at 214p.

Wilding Office Equipment closed 20 up at 255p following the interim figures. Dealings in European Home, suspended at 248p on Friday, resumed following the purchase of Shool International at 305p.

GECA were briskly traded (some 12m shares changed hands) awaiting today's announcement of the preliminary figures and settled a few pence better at 241p. Elsewhere, Velen continued to edge higher at 385p, up 5, but Atlantic Computer started 21 to 176p awaiting Thursday's preliminary statement, but profit-taking clipped 19 from 21.8p at 126p.

Stevens enjoyed a strong day, up 11 in response to newsletter reports of a significant investment demand for its FABV Baker 14 to the good at 735p, while good preliminary figures prompted a gain of 80 to 765p in A. C. Cullen. Trading news was also responsible for a rise of 10 to 536p in VSEL Consortium. Davy Corporation firmed 9 to 176p awaiting Thursday's preliminary statement, but profit-taking clipped 19 from 21.8p at 126p.

Horace Cory captured the lime-light in the chemicals sector, with the shares 8 up at 42p, a statement by the board of directors said they knew of no reason for the rise in the company's shares.

Second-line stores displayed some outstanding gains. Favourable comment prompted interest in Wigwams, 544 up at 228p, and in Pentos, finally 18 to the good at 180p. Hopes of a "shell" situation developing in the wake of last Friday's offer from Mr Darryl Phillips' Windstorn listed Aegis Jewellery another 2 p. Other asset value situations to benefit included Matrix Ford, 13 up at 128p; Lloyds Bank, 6 down at 201p; Beecham Leisure, 2 down at 214p; and Starmore, 14 up at 214p.

Wilding Office Equipment closed 20 up at 255p following the interim figures. Dealings in European Home, suspended at 248p on Friday, resumed following the purchase of Shool International at 305p.

GECA were briskly traded (some 12m shares changed hands) awaiting today's announcement of the preliminary figures and settled a few pence better at 241p. Elsewhere, Velen continued to edge higher at 385p, up 5, but Atlantic Computer started 21 to 176p awaiting Thursday's preliminary statement, but profit-taking clipped 19 from 21.8p at 126p.

Stevens enjoyed a strong day, up 11 in response to newsletter reports of a significant investment demand for its FABV Baker 14 to the good at 735p, while good preliminary figures prompted a gain of 80 to 765p in A. C. Cullen. Trading news was also responsible for a rise of 10 to 536p in VSEL Consortium. Davy Corporation firmed 9 to 176p awaiting Thursday's preliminary statement, but profit-taking clipped 19 from 21.8p at 126p.

Horace Cory captured the lime-light in the chemicals sector, with the shares 8 up at 42p, a statement by the board of directors said they knew of no reason for the rise in the company's shares.

Second-line stores displayed some outstanding gains. Favourable comment prompted interest in Wigwams, 544 up at 228p, and in Pentos, finally 18 to the good at 180p. Hopes of a "shell" situation developing in the wake of last Friday's offer from Mr Darryl Phillips' Windstorn listed Aegis Jewellery another 2 p. Other asset value situations to benefit included Matrix Ford, 13 up at 128p; Lloyds Bank, 6 down at 201p; Beecham Leisure, 2 down at 214p; and Starmore, 14 up at 214p.

Wilding Office Equipment closed 20 up at 255p following the interim figures. Dealings in European Home, suspended at 248p on Friday, resumed following the purchase of Shool International at 305p.

GECA were briskly traded (some 12m shares changed hands) awaiting today's announcement of the preliminary figures and settled a few pence better at 241p. Elsewhere, Velen continued to edge higher at 385p, up 5, but Atlantic Computer started 21 to 176p awaiting Thursday's preliminary statement, but profit-taking clipped 19 from 21.8p at 126p.

Horace Cory captured the lime-light in the chemicals sector, with the shares 8 up at 42p, a statement by the board of directors said they knew of no reason for the rise in the company's shares.

Second-line stores displayed some outstanding gains. Favourable comment prompted interest in Wigwams, 544 up at 228p, and in Pentos, finally 18 to the good at 180p. Hopes of a "shell" situation developing in the wake of last Friday's offer from Mr Darryl Phillips' Windstorn listed Aegis Jewellery another 2 p. Other asset value situations to benefit included Matrix Ford, 13 up at 128p; Lloyds Bank, 6 down at 201p; Beecham Leisure, 2 down at 214p; and Starmore, 14 up at 214p.

Wilding Office Equipment closed 20 up at 255p following the interim figures. Dealings in European Home, suspended at 248p on Friday, resumed following the purchase of Shool International at 305p.

GECA were briskly traded (some 12m shares changed hands) awaiting today's announcement of the preliminary figures and settled a few pence better at 241p. Elsewhere, Velen continued to edge higher at 385p, up 5, but Atlantic Computer started 21 to 176p awaiting Thursday's preliminary statement, but profit-taking clipped 19 from 21.8p at 126p.

Horace Cory captured the lime-light in the chemicals sector, with the shares 8 up at 42p, a statement by the board of directors said they knew of no reason for the rise in the company's shares.

Second-line stores displayed some outstanding gains. Favourable comment prompted interest in Wigwams, 544 up at 228p, and in Pentos, finally 18 to the good at 180p. Hopes of a "shell" situation developing in the wake of last Friday's offer from Mr Darryl Phillips' Windstorn listed Aegis Jewellery another 2 p. Other asset value situations to benefit included Matrix Ford, 13 up at 128p; Lloyds Bank, 6 down at 201p; Beecham Leisure, 2 down at 214p; and Starmore, 14 up at 214p.

Wilding Office Equipment closed 20 up at 255p following the interim figures. Dealings in European Home, suspended at 248p on Friday, resumed following the purchase of Shool International at 305p.

GECA were briskly traded (some 12m shares changed hands) awaiting today's announcement of the preliminary figures and settled a few pence better at 241p. Elsewhere, Velen continued to edge higher at 385p, up 5, but Atlantic Computer started 21 to 176p awaiting Thursday's preliminary statement, but profit-taking clipped 19 from 21.8p at 126p.

Horace Cory captured the lime-light in the chemicals sector, with the shares 8 up at 42p, a statement by the board of directors said they knew of no reason for the rise in the company's shares.

Second-line stores displayed some outstanding gains. Favourable comment prompted interest in Wigwams, 544 up at 228p, and in Pentos, finally 18 to the good at 180p. Hopes of a "shell" situation developing in the wake of last Friday's offer from Mr Darryl Phillips' Windstorn listed Aegis Jewellery another 2 p. Other asset value situations to benefit included Matrix Ford, 13 up at 128p; Lloyds Bank, 6 down at 201p; Beecham Leisure, 2 down at 214p; and Starmore, 14 up at 214p.

Wilding Office Equipment closed 20 up at 255p following the interim figures. Dealings in European Home, suspended at 248p on Friday, resumed following the purchase of Shool International at 305p.

GECA were briskly traded (some 12m shares changed hands) awaiting today's announcement of the preliminary figures and settled a few pence better at 241p. Elsewhere, Velen continued to edge higher at 385p, up 5, but Atlantic Computer started 21 to 176p awaiting Thursday's preliminary statement, but profit-taking clipped 19 from 21.8p at 126p.

Horace Cory captured the lime-light in the chemicals sector, with the shares 8 up at 42p, a statement by the board of directors said they knew of no reason for the rise in the company's shares.

Second-line stores displayed some outstanding gains. Favourable comment prompted interest in Wigwams, 544 up at 228p, and in Pentos, finally 18 to the good at 180p. Hopes of a "shell" situation developing in the wake of last Friday's offer from Mr Darryl Phillips' Windstorn listed Aegis Jewellery another 2 p. Other asset value situations to benefit included Matrix Ford, 13 up at 128p; Lloyds Bank, 6 down at 201p; Beecham Leisure, 2 down at 214p; and Starmore, 14 up at 214p.

Wilding Office Equipment closed 20 up at 255p following the interim figures. Dealings in European Home, suspended at 248p on Friday, resumed following the purchase of Shool International at 305p.

GECA were briskly traded (some 12m shares changed hands) awaiting today's announcement of the preliminary figures and settled a few pence better at 241p. Elsewhere, Velen continued to edge higher at 385p, up 5, but Atlantic Computer started 21 to 176p awaiting Thursday's preliminary statement, but profit-taking clipped 19 from 21.8p at 126p.

Horace Cory captured the lime-light in the chemicals sector, with the shares 8 up at 42p, a statement by the board of directors said they knew of no reason for the rise in the company's shares.

Second-line stores displayed some outstanding gains. Favourable comment prompted interest in Wigwams, 544 up at 228p, and in Pentos, finally 18 to the good at 180p. Hopes of a "shell" situation developing in the wake of last Friday's offer from Mr Darryl Phillips' Windstorn listed Aegis Jewellery another 2 p. Other asset value situations to benefit included Matrix Ford, 13 up at 128p; Lloyds Bank, 6 down at 201p; Beecham Leisure, 2 down at 214p; and Starmore, 14 up at 214p.

Wilding Office Equipment closed 20 up at 255p following the interim figures. Dealings in European Home, suspended at 248p on Friday, resumed following the purchase of Shool International at 305p.

GECA were briskly traded (some 12m shares changed hands) awaiting today's announcement of the preliminary figures and settled a few pence better at 241p. Elsewhere, Velen continued to edge higher at 385p, up 5, but Atlantic Computer started 21 to 176p awaiting Thursday's preliminary statement, but profit-taking clipped 19 from 21.8p at 126p.

Horace Cory captured the lime-light in the chemicals sector, with the shares 8 up at 42p, a statement by the board of directors said they knew of no reason for the rise in the company's shares.

Second-line stores displayed some outstanding gains. Favourable comment prompted interest in Wigwams, 544 up at 228p, and in Pentos, finally 18 to the good at 180p. Hopes of a "shell" situation developing in the wake of last Friday's offer from Mr Darryl Phillips' Windstorn listed Aegis Jewellery another 2 p. Other asset value situations to benefit included Matrix Ford, 13 up at 128p; Lloyds Bank, 6 down at 201p; Beecham Leisure, 2 down at 214p; and Starmore, 14 up at 214p.

Wilding Office Equipment closed 20 up at 255p following the interim figures. Dealings in European Home, suspended at 248p on Friday, resumed following the purchase of Shool International at 305p.

GECA were briskly traded (some 12m shares changed hands) awaiting today's announcement of the preliminary figures and settled a few pence better at 241p. Elsewhere, Velen continued to edge higher at 385p, up 5, but Atlantic Computer started 21 to 176p awaiting Thursday's preliminary statement, but profit-taking clipped 19 from 21.8p at 126p.

Horace Cory captured the lime-light in the chemicals sector, with the shares 8 up at 42p, a statement by the board of directors said they knew of no reason for the rise in the company's shares.

Second-line stores displayed some outstanding gains. Favourable comment prompted interest in Wigwams, 544 up at 228p, and in Pentos, finally 18 to the good at 180p. Hopes of a "shell" situation developing in the wake of last Friday's offer from Mr Darryl Phillips' Windstorn listed Aegis Jewellery another 2 p. Other asset value situations to benefit included Matrix Ford, 13 up at 128p; Lloyds Bank, 6 down at 201p; Beecham Leisure, 2 down at 214p; and Starmore, 14 up at 214p.

Wilding Office Equipment closed 20 up at 255p following the interim figures. Dealings in European Home, suspended at 248p on Friday, resumed following the purchase of Shool International at 305p.

GECA were briskly traded (some 12m shares changed hands) awaiting today's announcement of the preliminary figures and settled a few pence better at 241p. Elsewhere, Velen continued to edge higher at 385p, up 5, but Atlantic Computer started 21 to 176p awaiting Thursday's preliminary statement, but profit-taking clipped 19 from 21.8p at 126p.

Horace Cory captured the lime-light in the chemicals sector, with the shares 8 up at 42p, a statement by the board of directors said they knew of no reason for the rise in the company's shares.

Second-line stores displayed some outstanding gains. Favourable comment prompted interest in Wigwams, 544 up at 228p, and in Pentos, finally 18 to the good at 180p. Hopes of a "shell" situation developing in the wake of last Friday's offer from Mr Darryl Phillips' Windstorn listed Aegis Jewellery another 2 p. Other asset value situations to benefit included Matrix Ford, 13 up at 128p; Lloyds Bank, 6 down at 201p; Beecham Leisure, 2 down at 214p; and Starmore, 14 up at 214p.

Wilding Office Equipment closed 20 up at 255p following the interim figures. Dealings in European Home, suspended at 248p on Friday, resumed following the purchase of Shool International at 305p.

GECA were briskly traded (some 12m shares changed hands) awaiting today's announcement of the preliminary figures and settled a few pence better at 241p. Elsewhere, Velen continued to edge higher at 385p, up 5, but Atlantic Computer started 21 to 176p awaiting Thursday's preliminary statement, but profit-taking clipped 19 from 21.8p at 126p.

Horace Cory captured the lime-light in the chemicals sector, with the shares 8 up at 42p, a statement by the board of directors said they knew of no reason for the rise in the company's shares.

Second-line stores displayed some outstanding gains. Favourable comment prompted interest in Wigwams, 544 up at 228p, and in Pentos, finally 18 to the good at 180p. Hopes of a "shell" situation developing in the wake of last Friday's offer from Mr Darryl Phillips' Windstorn listed Aegis Jewellery another 2 p. Other asset value situations to benefit included Matrix Ford, 13 up at 128p; Lloyds Bank, 6 down at 201p; Beecham Leisure, 2 down at 214p; and Starmore, 14 up at 214p.

Wilding Office Equipment closed 20 up at 255p following the interim figures. Dealings in European Home, suspended at 248p on Friday, resumed following the purchase of Shool International at 305p.

GECA were briskly traded (some 12m shares changed hands) awaiting today's announcement of the preliminary figures and settled a few pence better at 241p. Elsewhere, Velen continued to edge higher at 385p, up 5, but Atlantic Computer started



## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

Continued on Page 45



WEEKEND F  
cities of  
a stylish  
kind of  
old mobile  
neglect  
where does  
? Which  
to join,  
prices to be  
signs  
it's serve up  
figures.

## AMERICA

## Strong oils lead to small gains as bonds ease

STRONG oils helped Wall Street share prices edge ahead on moderate trading yesterday in the face of a weak bond market, writes *Robert Oram* in New York.

Bond prices were as much as half a point lower at the outset after poor market conditions and the prospect of higher oil prices pushed them down abroad overnight. They recovered late in the day to stem gains.

The Dow Jones industrial average closed up 10.05 points at 2,446.91, near its high for the day with the rise coming in the last hour. The broad market followed suit taking the Standard & Poor's 500 closing up 0.73 to 307.85 and the New York Stock Exchange composite index up 0.31 to 172.98.

But the enthusiasm for oils failed to spill over into other stocks in the first session of a holiday-shortened week. The markets will be closed on Friday for Independence Day celebrations.

NYSE trading volume was light at 14.2m with the number of shares declining outpacing those rising by a margin of eight-to-seven. News that Opec had reached a production sharing agreement boosted oil prices and oil company stocks. Exxon jumped \$24 to \$33. Mobil gained \$14 to \$31. Atlantic Richfield added \$15 to \$31. Amoco put \$24 to \$38 and Chevron was up \$14 to \$31.

Texaco rose \$11 to \$30. The Securities and Exchange Commission said it would ask a Texas court to reconsider its judgment on the Texaco-Pennzoil suit in light of federal laws. Pennzoil fell \$4 to \$78 on moderate volume.

Oil users, particularly airlines, were hurt by the prospect of higher oil prices. AMR slipped \$4 to \$31.4. Texas Air was down \$1 to \$30.4 and Trans World dropped 5% to \$20.4 although USAir gained \$1 to \$30.4.

Korea Fund soared \$10 to \$70.4 on heavy volume. The closed-end fund which invests in Korean stocks was boosted by news that the chairman of South Korea's ruling party urged President Chun to accept direct presidential elections.

Marine Corp. jumped \$17 to \$30.5 and Marshall & Ilsley slipped \$4 to \$30 in the over-the-counter market. Marine received a \$30.4 share takeover offer from its fellow Wisconsin bank holding company.

Di Giorgio gained \$3 to \$31. The food packer and distributor received an unsolicited suggestion for a recapitalisation which would give shareholders \$30 a share in cash plus other securities. The suggestion came from Gable, a New York investment firm, which said it and its associates held a 28.59 per cent stake in Di Giorgio.

Among other takeover stocks, Dayton Hudson was unchanged at \$31 following tougher anti-takeover laws in its home state, and Gillette was off \$4 to \$39 after it affirmed its rejection of an offer from Revlon.

Allis-Chalmers fell \$4 to \$24. The struggling Milwaukee-based engi-

to tennis play  
is simple, either  
in the city or  
court or do r  
court have to  
the family al  
es in order to

an is that th  
any players c  
in Japan, the  
for a among the  
system for pu  
ansing phone c  
ance (in Japane  
seances, lotte  
ding — still o  
ight players  
baffles and dr  
panese. One or  
hotels — (the  
sample) have cr  
are often rese  
time the clubs are o  
the city, "he  
The nicest  
spent downtown  
able Tokyo  
are clay whe  
ice and Princes  
ther well, too  
res about ha  
p for foreigner  
list is two ye  
panese it is o  
out, at the  
the western su  
h the entertain  
the last easi  
polis for the  
o offer to p  
typically \$3.00  
However, few  
a reciprocal a  
are part of  
chances, and som  
ain and seasi  
where every  
a few er  
is (one in the  
two in it som  
sometimes a  
there is a v  
the Olympic  
marchs stand

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

PHOTO  
Accepted by mil  
THE WO  
BEST PL  
Artistic, econ  
seding everyth  
garden, greenho  
LEAFLETS, SAE

STINE  
UNANTIC  
100 in GOLD - ANY 1  
AUSTIN KAT  
01-240214  
CERIALIZED

</div